



# ANNUAL REPORT 20



# ACKNOWLEDGEMENT OF COUNTRY

We acknowledge the traditional custodians of the lands on which we work, and we pay our respects to the Elders past, present and future for they hold the memories, the culture and dreams of the Aboriginal and Torres Strait Islander people.

We recognise and respect their cultural heritage, beliefs and continual relationship with the land and we recognise the importance of the young people, who are the future leaders.





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# VISION

Our VISION is that Basketball is the SPORT OF CHOICE for families in NSW, respected as a tier 1 sport by all its stakeholders, impacting and supporting local, social and community goals in all areas of NSW making it EVERYONE'S GAME.

To grow basketball by 15% by 2020 in both membership (63,250) and participation (82,200) and be seen as a gender neutral, all abilities sport by providing strong programming, development and competitions in all parts of NSW.

# PURPOSE

Our aim is to provide our members with the necessary tools, knowledge and expertise to help grow the game of basketball within their community making basketball everyone's game.



# MESSAGE FROM MINISTER OF SPORT

2020 was a year of challenges but also opportunities.

Basketball NSW, with the support of the NSW Government, made a successful bid to host the FIBA Women's Basketball World Cup 2022 which will deliver a plethora of opportunities for female basketballers across NSW and realise the legacy of hosting this once in a generation event in Sydney.

Similarly the I AM A GIRL I CAN DO ANYTHING initiatives funded by the Her Sport Her Way Grant, will enhance both on and off-court pathways for women and girls.

This is in addition to a range of grants provided throughout the year, supporting local associations, basketball infrastructure projects and events throughout NSW.

I acknowledge the excellent work of Basketball NSW and the basketball community in providing a safe environment as participants returned to community sport during 2020.

I thank everyone involved in the sport of Basketball for their support and look forward to 2021 being a winning season both on and off the court.

**Geoff Lee MP**  
Minister for Sport





# THANKS

On behalf of everyone here at Basketball New South Wales, I would like to extend our warmest regards and thank everyone who has played a part in our organisation's success during the last 12 months. It goes without saying that 2020 was filled with many unprecedented and unpredictable challenges, however the passion for our sport did not waiver. While we were focused on addressing the immediate needs of the pandemic as a state body, we were equally committed to supporting our community to develop sustainable outcomes for all to assist with the return to sport.

Thank you for the continued support from the Sport NSW, my colleagues in the other sports in NSW, NSW Office of Sport and other government departments, partners, sponsors, stakeholders and Basketball Australia for their tireless commitment to basketball in NSW. I would further like to extend my gratitude to Sports Chaplaincy Australia for their unwavering support during 2020 with critical issues management and grief counselling during a year that tried each and everyone of us in more ways than one.

On behalf of all our staff and board we would also like to express our profound gratitude to each and every member, association and volunteer who have worked tirelessly during 2020 to assist us to make sure that we can continue to grow our game and make basketball **everyone's game!**

**Maria Nordstrom**

Chief Executive Officer





# ABOUT US

Basketball NSW (BNSW) has been playing and enjoying "the game" since 1938! Today we have over **67,000+** registered members and **198,000+** participants across NSW. Basketball is an all-inclusive sport with opportunities to play across all genders, age and disabilities. In eight decades, we have grown to 81 associations today across NSW, from the New South Wales/Victorian border, to Byron Bay, spanning as far west as Gilgandra. In fact there is an association available almost everywhere in NSW where if you want to play for fun and fitness, or dream of making the big time you can be involved in our great game whatever your goal is.





# MEMBERS



Albury  
Basketball  
Association



Armidale  
Basketball  
Association



Ballina  
Basketball  
Association



Bankstown  
Basketball  
Association



Batemans Bay  
Basketball  
Association



Bathurst  
Basketball  
Association



Bellinger Valley  
Basketball  
Association



Blue Mountains  
Basketball  
Association



Bombala  
Basketball  
Associatio



Byron Bay  
Basketball  
Association



Camden Valley  
Basketball  
Association



Casino  
Basketball  
Association



Central Coast  
Waves



Central Coast  
Basketball Inc



Cessnock  
Basketball  
Association



City of  
Blacktown  
Basketball  
Association



City Of Sydney  
Basketball  
Association



Coffs Harbour  
Basketball  
Association



Cooma  
Basketball  
Association



Cootamundra  
Basketball  
Association



Deniliquin  
Basketball  
Association



Denman  
Basketball  
Association



Dubbo  
Basketball  
Association



Forbes  
Basketball  
Association



Gulgandra  
Basketball  
Association



Glen Innes  
Basketball  
Association



Gloucester  
Basketball  
Association



Goulburn  
Basketball  
Association



Grafton  
Basketball  
Association



Griffith  
Basketball  
Association



Hawkesbury  
and District  
Basketball  
Association



Hills  
Basketball  
Association



Hillston  
Basketball  
Association



Hornsby  
Ku-ring-gai  
Basketball  
Association



Illawarra  
Basketball  
Association



Inner West  
Basketball  
Association



Inverell  
Basketball  
Association



Junee  
Basketball  
Association



Kempsey  
Basketball  
Association



Kiama Basketball  
Association



Leeton  
Basketball  
Association



Lismore  
Basketball  
Association



Lithgow  
Basketball  
Association



Macarthur  
Basketball  
Association



Maitland  
Basketball  
Association



Manly Warringah  
Basketball  
Association



Merimbula  
Basketball  
Association



Milton Ulladulla  
Basketball  
Association



Moruya  
Basketball  
Association



Moss Vale  
Basketball  
Association



Mudgee  
Basketball  
Association



Murwillumbah  
Basketball  
Association



Muswellbrook  
Basketball  
Association



Narrabri  
Basketball  
Association



Narrandera  
Basketball  
Association



Newcastle  
Basketball



Northern  
Suburbs  
Basketball  
Association



Orange  
Basketball  
Association



PCYC Glebe  
Spirit Basketball  
Association



Penrith  
Basketball  
Association



Port Macquarie  
Basketball  
Association



Queanbeyan  
Basketball  
Association



Quirindi  
Basketball  
Association



Scone  
Basketball  
Association



Shoalhaven  
Basketball  
Association



Singleton  
Heights  
Basketball  
Association



Springwood  
Basketball  
Association



St George  
Basketball  
Association



Sutherland  
Basketball  
Association



Tamworth  
Basketball  
Association



Taree  
Basketball  
Association



Temora  
Basketball  
Association



Tenterfield  
Basketball  
Association



Tumut  
Basketball  
Association



Wagga Wagga  
Basketball  
Association



West Sydney  
Wolves  
Basketball  
Association



West Wyalong  
Basketball  
Association



Wollondilly  
Basketball  
Association



Yamba  
Basketball  
Association



Yass Basketball  
Association



# BOARD MEMBERS



**CHAIR** Jennifer Dean



**DIRECTOR** Paul Beale



**DIRECTOR** Laretta Claus



**DIRECTOR** David Brettell



**DIRECTOR** Darryl Connoley



**DIRECTOR** Gina McClement



**DIRECTOR** Tom Moore

# BNSW STAFF

<b>CEO</b> Maria Nordstrom
<b>CFO &amp; HR MANAGER</b> Caroline McLuckie
<b>ACCOUNTS RECEIVABLE AND PAYABLE</b> Ruth Sabado
<b>ASSISTANT ACCOUNTANT</b> Lucinda Khawly
<b>GM: OFFICIALS &amp; COMPETITIONS</b> Debbie Keirs
<b>MEMBER PROTECTION OFFICER &amp; DISCIPLINARY TRIBUNAL MANAGER</b> David Watts
<b>TECHNICAL OFFICIALS DEVELOPMENT OFFICERS</b> Peter Baxter & Adam McIntyre
<b>SENIOR COMPETITIONS COORDINATOR</b> Chanelle Bailey
<b>COMPETITIONS COORDINATOR</b> Emma Rance & Ricky Hetherington
<b>OFFICIALS AND COMPETITIONS ADMINISTRATOR</b> Michelle Nicholas
<b>GM: GROWTH &amp; MARKETING</b> Geoff Tripp
<b>COMMUNITY BASKETBALL &amp; INCLUSION</b> Rachel Herrick
<b>COMMUNITY GROWTH PROGRAMS ADMINISTRATOR</b> Amy Nolan
<b>BUSINESS DEVELOPMENT OFFICER</b> Elyse Hicks (North) (Resigned March 2020)
<b>BUSINESS DEVELOPMENT OFFICER</b> Scott Balsar (South & West) (Resigned January 2020)
<b>DIGITAL &amp; DATABASE COORDINATOR</b> Alisha Sixtus
<b>COMMUNICATIONS &amp; DIGITAL MEDIA OFFICER</b> Jaylee Ismay
<b>GM: INFRASTRUCTURE &amp; PARTNERSHIPS</b> Jeremy Purden (Resigned October 2020)
<b>GM: COACHING &amp; DEVELOPMENT</b> Brett Coxsedg
<b>COACH DEVELOPMENT MANAGER</b> Jarrod Moore
<b>COACHING &amp; DEVELOPMENT ADMINISTRATOR</b> Antonio Rosina
<b>HIGH PERFORMANCE COACHES</b> Sam Gruggen (Metro) (Resigned December 2020) & Curtis Sardi (Country)
<b>HER SPORT, HER WAY AMBASSADOR</b> Katrina Hibbert (Temporary, ending August 2020)
<b>ASSOCIATION SUPPORT OFFICER</b> Rob Grant (Temporary, ending September 2020)



# LIFE MEMBERS

Mr. E. L. Callaway (1954-1983)  
 Mr. J. D. Small OAM (1958-1992)  
 Miss L.W. Molly (1960-1973)  
 Mr. W.G. Young (1960-1974)  
 Mr. G.W. Francis (1964-2000)  
 Mr. R.S. Luke OBE (1964-1989)  
 Mr. M.E. Emms (1968-2003)  
 Mr. A.M. Ramsay MBE (1972-)  
 Mr. S.J. Taylor OAM (1972-2016)  
 Mr. R.A. Elphinston OAM (1978-)  
 Mr. R.E. Staunton OAM (1978-1990)  
 Mrs. P. Willmette OAM (1980-2013)  
 Mr. N.T. McNevin (1981-1998)  
 Mr. K.B. Fenton (1982-2011)  
 Mr. P.J. Yeend (1982-2015)  
 Mr. J.F. Martin (1985-)  
 Dr. J Raschke OAM (1985-1992)  
 Mr. C. Ammit (1988-1990)  
 Mrs. L.M. Landon OAM (1990-)  
 Mr. R.H. Brettell (1991-2005)  
 Mr. D.G. Kibble (1991-)  
 Mrs. V.L. Croucher (1993-)

Ms. B. Jansen (1994-)  
 Mr. R. Whittaker (1994-2019)  
 Miss L. Hines (1995-)  
 Mr. L.T. Moore (1995-)  
 Mrs. M.M. Elphinston (1997-2021)  
 Mr. K.R Harvey (1998-2019)  
 Mr. J.G. Davidson (2000-)  
 Mr. D.W. Brettell (2002-)  
 Mr. D.R. Pollock (2005-2010)  
 Mr. P.W. Beale (2007-)  
 Mr. R.J. Boyle (2007-)  
 Mr. B. Leonard (2015-2020)  
 Mrs L. Palmer (2015-)  
 Mr. W. Goodman (2016-2017)  
 Mr. A. Bacic (2017-)  
 Mr. K. Murphy (2017-)  
 Mr. E. Bennett (2018 -)  
 Mr. R. McGugan (2018 -)

\*The first year listed indicates the year Life Membership was awarded, the reference to a second year indicates the year the life member passed away.



Bruce Leonard



Maureen Elphinston

# HALL OF FAME

## Class of 2011



Alistair Ramsay  
MBE OAM



John Raschke  
OAM (dec)



Charlie Ammit  
(dec)



Robbie Cadee



Eric Callaway



Karen Dalton



Bob Elphinston  
OAM



Merv Emms  
(dec)



Trish Fallon



Keith Fenton  
(dec)



Ken Finch



Bruce Flick



John Gardiner  
(dec)



Les Gough



Nancy Hill



Dr. Adrian Hurley  
OAM



Maree Jackson



Lauren Jackson



Lorraine Landon  
OAM



John Martin



Mervyn Moy



Jack Small (dec)



Robert Staunton  
OAM (dec)



Sid Taylor AM  
(dec)



George Thompson  
(dec)



Pamela Wilmette  
OAM (dec)



Michael Wrublewski  
OAM (dec)

## Class of 2013



Evan Bennett



Harry Burgess  
(dec)



Ken Cole



Terry Charlton



Melva Hancock



Colin Dewhurst Sr  
(dec)



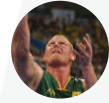
Ken Harvey  
(dec)



Gordon McLeod



Brad Dalton



Troy Sachs



Vickie Croucher



Roger Shiels

## Class of 2015



Ross Graham



Tom York OAM



Peter Yeend  
(dec)



Ron Luke



Liesl Tesch



Robert McGugan



Ken Clifford  
(dec)



Denis Kibble



Matthew Nielsen



Wendy Laidlaw



Ray Rosbrook  
(dec)

## Class of 2017



Tom Penrose



Lisa Edmonds



Gordon Young



Debbie Cadee



Paul Beale



Terese Kennedy



Bruce Leonard



Annie La Fleur

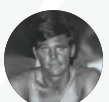


Ian Davies



Patrick Hunt

## Class of 2019



Jeff Davies



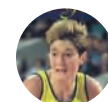
Gerry Hewson



Carl Rodwell



Damien Keogh



Shelly Gorman



Barrie Meadows



Andrew Lazaris  
OAM



Eve Craddock



Rob Beveridge



Steve Bignell



Laurretta Claus

## Legends



Alistair Ramsay  
MBE OAM

Elevated in 2013



Dr. John Raschke  
OAM

Elevated in 2015



Robert Staunton  
OAM

Elevated in 2015



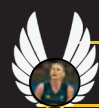
Dr. Adrian Hurley  
OAM

Elevated in 2017



Bob Elphinston  
OAM

Elevated in 2019



Lauren Jackson  
AO OLY

Elevated in 2019





# ROADMAP TO SUCCESS

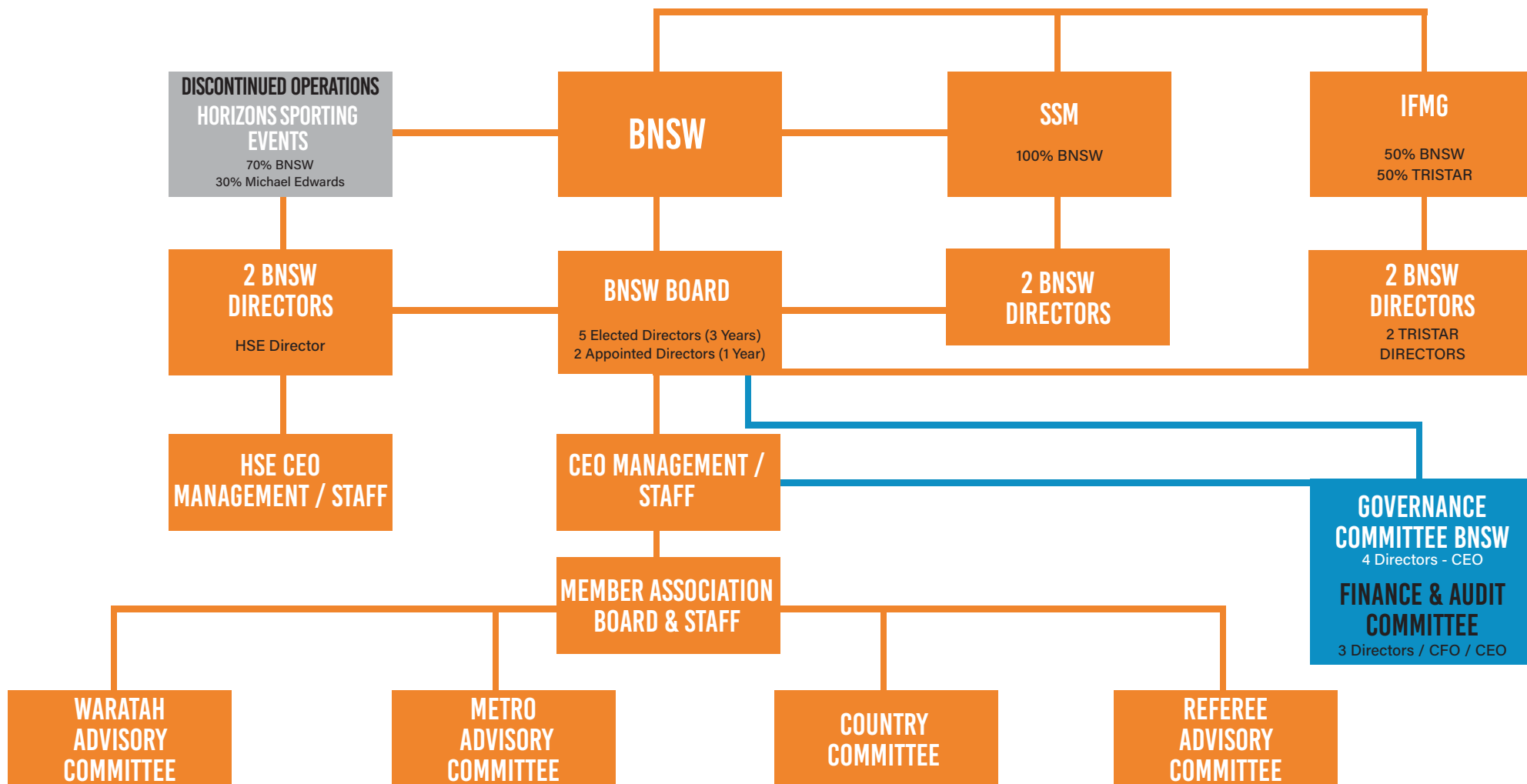
WE YIELD  
A BETTER  
SPORT

WE GET  
THE IMPORTANT  
CRITICAL  
TASKS RIGHT

WE BUILD  
UP FROM  
GOOD  
LEADERSHIP



# GOVERNANCE STRUCTURE





# CHAIR REPORT

Many words can be used to describe 2020: Unprecedented, Surreal, Exhausting, Limbo, Frustrating, Broken Dreams... and all of them can be used to convey what our basketball community went through last year. However, in the way we as a community responded I saw the following: Resilience, Collaboration, Innovation and Empathy.

On behalf of my fellow directors, I want to take this opportunity to thank our association members for the amazing job you have done throughout this very challenging year. The year began with our state burning at the mercy of devastating bushfires then just as the basketball calendar began, COVID hit. This was devastating for our sport as all activity stopped for an extended period of time and with it the revenue generated which keeps our associations sustainable. Once we were allowed to recommence activities, your ability to innovate, pivot and continue to provide a high-quality service whilst remaining compliant with the very changing health requirements was outstanding.

I also wish to personally thank the BNSW staff who back in April were able to quickly adjust to the pandemic restrictions and develop and share online resources and materials, which meant we could continue to maintain the public interest and appetite for our sport. Many of the BNSW webinars had impressive participation level clearly indicating the high level of need and usefulness of the information conveyed. I would also like to acknowledge the outstanding leadership shown during this difficult year by our CEO, Maria Nordstrom and the BNSW senior leadership team. Maria and her team worked tirelessly through lockdown, endeavouring to address the many significant and unpredictable issues that emerged as a result of the cessation of competitions and programs. Our sport is fortunate to have her at the helm.

Thank you to my fellow Directors who provided amazing support and stepped in individually to help with specific issues throughout the year. The number of meetings (at one-point fortnightly) that were held especially remotely was not always easy especially for a volunteer role where many were dealing with the same issues and challenges at work. A special shout out to my fellow Chairs and Directors from our member associations who also demonstrated the same commitment and stepped up to meet the challenge.

2020 was not all doom and gloom... with any challenge comes opportunity and the ability to innovate and move forward into a 'New Better.' They include:

The recasting of our various training programs to operate remotely enabling us to reach many more athletes, administrators, coaches, referees and technical officials that ever before. In particular, our State Performance and Developing Athlete Program immediately converted enabling our athletes to continue to develop but also supporting their mental health.

Holding a virtual AGM resulting in the highest attendance of member associations in recent history, allowing all to have a voice and participate. Resetting the payment systems between BNSW and the member associations to be automatic PAYG, removing an administration layer and also aligning our cashflow such that both parties are aligned on strategic growth priorities.

A truncated Spalding Waratah Senior League competition was able to be held with a finals weekend hosted by Sutherland who did an amazing job with the COVID restrictions in place. Congratulations to Norths, our women's champions and Manly, our men's champions.

## CONTINUED ON NEXT PAGE

# CHAIR REPORT

And of course, we had reasons to celebrate in 2020:

In March, Australia was declared the host nation for the 2022 FIBA Women's World Cup which will be held in Sydney. Special thank you to both Maria Nordstrom and Bob Elphinston who were integral to the bid itself even having to pivot to a remote presentation to FIBA with a week's notice and continue their essential role as Directors on the Local Organising Committee.

This achievement would not be possible without the support of the NSW Government and includes a significant legacy payment to BNSW to enable the future growth of women's basketball in the state focusing on participation, marginalised communities and leadership. Maria, quite rightly, is the Director responsible for Legacy and a formal launch will occur later in 2021.

BNSW signed with the NBL to launch NBL1 East in 2022 creating a truly national second tier competition for both men and women feeding into the NBL and WNBL.

Several of our junior athletes were invited to join the Centre of Excellence in Canberra demonstrating the strength of our High Performance program and the junior talent we have:

Chyra Evans, Alanna Goodchild, Ruby-Belle MacDonald, Millie Prior, Evan Kilminster, Jack McWilliams and Tyrese Proctor & Biwali Bayles in the NBA Global Academy.

Darryl Connelly has decided not to seek another term as the chair of the Finance and Audit Committee beyond the AGM. Darryl has done a fantastic job over the three years in the role particularly in navigating the challenging financial situation last year including the cessation of Horizons. He has left BNSW in much stronger position especially in relation to financial controls, reporting and oversight. Thank you, Darryl.

A very special thank you to David Brettell who is retiring from the Board after his second tenure on the BNSW Board. David has always stepped up and served when he has been needed during some of the most challenging times for this sport in NSW. He has been our rock and has provided personal guidance and wisdom to me as Chair.

We are not losing David as he has agreed to continue driving the Hall of Fame Committee to bring a new generation to help us recognise the champions on whose shoulders we stand.

On a final note, I take this opportunity to thank the whole basketball community for their resilience over the last year and to look forward to the exciting times ahead for our sport.

**Jennifer Dean**  
Chair of Board





# CEO REPORT

Only in Basketball, can thousands of people from diverse backgrounds, communities and cultures come together in unity. It is our community that binds us together as one, underpinning everything we set out to achieve both on and off the court. And I think especially during a worldwide pandemic, nothing rings truer than that with our community shifting from on court to a new online world.

Ominous clouds throughout February indicated we may be in for some significant changes in how we live and travel and as March commenced it was clear we were going to experience a once in a lifetime event which brought about a year of challenges as our borders closed to the rest of the world and then on Friday the 13th of March, everything stopped.

Sport and Basketball are not essential services and as such it was a matter of knuckling down to start understanding how we could best protect the business of Basketball and our members.

On Sunday the 15th of March, the leadership team spent the whole day commencing the implementation of a crisis management framework inclusive of a full 360-degree communications plan with input from Department of Health NSW, Office of Sport NSW, Basketball Australia, CMO for Basketball and other state CEO's.

The communication plan ran on a 24-hour cycle with daily communications to staff, associations, members and an update to the website at set times each day. We decided to keep the staff in the office until we had a full plan as to how we were going to manage the staff and staff expectations. Our intent was to retain all staff. On the 2nd of April all staff went to 80% including the Senior Leadership Team. A project improvement plan had been completed and set up as an interactive document online and all safety documents had been put in place for staff to safely move to work from home.

During the 11-week shutdown, the leadership team maintained the same 24-hour cycle in managing information in and out of the business. During this time budgets were recut numerous times based on various scenarios, 2-year cash flows were done on the same scenarios and improvement projects were implemented. This included reviewing the calendar and working on multiple scenario planning for all events.

We also lobbied to the NSW State government to ensure indoor sport could commence at the same time as outdoor sports. This required a significant amount of research and collaboration with our Chief Medical Officer, Dr Peter Harcourt, Basketball Australia and the other state CEOs to create and establish a COVID safe plan for return to sport and an implementation plan to ensure all associations were setup and ready to open their stadiums and competitions for their local communities safely. As a collective group of 12 large sports, Sport NSW and Office of Sport we worked extremely closely during the shutdown and the ramp up period. I believe, overall, we worked collectively to improve sport within NSW.

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# CEO REPORT

I would like to **thank** our staff for their resilience during this very challenging time. We achieved many milestones during the year but especially during the 11-week shutdown and in late 2020 leading into our activities in January 2021 during the outbreak on the Northern Beaches. From the 2nd of April our high-performance programs moved to Zoom, this included both the State Performance Program (SPP) and Developing Athlete Program (DAP). The High Performance team established strong communication with the parents and athletes from Day 1. While one of the programs was meant to conclude in early May, both programs ran to the end of the 2nd school term.

Technical officials, referee and coach education also moved online in mid-April with development sessions and as the shutdown progressed the teams implemented various challenges within NSW and other states to keep everyone active and reducing the isolation. We also started to share inspirational videos online of our elite athletes, referees and coaches to motivate our community and to share that we are all in this together.

The Senior Leadership team moved back to the office in the early June and the staff were allowed to return on rotation from early July. We were finally provided a green light to commence community sport with strict COVID safety protocols across the state from 1 July.

I further have to **thank** both our **associations** and our broader **basketball community** for their support during this testing time. The NSW Government's goal was to get our kids playing sport in a safe environment due to the mental health concerns of ongoing isolation and inactivity. We **thank you** for entrusting us to run the sport safely for your children.

We maintained the 24-hour crisis management cycle for the whole year but changed the outbound communication to as required from October. We also rotated the chair of the Crisis Management team internally to ensure we cross-trained staff further with the aim to not burn people out.

As we had smaller outbreaks during the backend of 2020, we adjusted our calendar and worked with the Government to ensure we could maintain a safe operating environment.

During the whole year I was both uplifted & humbled by the dedication of our team, and their commitment to working together towards a common goal.

It would be remiss of me not to call out the outstanding leadership role that our Senior Leadership Team has played both externally and internally throughout the last twelve months. We have faced many challenges as a country and as a sport, but despite the disruption to our normal office operations, we've continued to deliver high levels of service to our members, with most of our staff working remotely.

New heights were reached on and off the court in 2020. With many of our staple events and competitions being cancelled, we found new ways to continue to service our members across the state.

Our coaches, officials & athletes resumed their development after our High Performance and Officials department thought outside the box and provided their weekly workout sessions and workshops from the comfort of their own home using the powers of technology.

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# CEO REPORT

We partnered with Mental Health advocate Nick Bracks and the Australian Red Cross to provide a specialised mental health training course for our High-Performance athletes along with various sectors of the organisation including officials, coaches, managers and Dream Hoops recipients. We also partnered with Adam Marjoram, running zoom sessions engaging kids playing basketball anywhere around the state.

COVID also brought some things to the surface in regards to child safety which we worked with in a proactive way with the local communities affected. We want to be a child safe sport providing a child safe environment for our kids at all times and while we have worked with our community to improve this, we will continue to do so over the next coming years. Sports Chaplaincy Australia became a critical partner to us during 2020 and I would like to **thank** Raewyn Elsegood for her support to our community in critical issues management, grief counselling and for the support she provided me during this time and since in many areas, but more specifically focused on support in youth suicide and child protection.

The financial health of all our associations remained a major focus in 2020 and the inclusion of the Australian Government Job Keeper program was fundamental for many of our associations and staff for us to continue to deliver on key projects and support our members.

2020 has been a year that has tested our resilience and will forever change the way we live and work. We have adapted the way we operate in this new stage of the pandemic to make being COVIDSafe a part of everyday life. BNSW came out of the pandemic stronger, with its organisation anchored in robust and strong governance, healthy financial management and a positive performance culture with a group of staff who are proud to be part of the journey. A few people left us and I firstly need to **thank** Sam Gruggen for his positive and “never die” attitude towards the development of athletes in our programs. We always knew he wanted to be an Elite Coach and with that in mind the opportunity was too great to pass up. We wish Sam the very best in his role with the Sydney Kings.

I would also like to **thank** Rob Grant and Katrina Hibbert for the work they undertook in their respective project roles in member protection and the Her Sport Her Way program during 2020. We wish Katrina the very best in her future endeavours and hope to see her back in NSW soon.



With the months of April to June off the court in 2020, our membership database did decline for the first time in 4 years by 9.2%. Since the opening and through to the start of 2021, we have seen a significant upswing in participation. It is projected that our sport will continue to grow at a steady rate due to the increased trend of children entering our sport through various school and learn to play programs which we promote across the whole state. We believe that any child has the capacity to play our game in the hopes of making our sport inclusive for all and keeping them playing throughout their life.

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# CEO REPORT

In parallel to the crisis management work we were undertaking due to COVID, I was personally involved with the bid to secure the FIBA Women's World Cup 2022. Throughout December and January, the bid was completed after two years of lobbying the NSW government for funding. A FIBA Delegate arrived on our shores in late January 2020 for the official site visit. We were shortlisted for the final presentation in Geneva in late March and as March approached it was clear that travel was no longer an option and we moved to presenting our final bid presentation in two studios – one in Sydney and one in Melbourne. Jerril Rechter and Ned Coten in Melbourne and Bob Elphinston and myself in Sydney. Our final bid presentation was 11:00pm on the 26th of March. It was live streamed directly into Geneva and out to all FIBA Federations around the world.

When the winner was announced out of the shortlist at 1:00am we were elated!

## ***THE WINNER IS SYDNEY!***

We had something to celebrate and look forward to.

Following the winning of the bid, a Local Organising Committee was formed and a Board established in June 2020. I have the honour of sitting on the Board of FIBA Women's Basketball World Cup with a very strong group of people. Our aim is to ignite the passion for women's basketball globally and our mission is to create a bold, engaging and inclusive World Cup celebrating the power and excitement of women's basketball. We would like to thank the NSW Government for their support in securing this critical event for our sport in 2022.

As mentioned above, the unexpected event that was 2020 put on hold our plans to create a new strategic plan for 2021-2025, and in the best interest of our stakeholders this data will be collected over the next six months to provide a transparent strategic report that will encompass all aspects of the business.

As much as 2020 has been about change and adapting to 'the new normal', we remain focused on executing our own long-term growth strategies and continue to grow the game at a grassroots level. So, our strategic planning process was restarted February of 2021 and it will be followed by a research project with Sydney University 'Sprinter.' The research project will be launched with a survey which will go to all participants of our sport including players, referees, coaches and administrators.

The research will be followed by participant and association focus groups.

All the data collected from this work will feed into the strategic plan which will be completed and launched at the end of November 2021 at our State Conference, which this year also includes our Hall of Fame and Annual Awards.

Our main focus in the 2022-2025 strategic plan is on growth with the aim to be 100,000 participant members by the end of 2025. We are looking forward to working with you all to finalise the plan and launch new programs to support the growth strategies starting in 2021 with more to come in 2022.

In 2019 we successfully secured funding in the inclusion space with the Her Sport Her Way grant program for numerous pilot projects. We will be continuing to establish local heroes and role models in the sport for future generations to be involved in the game.

We also received funding under the Sport Australia 'Find your 30' initiative which assisted us in establishing Walking Basketball and 3x3 Community Hustle in NSW.

## CONTINUED ON NEXT PAGE



# CEO REPORT

We also secured funding for a rollout of 10 Mental Health programs in Regional NSW. These will be rolled out with the Red Cross in 2021.

After countless setbacks, our competitions team delivered another outstanding finals weekend in our Spalding Waratah Senior League hosted by Sutherland Basketball Association. This is a highlight on our calendar each and every year, and 2020 was no different. The team also tried their best to make sure all our kids got to hit the court, however with numerous updates to travel and venue capacities, only a small number of tournaments ran as per normal.

In 2021 our Country Junior Leagues (EJL, NJL, SJL & WJL) will have a Junior Premier League (JPL), which will see the top teams throughout Country in U14s, U16s and U18s compete to progress to the State Championships. In preparation for Metro joining JPL in 2022, they will have a Premier Division in 2021, the top 4 teams from this division will also progress to the 2021 State Championships.

At the start of 2020 we were lucky to still participate in the Australian Country Junior Basketball Cup in Albury and U20 and Ivor Burge Australian Championships in Canberra. Following the ease of restrictions during the back half of the year, we continued with numerous High Performance programs with adjustments made to our events and camps as concerns arose.

We also had a number of successful athletes that were awarded scholarships to Basketball Australia's Centre of Excellence and participated in numerous Opals and Boomers camps.

Our High Performance and Development team showed outstanding resilience and innovation in 2020 with a number of online programs put in place of on-court programs.

The team was quick out of the starting blocks in early April, moving existing programs to online within two weeks of the shut down. They showed resilience, worked closely with marketing to ensure we delivered cohesive messages to everyone and kept innovating at every opportunity to restructure and revamp existing programs and create new ones where we knew the existing program would not have been able to run. Hoopfest, Sandslam and Shootout where the three new tournaments run in January of 2021 to replace the ACJBC, CDT and ECC.

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# CEO REPORT

I would like to personally thank our board lead by Jennifer Dean along with the Basketball Australia Executive team lead by former CEO Jerril Rechter for their continued support over the past twelve months. I would also like to express my gratitude to the Minister for Sport Geoff Lee and NSW Office of Sport with Karen Jones at the helm. Without their guidance and revolving updates during the middle of the pandemic with Department of Health and Dr Kerry Chant, I am not sure how sport in NSW would have survived.

It also goes without saying, a huge thank you to our partners and sponsors who have worked with us hand in hand during the last year;

*NSW Office of Sport  
Spalding*

*Allied Express*

*Carney Sports Marketing*

*eHealth Care and LEAP*

*Foundation*

*Game Day/ SportsTG*

*Illawarra Hawks*

*Indigenous Basketball Australia*

*Momentum Physiotherapy*

*PCYC*

*SEDA College*

*Sports Chaplaincy Australia*

*Sports Stadium*

*Management*

*Sydney Kings*

*Sydney University Flames*

*Wheelchair Sports NSW*

Finally, to our members, associations and volunteers without you we don't have a game. You are the reason communities come together every day of the week and leave with a smile on their face. We thank you for your hard work and dedication in taking our game to new heights especially during the uncertainty that was 2020.

*You are the unsung heroes of our sport.*

**Maria Nordstrom**

Chief Executive Officer





# MEMBER REPORT

REGISTERED MEMBERS	Y1   2016 ACTUALS	Y2   2017 ACTUALS	Y3   2018 ACTUALS	Y4   2019 ACTUALS	Y5   2020 ACTUALS	2021 TARGET	YO Y 2016-2017	YO Y 2017-2018	YO Y 2018-2019	YO Y 2019-2020	2016-2020	% OF 2021 TARGET ACHIEVED AS OF 31 DEC 2020
COUNTRY	23,307	23,204	24,374	27,905	26,611	26,200	↓ -0.4%	↑ 5.0%	↑ 14.5%	↓ -4.6%	↑ 14.2%	↑ 101.6%
METRO	30,592	31,758	36,412	39,736	34,834	37,500	↑ 3.8%	↑ 14.7%	↑ 9.1%	↓ -12.3%	↑ 13.9%	↓ 92.9%
TOTALS	53,899	54,962	60,786	67,641	61,445	63,700	↑ 2.0%	↑ 10.6%	↑ 11.3%	↓ -9.2%	↑ 14.0%	↓ 96.5%
FEMALE PARTICIPATION	32%	30%	29.5%	28.7%	28.3%	38%	↓ -2.0%	↓ -0.5%	↓ -0.8%	↓ -0.4%	↓ -3.7%	↓ 74.5%
ASSOCIATIONS												
REGISTERING MEMBERS	83	82	82	81	81							
PROGRAMS SPORTING SCHOOLS												
PROGRAMS	246	257	282	295	318	10% YO Y						
PARTICIPANTS	11,316	12,748	29,500	30,710	29,085		↑ 12.7%	↑ 131.4%	↑ 4.1%	↓ -5.3%		
PROGRAMS AUSSIE HOOPS												
PARTICIPANTS	4,200	4,859	5,439	6,738	4,698	10% YO Y	↑ 15.7%	↑ 11.9%	↑ 23.9%	↓ -30.3%		
TOTALS	71,000	80,309	136,952	198,318	183,810	200,000	↑ 13.1%	↑ 70.5%	↑ 44.8%	↓ -5.7%		↓ 99.2%

\* Recognised Participants includes registered members, plus Aussie Hoops, Sporting Schools, Parents of Junior participants, 3x3 Community Hustle participants, Walking Basketball participants, Directors of associations and database administrators.

# INFRASTRUCTURE REPORT

2020 saw a reinvigorated focus on infrastructure from both the Local and State government. Projects in the pipeline progressed to feasibility studies, a detailed analysis of a preferred facility development strategy as determined in a master plan; it was very pleasing to see that many of these have since progressed to the stage where business cases developed.

To further support our facilities infrastructure strategy, we have partnered with ActiveXchange. ActiveXchange is a professional company specialising in delivering a data-driven approach to planning, investment and delivery across the community sports sector. They build networks of relevant data and market intelligence through membership and participation system integrations, covering over 3 million people. This includes powering the National Infrastructure Database alongside a cross-industry steering group. Coupled with their predictive modelling, their solution creates clear lines of sight on how to maximise participation outcomes, commercial returns, and social value impacts.

The NSW State government released two funding pools of \$25m in December 2020 through the Greater Cities Sports Facilities Fund and Regional Sports Facility Fund.

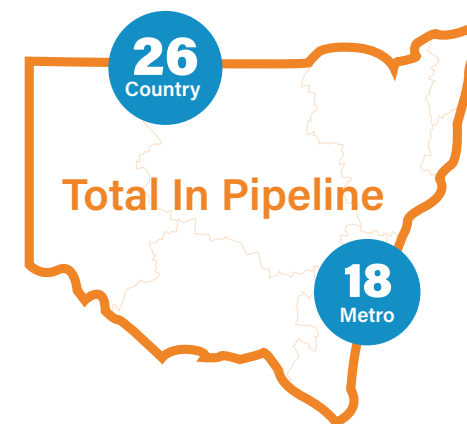
Projects completed in 2020 include the Grafton multi-million-dollar PCYC club with 2 new indoor courts, Barker College with 5 indoor courts, St Ives High School delivering the first 2 of 4 courts, Ku-Ring-Gai High School with 1 indoor court and the Shore School with 4 indoor courts.

Basketball NSW will actively support and seek funding for 5 significant infrastructure projects in Sydney for the next Federal and State election cycles in 2022 and 2023 and actively work with consultants to help these projects' activities as required.

## METRO AND REGIONAL PROJECTS IN MASTERPLANNING with CONCEPTS COMPLETED - ACTIVELY SEEKING FUNDING

- Berkley/Illawarra – 4 court extension of exiting 4 courts facility. Concepts completed – with feasibility and submitted to Illawarra Council
- Coffs Harbour Council – Sports Precinct upgrade 6 courts – completing feasibility study to seek funding through next election cycle – aiming to be shovel ready by the end of 2021
- Gore Hill Willoughby Council – 6 courts. Business case completed and approved. Development Application to commence June 2022
- Hawkesbury Basketball Association and PCYC – upgrade Hawkesbury Stadium with two new courts, including a show court and retractable seating
- Inner West Council – application to build two new indoor courts (Basketball and multisport)

- Lane Cove Council – 5 courts. The business case to be complete in Q2 2021, going to Development Application shortly after that
- Liverpool Council – upgrade of Michael Clarke Centre to install sprung wooden floors
- Moss Vale/Wingecarribee Shire Council – Lackey Park Project – 3 court development connected to 2 existing courts as part of significant precinct upgrade with cricket and rugby fields and grandstand at Lackey Park
- Orange – 2 court extension of the existing facility. Concepts completed actively seeking funding
- Project Step up – 10-12 courts Basketball State Sports Centre. Actively locking in location and seeking funding from Federal State Governments
- The University of Wollongong – 3 courts at university. Upgrade of floors and all equipment. Have submitted for funding through Regional Infrastructure Fund



## CONTINUED ON NEXT PAGE



# INFRASTRUCTURE REPORT

## INFRASTRUCTURE PROJECTS IN PIPELINE, FULL FUNDED or FUNDING IDENTIFIED

- Bernie Mullane – management contract awarded to Hills Basketball Association. The contract includes all indoor courts and outdoor fields. 2 new courts will be added with sprung wooden floors and new technical equipment
- BNSW/Bathurst Stadium – upgrade of 3 sets of backboards and 4 scoreboards plus amenities and roof
- Coffs Harbour – 1 courts extension Sportzcentral. Project commencing 1st half
- Coffs Harbour/Woolgoolga – 2 courts Construction to commence 2nd half 2021
- Cooma/Snowy Monaro - 4 new courts. Development Application submitted
- Dubbo – new sports precinct with 5 indoor courts in phase 1 and 4 in phase 2. Development Applications in 1st half 2021. Phase 1 fully funded
- Griffith – Westend Oval Project fully funded and tender to construct 5 new courts and upgrade existing two courts has been awarded
- Heffron Park - Funding from the last election - 2 courts under construction
- Hurstville Leisure Centre – 2 new courts (stage 3 of large precinct upgrade)

- Kevin Betts Stadium Blacktown – 2 new courts and upgrade of existing 2 courts – Fully Funded and project has commenced through Blacktown City Council
- Lake Macquarie Council/ Newcastle Basketball – 10 courts including show court (3,500). Development Applications to be finalised 2nd or 3rd quarter 2021
- Merimbula – 4 courts roof covering all courts with dropdown baskets
- Minto Sports Centre/Campbelltown Council – upgrade of all backboards and scoreboards
- Quaycentre – upgrade of Hall of Champions. Sprung wooden floors, retractable seating, new lighting, ventilation, back of house and technical equipment. 3 full-size community courts and 1 full-size international show court. (2nd venue for FIBA Women's Basketball World Cup 2022). To be completed July/August 2021
- St Ives High School – 2 courts \$19.3 million approved by Ku-ring-gai council to build 2 courts at St Ives High School joined to 2 courts completed by Department of Education in December 2020. Total 4 courts. Development Applications completed and construction to commence in 2022
- Taree Basketball Association/Manning Council - 5 new courts – fully funded
- Tumut – 3 Courts
- Wagga Wagga – 4 new courts construction to commence 1st half 2021.



# COMMUNITY GROWTH

## Participation

In 2019 our 81 affiliated associations delivered both programs and competitions to over 67,000 participants, which was a tremendous result and saw the 2020 target being met one year out.

With the devastation of both the 2019–20 bushfires, which saw 5.5 million hectares (7% of the State) burnt and then the forced closure of non-essential services due to COVID-19, it was unknown how these two events would impact people's participation in basketball in Q3 & Q4 of 2020.

Once community sport was allowed to resume, we, in fact, saw high demand for most associations across the State; whilst the final number for 2020 (61,455) was down 9.2% from 2019, we still achieved 96.5% of the end target that was set for the 2016-2020 strategic plan.

## 2020 Results

**61,445 Participants**  
**28.3% Female**  
**183,810 Recognised Participants**  
**3,389 Indigenous\***  
**551 Participants with a disability\***  
**5,054 Culturally and linguistically diverse\***

\*Data collected during the registration process, questions are optional to answer.

**Metro Participants** **13.9%↑**  
2016 30,592 >>> 2020 34,834

**Country Participants** **14.2%↑**  
2016 23,307 >>> 2020 26,611

**Female Participants** **3.7%↑**  
2016 32% >>> 2020 28.3%

## 3X3 Community Hustle

3x3 Community Hustle is a program supported by a Sport Aus Impact funding grant with the objectives of engaging with non-traditional basketball consumers by using 3X3 to provide physical activity and promote and communicate the 'Move it Aus' campaign.

The 3X3 Community Hustle program deliverables were targeted at female, youth, rural and remote communities, people with disabilities, people from culturally and linguistically diverse communities and people from low-income households. We were able to run 3X3 Community Hustle Clinics across 45 locations which covered 35 LGA's from as far north as Ballina and Moree, as west as Brewarinna, Griffith and West Wyalong and south to Batemans Bay.

## 2020 Program Targets

**1,400 Participants**  
**117 Programs**  
**15 LGA's**  
**50 Locations**

## 2020 Program Results

**2,922 Participants \***  
**192 Programs \***  
**35 LGA's \***  
**46 Locations \***

\*Funding targets extended to Jun 2021

**60%**  
Participants from  
Regional NSW

**49%**  
Female  
Gender Split

## CONTINUED ON NEXT PAGE

# COMMUNITY GROWTH

## Walking Basketball

Basketball Australia received Move It Aus - Better Ageing funding from Sport Australia to deliver a national Walking basketball program across every Australian State and Territory.

Walking Basketball was introduced to provide an alternative program that allowed adults & seniors to play Basketball as a gentle exercise. It will enable people to stay involved in the sport they may have been a part of for some time, try a new sport altogether, and learn new skills.

Not only does it allow participants to be physically active, but it also reduces social isolation and increases community inclusion. Participants of Walking Basketball can also participate in a fun, safe environment while maintaining their zest for life and confidence in their abilities.

The Walking Basketball program is targeted to engage older Australians over 65 years of age.

Walking Basketball participants were identified in the COVID-19 high-risk; all programs were ceased or placed on hiatus.

Walking Basketball programs resumed in Q3 with 27 programs being administered across 10 LGA's, over 300 participants participated in 4-week programs that went for 1 hour each.

## 2020 Program Targets

**1,300 Participants**

**87 Programs**

**40 LGA's**

## 2020 Program Results

**300 Participants \***

**27 Programs \***

**10 LGA's \***

**\*Funding targets extended to Jun 2021**





# COMMUNITY GROWTH

## Aussie Hoops

Aussie Hoops is Basketball Australia's official introductory program. It provides a fun and inclusive Basketball experience for 5-10 year olds that introduces a lifetime of involvement in the game. Besides promoting healthy and active lifestyles, the program serves as a platform for social development and inclusion - fostering more substantial and more vibrant communities and individuals.

We thank the 52 Associations who continue to support the Aussie Hoops program, everyone's combined efforts saw a total of 4,689 children participate across 3 school terms in 2020.

### 2020 Program Results

**52 Aussie Hoops Centre**  
**4,698 Participants**  
**29% Female**

**Participants** **11.9%↑**  
2016 4,200 >>> 2020 4,698

## NSW Active Kids

The Active Kids voucher program was introduced as a significant initiative by the NSW Government in 2018. The program aims to increase school-enrolled children's participation in sport and physical activity by providing two \$100 vouchers per child to help cover the sport costs.

The NSW Government second voucher (introduced 2019) continued to positively impact as we saw a significant increase in the number of vouchers redeemed with basketball across the 180 providers, saving basketball families over \$4.13 million in 2020.

Basketball was the 10th most popular sport for girls and 4th for boys; there is still ample opportunity for NSW families to take advantage of the Active Kids program with only 64% of the eligible population applying for the 1st voucher in 2020.

The NSW Government has committed to funding the Active Kids program until June 2023, and since its inception, over \$10.07 million of the Active Kids budget spent on basketball activities.



## Sporting Schools

Sporting Schools is a \$280 million Australian Government initiative designed to help schools increase children's participation in sport and connect them with community sport opportunities.

Sporting Schools programs are provided free to children and their families to help students build the confidence and capability to be active for life.

The impact of COVID-19 and the shutdown of non-essential services had a flow-on effect on the Sporting Schools program's delivery in term 2. A strong bounce back in term 3 saw a record number of delivered programs resulting in basketball ranking 1st in NSW.

The year rounded out with 29,085 children participating in a Sporting Schools program, down 1,625 children compared to 2019 but considering Sporting Schools only ran for three terms, this is a fantastic result for our sport.

### 2020 Program Results

**#1 State/Territory for Basketball**  
**318 Programs**  
**29,085 Participants**

**Participants** **157%↑**  
2016 11,316 >>> 2020 29,085

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# COMMUNITY GROWTH

## Mental Health

Basketball New South Wales partnered with leading Mental Health advocate Nick Bracks in a landmark program to align physical health with mental wellbeing across our basketball community.

During the year 10,000 participants from our high-performance programs for players, coaches and officials, Dream Hoops recipients and administrators were provided with access to Nick Bracks specialised mental health training program.



# NICK BRACKS

The program included:

- Key learning's from industry leaders in mindfulness, meditation, memory, mental health, psychology, and performance
- How to manage anxiety and stress
- Why we need to speak up and take preventative action and form healthier habits
- The power of storytelling and how you can use it to shape your mindset for success
- Why we should have more conversations about mental health, and how to do it
- How we can ALL make small changes today that lead to huge leaps forward tomorrow
- Why exercise, and it's mental health benefits, are essential ingredients for a thriving mind
- How we can easily make changes to our routines by doing only a little practice each day
- How to put the PERMA model into practice to improve your happiness and performance
- Detailed nutritional information
- Goal-setting strategies that guide you to your personal best.
- Habit formation techniques that will change your life, permanently

## The Basketball Network

The Basketball Network (TBN) is the overarching name used by Basketball Australia for a whole of sport technology solution. The Basketball Network comprises of a range of extensive products for competition and membership management. Through Basketball Australia's partnership with Sports TG, these products are all provided free of any licence fees to all associations and clubs across the country.

During 2020 some of the Basketball Network significant works saw the inclusion of Cultural and Linguistically Diverse questions on all registration forms from January 1, duplicate prevention enabled, a new support platform, integration with TidyHQ, enhancements to Courtside, including a bunch of new reports.

The impact of COVID-19 saw the end of the Annual Registration Payment system (a lag payment system) and a move to split payments, plus the introduction of a discount on renewals for those members whose registration was impacted by the closure of community sport in Q2.

Geoff Tripp represented Basketball NSW on the Basketball Australia Technology Taskforce, which was created in August 2020. Their task was to assess several platforms' technical readiness, which can support a National Registration System (NRS). Basketball Australia will present the taskforce's findings in Q1 2021.

**Transactions Through SportsTG Gateway** **3.2%↑**  
2019 \$7m >>> 2020 \$7.3m

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# MARKETING & SOCIAL MEDIA

The COVID-19 pandemic highlighted the strength of the BNSW social platforms and its reach to the broader community more than ever before.

The department has always had a clear focus on creating entertaining and engaging content and with limited event based opportunities during the season, more focus was on creating user generated content and consistency in messaging of COVID-19 related materials and news.

Throughout the year, focus on video and image content captivated fans and promoted the positive stories off the court with a number of online based content available for everyone from our Aussie Hoopers to the Elite with online workout videos to stay at home basketball related activities. This included at home workout videos that ran alongside our Sport Australia partnership and our staying connected series that featured how each department shifted onto the online world to continue developing and growing the game during lockdown.

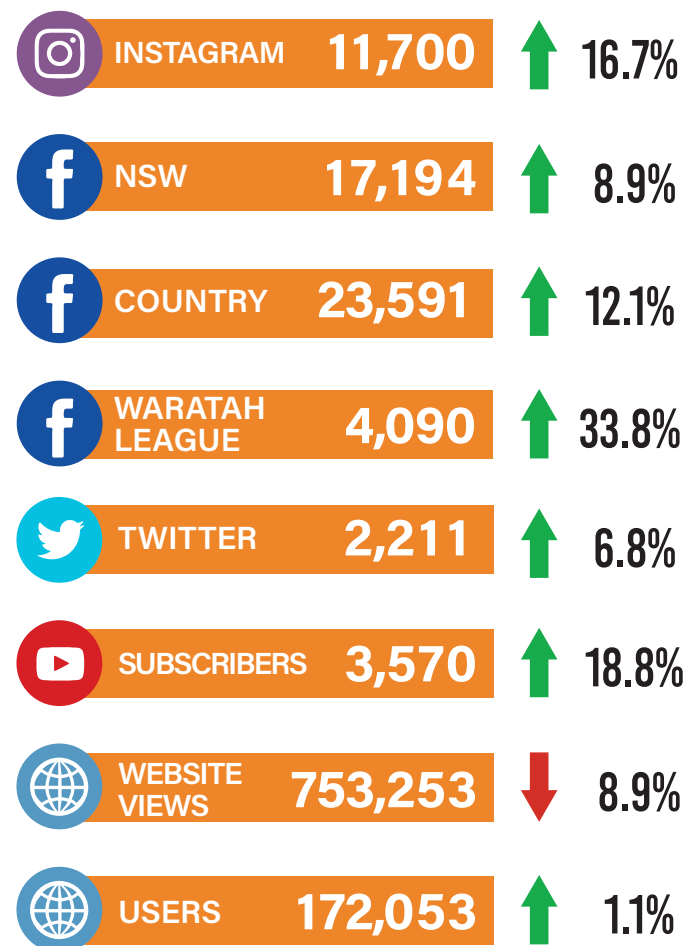
During the Spalding Waratah Senior League Finals Weekend, the team shifted into overdrive to deliver an experience that would rival other sporting codes across the country in the online space. With limited tickets available for the general public, the mass majority of fans tuned in on our Youtube and Facebook sites to capture a glimpse of the up and coming superstars in NSW and cheer on their local association to glory from the comfort of their own home. In order to deliver a great online experience for fans of the league, we greatly improved the live streaming experience with the inclusion of high quality commentators that created a dynamic viewing experience. This added to the 3,000 approx. viewers per game on average across the 15 matches.

BNSW's social footprint was further amplified this year, hitting a cumulative social media audience of just under 43,000 and over 15.4% per cent growth against 2019, with major growth coming from Facebook and Instagram, which are hugely popular with younger audiences.

Despite significant challenges in the global economy, all of our major commercial sponsors continued their support of basketball during the pandemic in 2020. BNSW acknowledges and thanks all our sponsors and government partners for their support of basketball during 2020.

In 2021, BNSW's media team will work more closely with Basketball Australia and our associations to help enable innovation and consistency of news and entertainment across the sport to highlight the people in our game that continue to work hard to get everyone on the court each week.

## Social Followers





# SPORT AUSTRALIA HALL OF FAME

## Lauren Jackson Inducted Into Sport Australia Hall Of Fame

Lauren Jackson was inducted into the Sport Australia Hall of Fame on Friday, December 4, 2020 as an Athlete Member for her contribution to the sport of basketball.



Lauren Jackson is widely regarded as one of the all-time greatest females of Australian basketball. Lauren is a four-time Olympian, having won three silver and one bronze medal, whose success also carried into World Championships where she led Australia to gold in 2006 after successive bronze medals in 2002 and 1998. In the USA Lauren was a key figure in the WNBA where she played for Seattle, winning two championships and three MVP's and is a seven-time WNBA All Star. At home in the WNBL she is a five-time champion with the AIS and Canberra Capitals as well as a four-time MVP and Grand Final MVP winner and five-time WNBL All Star.

In 2015 Jackson was considered to be Australia's greatest female basketballer, both for her individual accomplishments and the success of the teams she had played in and captained, and had often been described as the best in the world.

The daughter of parents who both played basketball for Australia, she was born for big things in every sense – with the right genes, with a tall, powerful physique suited to the game, which didn't take long to become apparent.

Jackson began playing basketball at home in Albury and as a five year old, she told others that she would grow up to play for Australia, as Mum and Dad had, and gave up other sports to concentrate on her dream.

A competitive mindset and mental strength were among her assets from the beginning. When she became upset after injuring a knee in an under 14 country championship match, her parents told her she did not have to keep playing if she did not want to. In response, she went to her room and typed a message on her computer which read: "From this day on, nothing will stand in my way" and nothing ever did.

She made the national under 20 team when she was only 14 and by 16, she had been awarded a scholarship at the Institute of Sport and had made the Australian team, the Opals, for the first time.

A year later, in 1998, she helped the AIS team win the Women's National Basketball League (WNBL) championship.

Playing both as a forward and centre, she was influential in the Opals winning three Olympic silver medals at Sydney 2000, Athens 2004, Beijing 2008 and a bronze at the London 2012 Olympic Games, the last two as captain.

Lauren was awarded the privilege of carrying the flag at the opening ceremony in London after becoming the highest points scorer in women's basketball Olympic history.

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# SPORT AUSTRALIA HALL OF FAME

Jackson also led the team to a 2006 world championship gold medal in Brazil, following bronze medals at the two previous editions of that tournament, plus silver at the junior world championships in 1997 and gold at the Melbourne 2006 Commonwealth Games.

Jackson was a superstar in the biggest and best women's competition in the world, the Women's National Basketball Association (WNBA), after the Seattle Storm selected her as the overall No 1 draft pick in 2001, viewing her as a franchise player. She played 308 games for Seattle between 2001 and 2012 before injury forced her into retirement, winning two championships and a host of personal accolades, including three Most Valuable Player awards, and earning selection in the All-Star team seven times.

Jackson ranked among the top WNBA players in games played, minutes played, field goals, three-point shots and turnover percentage.

In the WNBL, Jackson played 154 games, winning one championship with the Australian Institute of Sport and four more with the Canberra Capitals.

Lauren was named the competitions Most Valuable Player four times and named in the All-Star team five times. She also performed with distinction in the Russian, Spanish, Korean and Chinese club competitions, winning many honours.

Seriously hampered by hamstring, knee and achilles injuries from 2013, Jackson abandoned an attempt to make it to a fifth Olympics in Rio de Janeiro and announced her retirement in March 2016.



In 2011 the Albury Sport stadium was renamed "The Lauren Jackson Sports Centre." Lauren was awarded the Officer of the Order of Australia in 2015 for distinguished services to basketball as an athlete at national and international level, as a mentor for women in sport, and as a supporter of a range of cultural and social welfare groups. In 2018 Lauren won the International Olympic Committee's Women in Sport award for Oceania. Lauren was inducted into the Australian Basketball Hall of Fame in 2019 and will be inducted into America's Women's Basketball Hall of Fame in 2021 as an International Player.

Lauren authored her first biography in 2018 called "Lauren Jackson My Story" and in 2018 was appointed as Head of Women's Basketball by Basketball Australia.

## Other Distinguished Honours

**2011 Basketball NSW Hall of Fame Member**

**2019 Australian Basketball Hall of Fame  
Member**

**2019 Sport NSW Hall of Champions  
2019 elevated to the status of LEGEND for  
the Basketball NSW Hall of Fame  
2020 Women's Basketball Hall of Fame**

*Credit: [Sport Australia Hall of Fame](#)*



# COMPETITIONS REPORT

2020 was remarkably a difficult year, it was no ordinary year!

A year where our Spalding Waratah League competitions either started, stopped, then recommenced or were unable to proceed altogether and despite all the lockdowns, mask rules, travel bans, spectator limits, increased hygiene protocols, we are grateful that we were able to offer a variety of COVID-safe competitions for our associations to participate in.

For the first time since their inception, the Spalding Waratah Eastern, Northern, Southern and Western Junior Leagues along with the John Martin Country Junior Tournament didn't take place.

During the initial lockdown phase, Basketball NSW worked on a variety of different competition offerings for our regional associations and we set to proceed with Country Challenges towards the backend of the year. With further travel bans in place Country Challenges were able to proceed.

The next option given to regional teams was to offer them a 3x3 tournament in either October, November or December. Three successful 3x3 tournaments were run in West Wyalong, Queanbeyan & Maitland. These were run over one weekend each and attracted close to 400 participants.

The Spalding Metro Junior League, for a brief moment did recommence towards the middle of the year, however this was again shut down. And the Country Challenges that had been cancelled then became Metro Challenges, which were run successfully throughout late August and September.

Basketball NSW in conjunction with Wheelchair Sports NSW, were set to introduce the Waratah Wheelchair League in 2020, however it was not able to go ahead.

The Spalding Waratah Senior League was eventually given the greenlight to recommence with five of the seven divisions, under a revised structure, once sport was allowed to be played from July.

The finals were held in September and were jointly hosted by the Sutherland Basketball Association and Basketball NSW, with a total of 1388 spectators across the weekend with all games played during the finals weekend being live streamed.

Basketball NSW congratulates the following associations who were crowned Spalding Waratah League Champions.

- Manly Warringah Sea Eagles Waratah 1 Men Champions
- Norths Bears Waratah 1 Women Champions
- Hills Hornets Waratah 1 Youth Men Champions
- Manly Warringah Sea Eagles Waratah 1 Youth Women Champions
- Norths Bears Waratah 2 Youth Men Champions

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# COMPETITIONS REPORT

During the postponement of all Waratah Senior and Junior leagues, it gave the Competitions Department time to not only create alternative products for members in 2020, but to also create and review new formats for Leagues in NSW. Associations and the Waratah Advisory Committee were consulted in the process of these developments, via many zoom sessions to finalise formats. The following new formats will be introduced:

- Junior Premier League to be implemented in 2021 & 2022. Country teams entering into the competition in 2021, with Metro teams to join them in 2022.
- In preparation for Metro teams joining the Premier League, the format of MJL was changed to only having 6 teams in each division and a shortening of the number of rounds. This will take effect in 2021.
- Junior State Challenges to be implemented in 2021.
- NBL1 to be implemented in 2022. This will replace the current Waratah 1 Men & Women's competition.

- Waratah Wheelchair League, with the aim of having eight teams compete at four central venue rounds, and then attend the Spalding Waratah League Finals weekend.
- With 3x3 featuring at the Tokyo Games in 2021, Basketball NSW will look to increase in the number of 3x3 competitions offered to the community.

The Waratah Advisory Committee (WAC) was again instrumental in assisting the Competitions Department in providing guidance through their extensive knowledge of the game. The WAC meets several times a year to help develop and give ideas on how to improve the competitions and its procedures. The WAC consists of:

- Robert McGugan (Chair)
- Albert Joseph
- Bob Sim
- Duane Johnson
- Eric Kivi
- Peter Hermann
- Tim Hudson

Basketball NSW would also like to thank the associations, coaches, team managers, referees, scoretable officials and statisticians for a brilliant job considering what we faced and we are looking forward to 2021 and welcoming back our normal competition offerings.







© Ian Knight Photography



# OFFICIALS REPORT

With plenty of months on the sideline due to the pandemic, it created an opportunity to innovate and think about the way that education and development of officials is approached in NSW.

During the shut-down period, our Technical Officials Development Officers embraced the outreach that the internet provided by modifying courses so that they could be run via Zoom. These included higher-level association referee courses, junior development, advanced and intermediate courses, Level 1, 2 & 3 Scoretable and Level 1 Stats course.

We had to adapt in the way that provided new information passed on by FIBA to our community and with the assistance of John Rearden we presented the information online with an IOT (Individual Officiating Techniques) Workshop & 2PO (2 Person Officiating) Workshop to keep our officials informed and updated.

Once restrictions started to ease, we also had to change the way we ran our action days for the 2021 season which included an on-court workshop in each region, which were followed up with Zoom meetings to go through rule changes and season guidelines.

Also during lockdown we updated the Basketball Australia Association Community, Development, Intermediate & Advanced referee courses to the new FIBA rules and curriculum. We also created a Community (Beginner) 3x3 rulebook, Community & Development 3x3 Course Presentations which all proved to be popular among the basketball community.

In order to keep connected with our officials from across the state, regular Zoom meetings and information sessions with all referees across the state were vital in pushing out information and supporting one another during the times of uncertainty.

To continue with keeping the community active, various fitness challenges were incorporated across all referee programs to keep our officials fit and active for when we could get back on the basketball court that continued with an Association v Association challenge that had 15 Associations and 138 BNSW members compete against each other.

After the success of the challenges, a State vs State Steps challenge was invented with Basketball NSW going up against Basketball Victoria, South Australia, Western Australia. 40 officials from each State took part recording how many steps they did each day in order to keep active and to keep the State rivalry alive while limited to staying at home.

A positive aspect of returning to sport was that we were able to recommence face-to-face courses that were necessary for on court aspects such as fitness tests, keeping to the strict covid guidelines and recommendations with reduced numbers and social distancing.

## CONTINUED ON NEXT PAGE





# OFFICIALS REPORT

Once the Spalding Waratah Senior League tipped-off, it was one of the first instances that our community of Referees, Scoretable and Statistician officials got back on the court at a high level.

After such an unprecedented year, Covid however helped us find new ways to present some of our courses, with Metro & Country officials able to sit in the same course when online.

To continue with keeping the community active, various fitness challenges were incorporated across all referee programs to keep our officials fit and active for when we could get back on the basketball court that continued with an Association v Association challenge that had 15 Associations and 138 BNSW members compete against each other. After the success of the challenges, a State vs State Steps challenge was invented with Basketball NSW going up against Basketball Victoria, South Australia, Western Australia. 40 officials from each State took part recording how many steps they did each day in order to keep active and to keep the state rivalry alive while limited to staying at home.

We had also various referees and officials selected to represent NSW at high level tournaments; After the lockdown period we slowly got out and about on the road running courses, keeping to the strict covid guidelines and recommendations with reduced numbers and social distancing. Once our Spalding Waratah Senior League started, with limited or no spectators allowed to watch, this meant our Senior league Referees, Scoretable and Statistician officials got back on the court.

Our Spalding Waratah Junior Leagues were cancelled for 2020, however several Metro Challenges for each age group were created which gave our junior referees a chance to get back on the court and officiate representative games. There was also space to run some 3x3 tournaments in our regional areas which gave our country officials a chance to learn how to referee 3x3 basketball, which will feature during the 2020 Tokyo Olympics. These tournaments the players and referees had a great time.

After such an unprecedented year, Covid however helped us find new ways to present some of our courses, with Metro & Country officials able to sit in the same course when online.

## 2020 Education Results

- 346** Completed the Association Community Course
- 130** Completed the Association Development Course
- 40** Completed the Association Advanced Course
- 66** Completed the Association Advanced Course
- 50** Attended Individual Officiating Workshop
- 48** Attended 2 Person Officiating Workshop
- 34** Attended Level 2 Scoretable Course
- 28** Attended Level 1 Scoretable Course
- 28** Attended Level 2 Stats Course
- 21** Attended Association Instructor Course
- 14** Attended Girls Workshop

## 2020 League Results

- 215** Officials officiated Junior League: Male 141 (66%), Female 74 (34%)
- 92** Officials officiated Senior League: Male 76 (83%), Female 16 (17%)
- 11** Action Days with 769 officials attending (pre-COVID)

# MEMBER PROTECTION

Basketball New South Wales is highly committed to the health, safety and well-being of each and every one of its 67,000+ members, and it is also dedicated to providing a safe sporting environment for all of its participants throughout NSW.

The positive aspects of involvement in our sport are well founded and evidenced by the many thousands of people participating in basketball activities and competitions across the state each week. For these reasons BNSW has appointed specially trained staff to perform the role of Member Protection Officers. These persons actively work to minimise all areas of risk to members' safety, they also have the ability to investigate complaints, and then recommend a wide variety of sanctions in order to prevent this type of conduct re-occurring or spreading within our sport. Instances of harassment or abuse in sport can have a devastating impact on not only those individuals directly involved, but also for each of the organisation(s) that may be indirectly affected.

Apart from exposing the club or association to potential criminal or civil legal action, an unpleasant working environment for volunteers may develop, officials may develop low morale, there may be a higher turnover of personnel, and there is the real prospect of long-term damage being done to the organisation(s) image and its reputation.

These are all preventable harms that BNSW takes pro-active steps to prevent through its adoption of various State and National initiatives including the National Integrity Framework, the National Member Protection by-laws, BNSW Disciplinary by-laws, the BNSW Zero-Tolerance & Sports Rage Policy and the establishment of BNSW Codes of Conduct for each of the various participants within our sport. NSW's strict adherence to these guidelines, and the various statutory responsibilities that govern our sport, reflects BNSW's dedication to serving and protecting its members and participants throughout all levels of Basketball.

If an Association requires any assistance with how to deal with, or how to properly investigate, any type of complaint or other problem within our sport, please contact your Association's Member Protection Information Officer (MPIO), or email one of our Member Protection Officers on [mpo@bnsw.com.au](mailto:mpo@bnsw.com.au).

## Season 2020 Outline:

Despite a shortened representative season due to COVID-19 restrictions, BNSW was very busy dealing with many off-court incidents, more so than the usual on-court incidents, involving its members:



**33**  
**Zero Tolerance &  
Disciplinary Tribunals  
Conducted**



**27**  
**Member Protection  
Complaints &  
Investigations Dealt**



**1**  
**Member Protection  
Tribunal Conducted**

# HIGH PERFORMANCE REPORT

The Basketball NSW Coaching and Development Department faced many challenges in 2020 due to COVID. However, we were able to be innovative and adaptable with the delivery of our programs and courses to the basketball community.

## Coach Education and Coach Development

The area of Coach Education and Coach Development continued to be an area of growth under the guidance of Jarrod Moore (Coach Education Manager). Whilst some hurdles presented themselves with the lack of face-to-face learning and teaching opportunities, some major educational activities were still conducted through other mediums. Major milestones included:



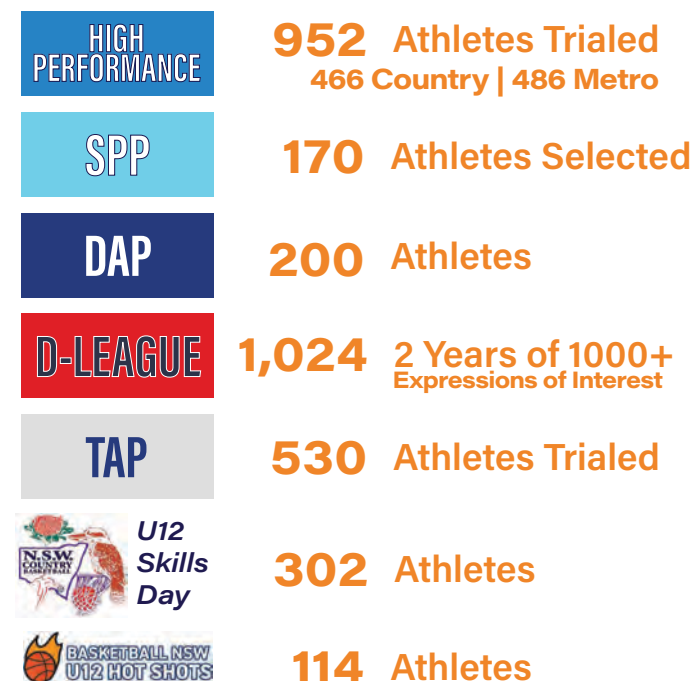
An array of highly qualified coaches presented in clinics and zoom seminars. These included:

- Shawn Dennis - Shiga Lakestars Head Coach
- Adam Caporn - Basketball Australia Centre of Excellence Men's Head Coach
- Ganon Baker - Founder and Owner of Ganon Baker Basketball Training
- MJ Baker - Eastern Florida State College Women's Head Coach
- Danny Mills - Philadelphia 76ers Director of Scouting
- John Rillie - UC Santa Barbara Assistant Coach
- Sean Page - Auburn University of Montgomery Women's Head Coach
- James Janssen - Davidson College Women's Assistant Coach
- Dr. Stephen Bird - Sports Scientist/Owner and Founder of SPB International
- Noah LaRoche - Owner of Integrity Hoops
- Peter Lonergan - Director of HP Coach Development
- Sandy Brondello - Australian Opals Head Coach
- Olaf Lange - Chicago Sky Assistant Coach
- Katrina Hibbert - Former Sydney Uni Flames Head Coach
- Paul Goriss - University of Canberra Capitals Head Coach
- Tim Mallon - Newcastle Hunters Director of Coaching
- Reece Potter - Knox Grammar School Head Coach of Basketball
- Christine Higginson - Personal Development Adviser at AIS
- Martha Lourey-Bird - Sports & Exercise Scientist

## Player Development Programs

As with Coach Education, player development opportunities were disrupted in 2020. Given the disruptions that took place in the first half of the year, a significant rebound was achieved at the back end of the year with several key player development opportunities conducted.

Our athletes and coaches were able to continue their learning through the use of online-Zoom training sessions and educational coaching clinics. Significant milestones included:



CONTINUED ON NEXT PAGE



# HIGH PERFORMANCE REPORT

## Representative Achievements

The following athletes were awarded scholarships at Basketball Australia's Centre of Excellence (CoE) and the NBA Global Academy:

### CoE

Chyra Evans (Newcastle Hunters)  
Alana Goodchild (Hornsby Ku Ring Gai Spiders)  
Ruby-Belle MacDonald (Illawarra Hawks)  
Millie Prior (Manly Warringah Sea Eagles)  
Evan Kilminster (Newcastle Hunters)  
Jack McWilliams (Camden Valley Wildfire)

### NBA

Tyrese Proctor (Sutherland Sharks)  
Biwali Bayles (Sydney Comets)

### State Teams

The U20 and Ivor Burge Australian Junior Championships (AJC's) were the only Tournaments conducted for State teams, with both the U16's and U18's cancelled due to COVID. Our NSW Ivor Burge Women did however win Silver at the Ivor Burge Championships in February hosted by the Australian Institute of Sport, Canberra.



# OUR PARTNERS



# **New South Wales Basketball Association Ltd**

**ABN: 98 003 359 680**

## **Consolidated Financial report**

For the year ended 31 December 2020



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**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**DIRECTORS' REPORT**

The directors present their report together with the financial report of the group, being the New South Wales Basketball Association Ltd "the company" and its controlled entities, for the year ended 31 December 2020 and auditor's report thereon.

**Directors names**

The names of the directors in office at any time during or since the end of the year are:

Jennifer Dean

Paul Beale

Lauretta Claus

David Brettell

Darryl Connoley

Gina McClement

Leslie Thomas Moore Appointed 17 June 2020

Robert McGugan Resigned 17 June 2020

The directors have been in office since the start of the year to the date of this report unless otherwise stated.

**Principal activities**

The principal activities of the Group during the financial year were the administration, development and promotion of the sport of basketball in the State of New South Wales, and the management of sports stadiums.

The Group discontinued its activities in relation to marketing of overseas sporting and other recreational tours (both inbound and outbound) during the year.

There were no other significant changes to the state of affairs of the group for the year ended 31 December 2020.

**Results**

The profit of the group for the year after providing for income tax and eliminating non-controlling interests amounted to \$732,504.

**After balance date events**

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the group, the results of those operations, or the state of affairs of the group in future financial years.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**DIRECTORS' REPORT**

**Members guarantee**

The parent entity of the group is incorporated under the *Corporations Act 2001* and is a company limited by guarantee. If the company is wound up, the Constitution states that each member is required to contribute to a maximum of \$100 each towards meeting any outstandings and obligations of the company. At 31 December 2020 the number of members was 81. The combined total amount that members of the parent entity are liable to contribute if the entity is wound up is \$8,100.

**Meetings of directors**

Directors	Directors' meetings	
	Number eligible to attend	Number attended
Jennifer Dean	9	9
Paul Beale	9	8
Lauretta Claus	9	9
David Brettell	9	8
Darryl Connoley	9	9
Gina McClement	9	9
Leslie Thomas Moore	5	5
Robert McGugan	4	4

**Secretary**

Anna Wyke was appointed as company secretary on 27 February 2019 and resigned on 17 June 2020. Christine Nicholls was appointed as company secretary on 17 June 2020 and continued in office at the date of this report.

**Auditor's independence declaration**

A copy of the auditor's independence declaration under section 307C of the *Corporations Act 2001* in relation to the audit for the financial year is provided with this report.

**Short-term and long-term objectives and strategies**

The group's vision is that Basketball is the sport of choice for families in NSW, respected as a tier 1 sport by all its stakeholders, impacting and supporting local, social and community goals in all areas of NSW making it everyone's game.

Key objectives of the Group are to:

- unify our sport and lead the growth, promotion and participation of Basketball in NSW by supporting our community at all levels;



**DIRECTORS' REPORT**

**Short-term and long-term objectives and strategies (Continued)**

- provide clear accessible pathways from grass-root to elite for players, coaches, technical officials and spectators;
- to be recognised as a gender neutral, all abilities community based sport; and
- to have close working relationships with all levels of government to ensure we have support in building indoor multi-sport facilities across NSW.

To achieve its short-term and long-term objectives, the group has implemented the following strategies:

- A year of “recovery” for the organisation and members in 2021 as a result of COVID19, before launching a new strategic plan for 2022-2025. This will allow the organisation and members to get back to a level of normality in terms of programs, competitions, member numbers, governance, and finance.
- Launch BNSW’s new Strategic Plan with our associations with Year 1 priorities at the annual conference in November 2021 based on consumer insights and association feedback coupled to a marketing plan incorporating our vision and brand, campaigns to drive participation, brand/campaign merchandise and a communications plan.
- Launching Women & Girls and Indigenous and Cultural Linguistically Diverse Programs, in line with the Legacy outcomes of the FIBA Women’s Basketball World Cup 2022.
- Developing a Reconciliation Action Plan to provide practical actions that will develop respectful relationships and create meaningful opportunities in Basketball for Aboriginal and Torres Strait Islander peoples across the state.
- Partnership with Indigenous Basketball Australia to provide Indigenous pathway programs, camps and tournaments.
- Launch of a State Wheelchair League to provide a NSW based competition for NSW and ACT based wheelchair athletes and a new competition pathway.
- Partnership with University of Sydney SPRINTER commencing a bi-annual research program to gain consumer insights to strategically setup the sport for growth and diversity.
- Build our community referee programs around a de-centralised education model creating a culture of inclusion and cohesion creating the biggest tribe of referees we have ever had to support the growth of the game.
- Maximise grants, sponsorship and philanthropy funding to our programs and leagues with a priority focus on:
  1. Waratah Wheelchair League
  2. Women and Girls – “I am a Girl” programs
  3. Dads and Daughters programs
  4. Indigenous Programs
  5. Multicultural Programs
  6. High Performance Pathways programs

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**DIRECTORS' REPORT**

**Short-term and long-term objectives and strategies (Continued)**

- Lock in 5 infrastructure projects to drive into the next election cycle for Greater Sydney ensure plans are in place for each project with relevant feasibility studies by December 2021 to drive more places to play in Sydney.
- Embed our junior competition model and provide clear communication to our community on the progression of the league in to 2022 and regularly seek participation feedback online from participants and their families and associations on all our leagues.
- Prepare and engage with our associations on our transition to NBL1 East from Waratah 1 in 2022 and work with our associations on the transition plans and license agreements supporting everyone to ensure we have smooth transition into the new league format.
- Focus on continuing building our inclusive and transparent culture across the whole business breaking down barriers and build our sport towards ONE TEAM.

**Information on directors**

**Jennifer Dean**

Qualifications and Experience	Jenny is an actuary, being a partner in the global professional services company Aon, and a graduate of the Australian Institute of Company Directors. At Aon, Jenny is responsible for overseeing the operations and growth strategy including governance, risk, liability management, business strategy, resource management and regulatory compliance for the smartMonday suite of products.
	Jenny has led the board in recent years in governance and finance. She is also a passionate basketballer and has been involved in coaching for many years.
Special responsibilities	Chairwomen of the the Board of Directors; Chairwomen of the newly formed Risk and Compliance Committee.

**Paul Beale**

Qualifications and Experience	Paul has been involved in basketball for over five decades, notably being a three-time NSW Referee of the Year and officiating at numerous Australian Junior Championships and several international assignments including World University Games in Japan and Yugoslavia and the FIBA Oceania Championships. Paul has officiated in the NBL with 187 games in 12 years. He is also a life member of New South Wales Basketball.
	Paul is a former Chairman of the Board.
Special responsibilities	Chairman of the Country Committee; Member of the Finance and Audit Committee; Director of IFMG.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**DIRECTORS' REPORT**

**Information on directors (Continued)**

**Lauretta Claus**

**Qualifications and Experience** Lauretta is a Principal at a High School in Western Sydney. She played in the WNBL in the 1980s and represented NSW from 1979-1982.

Lauretta has been involved in basketball as a referee, coach and statistician over many years. She is currently the Chairperson for the Australian Basketball Statistics Committee and has coordinated the statistics for Women's World Basketball Championships, World Cup Wheelchair Basketball Championships and the Sydney Olympics and Paralympics.

**Special responsibilities** Female Participation; Director of Basketball NSW Education (non-operating); Member of the Metro Advisory Committee.

**David Brettell**

**Qualifications and Experience** David has significant leadership, strategic management, sales and marketing experience in corporate, non-for-profits, charities and sports sectors.

Following many years in senior sales and marketing roles with AMP, he managed the volunteer programs for Sydney 2000 Olympic and Paralympic Games, and consulted to the United Nations Development Program, to the Beijing Olympic Games Organising Committee, Rugby World Cup 2011 (NZ) and the Maccabiah Games 2005 (Israel) He was the CEO of Multiple Sclerosis Australia for two years and then CEO of the Australian Cancer Research Foundation for eleven years.

David has served as President of Basketball NSW and as a long-term Director from 1987 to 1997, and again between 1998 and 2005. His current Director term commenced in 2016. He is also currently a Director of Chris O'Brien Lifehouse, a cancer hospital in Sydney which treats and enhances the lives of cancer patients. He is also Director of Savannah Pride Association and Men's Kitchen Australia.

**Special responsibilities** Chairman of the Hall of Fame.

**Darryl Connoley**

**Qualifications and Experience** Darryl has worked in Finance, Markets and Treasury for several years and has performed many senior roles gaining a wide range of experience in stakeholder management and transformational business solutions, and with expertise in risk management, culture, internal audit, compliance and regulatory risk.

**Special responsibilities** Chairman of the Finance and Audit Committee.



**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**DIRECTORS' REPORT**

**Information on directors (Continued)**

**Gina McClement**

**Qualifications and Experience** Gina McClement is a GAICD qualified Non-Executive Director. Gina's executive career spanned twenty plus years working with some of the world's most recognisable brands including American Express, HSBC, Qantas and global sports marketing giant IMG. Gina has extensive leadership, marketing, brand and digital expertise as well as a deep background in sport, sponsorship and commercial partnerships.

**Special responsibilities** Member of the Nominations Committee; Member of the Risk and Compliance Committee..

**Leslie Thomas Moore**

**Qualifications and Experience** Tommy was an Executive Committee member and Director of Basketball NSW from 1980 to 1988, and an employee of Basketball NSW for 38 years. His role involved liaising with associations and maintaining strong relationships with their members, administrators and Boards.

Tommy held the acting CEO of ACT Basketball Association in 2014.

He was the BNSW Company Secretary and Secretary to the Board of Directors from 2016 to 2018, and Returning Officer from 1999 to 2016.

**Special responsibilities** Director of IFMG.

**Robert McGugan**

**Qualifications and Experience** Bob is one of the longest serving Australian National team administrators, as well as having a talent for developing junior players through coaching. He has been a member of the Junior Committee, Coaches Committee and Country Committee in NSW and was the chairman of the Basketball Organising Committee at the 2009 Sydney World Masters Games. Bob has been part of the board from 2004-2006 and again from 2014-17 June 2020.


**Special responsibilities** Chair of the Waratah Advisory Committee, member of the Governance Committee, member of the country committee and Director IFMG.

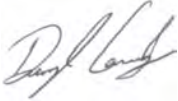
**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**DIRECTORS' REPORT**

Signed on behalf of the board of directors.

Director:   
\_\_\_\_\_  
Jennifer Dean

Director:   
\_\_\_\_\_  
Darryl Connoley

Dated this        22nd        day of    April        2021

Level 16, Tower 2 Darling Park  
201 Sussex Street  
Sydney NSW 2000

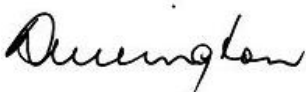
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e. [sydneypartners@pitcher.com.au](mailto:sydneypartners@pitcher.com.au)

**AUDITOR'S INDEPENDENCE DECLARATION  
TO THE DIRECTORS OF NEW SOUTH WALES BASKETBALL ASSOCIATION LIMITED  
ABN: 98 003 359 680**

In relation to the independent audit for the year ended 31 December 2020, to the best of my knowledge and belief there have been:

- i. No contraventions of the auditor's independence requirements as set out in the *Corporations Act 2001*; and
- ii. No contraventions of APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)*.



C R MILLINGTON  
Partner

PITCHER PARTNERS  
Sydney

22 April 2021



**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**CONSOLIDATED STATEMENT OF PROFIT OR LOSS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

	<b>Note</b>	<b>2020</b> \$	<b>2019</b> \$
<b>Revenue and other income</b>			
Revenue from contracts with customers	3	4,345,539	6,274,146
Other revenue	4	1,630,023	350,413
Other income	4	<u>(7,696)</u>	<u>1,470</u>
		<u>5,967,866</u>	<u>6,626,029</u>
<b>Less: expenses</b>			
Direct costs		(1,258,955)	(2,363,490)
Depreciation and amortisation expense	5	(83,543)	(80,347)
Employee benefits expense		(2,571,519)	(2,665,810)
Occupancy expense		(184,338)	(219,236)
Finance costs	5	(6,816)	(18,868)
Other expenses		<u>(975,565)</u>	<u>(1,219,433)</u>
		<u>(5,080,736)</u>	<u>(6,567,184)</u>
Share of net profits / (losses) of associates and joint ventures accounted for using the equity method		<u>(17,045)</u>	<u>43,463</u>
<b>Profit before income tax expense</b>		870,085	102,308
Income tax expense	6	<u>(1,539)</u>	<u>(26,268)</u>
<b>Net profit from continuing operations</b>		<u>868,546</u>	<u>76,040</u>
Net profit / (loss) after tax from discontinued operations		<u>(136,042)</u>	<u>85,822</u>
<b>Profit for the year</b>		<u>732,504</u>	<u>161,862</u>

The accompanying notes form part of these financial statements.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**  
**ABN: 98 003 359 680**

**CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

	Note	2020 \$	2019 \$
<b>Profit for the year</b>		732,504	161,862
<b>Other comprehensive income</b>			
<i>Items that will not be reclassified subsequently to profit and loss</i>			
Revaluation of property, plant and equipment, net of tax		<u>414,682</u>	<u>-</u>
<b>Other comprehensive income for the year</b>		<u>414,682</u>	<u>-</u>
<b>Total comprehensive income</b>		<u><u>1,147,186</u></u>	<u><u>161,862</u></u>
<b>Total comprehensive income is attributable to:</b>			
- Members of New South Wales Basketball Association Ltd		1,174,844	149,604
- Non-controlling interests		<u>(27,658)</u>	<u>12,258</u>
		<u><u>1,147,186</u></u>	<u><u>161,862</u></u>

The accompanying notes form part of these financial statements.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

**AS AT 31 DECEMBER 2020**

	<b>Note</b>	<b>2020</b>	<b>2019</b>
		<b>\$</b>	<b>\$</b>
<b>Current assets</b>			
Cash and cash equivalents	7	1,959,966	1,729,910
Receivables	8	331,075	1,063,468
Inventories	9	152,406	149,640
Other financial assets	10	102,650	100,000
Current tax assets	6	4,783	4,574
Other assets	11	<u>244,296</u>	<u>594,460</u>
<b>Total current assets</b>		<u>2,795,176</u>	<u>3,642,052</u>
<b>Non-current assets</b>			
Receivables	8	14,350	55,601
Investments accounted for using equity method	12	35,208	52,252
Intangible assets	13	-	89,409
Lease assets	14	39,477	54,511
Deferred tax assets	6	5,701	39,331
Property, plant and equipment	15	<u>2,614,151</u>	<u>2,222,879</u>
<b>Total non-current assets</b>		<u>2,708,887</u>	<u>2,513,983</u>
<b>Total assets</b>		<u>5,504,063</u>	<u>6,156,035</u>
<b>Current liabilities</b>			
Payables	16	688,230	1,104,595
Lease liabilities	14	14,826	14,035
Borrowings	17	-	84,513
Provisions	18	158,408	262,855
Other liabilities	19	<u>717,783</u>	<u>1,920,211</u>
<b>Total current liabilities</b>		<u>1,579,247</u>	<u>3,386,209</u>
<b>Non-current liabilities</b>			
Lease liabilities	14	26,084	40,910
Provisions	18	<u>48,327</u>	<u>25,696</u>
<b>Total non-current liabilities</b>		<u>74,411</u>	<u>66,606</u>
<b>Total liabilities</b>		<u>1,653,658</u>	<u>3,452,815</u>
<b>Net assets</b>		<u>3,850,405</u>	<u>2,703,220</u>

The accompanying notes form part of these financial statements.



**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**  
**ABN: 98 003 359 680**

**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**AS AT 31 DECEMBER 2020**

	Note	2020 \$	2019 \$
<b>Equity</b>			
Reserves	20	704,724	320,014
Retained earnings	21	<u>3,145,681</u>	<u>2,355,547</u>
<b>Equity attributable to members of NSW Basketball Association Ltd</b>		3,850,405	2,675,561
Non-controlling interests	22	<u>-</u>	<u>27,659</u>
<b>Total equity</b>		<u><b>3,850,405</b></u>	<u><b>2,703,220</b></u>

The accompanying notes form part of these financial statements.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**  
**ABN: 98 003 359 680**

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

	Contributed equity \$	Reserves \$	Retained earnings \$	Non- controlling interests \$	Total equity \$
<b>Consolidated</b>					
<b>Balance as at 1 January 2019</b>	-	320,014	2,211,943	15,401	2,547,358
Profit for the year	-	-	<u>149,604</u>	<u>12,258</u>	<u>161,862</u>
<b>Total comprehensive income for the year</b>	-	-	<u>149,604</u>	<u>12,258</u>	<u>161,862</u>
<b>Transactions with owners in their capacity as owners:</b>					
Dividends	-	-	<u>(6,000)</u>	-	<u>(6,000)</u>
<b>Total transactions with owners in their capacity as owners</b>	-	-	<u>(6,000)</u>	-	<u>(6,000)</u>
<b>Balance as at 1 January 2020</b>	-	320,014	2,355,547	27,658	2,703,219
Profit/(loss) for the year	-	-	760,162	(27,658)	732,504
Other comprehensive income for the year	-	<u>414,682</u>	-	-	<u>414,682</u>
<b>Total comprehensive income for the year</b>	-	<u>414,682</u>	<u>760,162</u>	<u>(27,658)</u>	<u>1,147,186</u>
Transfers	-	<u>(29,972)</u>	<u>29,972</u>	-	-
<b>Balance as at 31 December 2020</b>	-	<u>704,724</u>	<u>3,145,681</u>	-	<u>3,850,405</u>

The accompanying notes form part of these financial statements.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

	<b>Note</b>	<b>2020</b>	<b>2019</b>
		<b>\$</b>	<b>\$</b>
<b>Cash flow from operating activities</b>			
Receipts from customers		4,968,083	12,755,340
Government support		1,196,870	-
Payments to suppliers and employees		(5,159,652)	(12,023,307)
Dividends received		-	40,000
Interest received		3,993	5,132
Finance costs		(6,816)	(19,243)
Income tax paid		8,489	(25,950)
Net cash used in operating activities by discontinued operations		<u>(311,212)</u>	<u>-</u>
<b>Net cash provided by operating activities</b>		<u><b>699,755</b></u>	<u><b>731,972</b></u>
<b>Cash flow from investing activities</b>			
Proceeds from sale of property, plant and equipment		-	1,470
Proceeds from sale of investments		-	12,085
Payment for property, plant and equipment		(43,628)	(86,672)
Payment for investments		(2,651)	-
Payment for lease assets		-	(60,137)
Loss on derecognition of subsidiary		<u>(201,884)</u>	<u>-</u>
<b>Net cash provided by / (used in) investing activities</b>		<u><b>(248,163)</b></u>	<u><b>(133,254)</b></u>
<b>Cash flow from financing activities</b>			
Proceeds from borrowings		-	60,137
Repayment of borrowings		(84,513)	(74,830)
Principal portion of lease payments		(14,035)	(5,192)
Dividends paid		-	(6,000)
(Loans to) / loan repayments received from related entities		9,827	14,022
(Repayment of) / Proceeds from trust funds		<u>(132,815)</u>	<u>-</u>
<b>Net cash provided by / (used in) financing activities</b>		<u><b>(221,536)</b></u>	<u><b>(11,863)</b></u>
<b>Reconciliation of cash</b>			
Cash at beginning of the financial year		1,729,910	1,143,055
Net increase in cash and cash and cash equivalents held		<u><b>230,056</b></u>	<u><b>586,855</b></u>
<b>Cash at end of financial year</b>	27(a)	<u><u><b>1,959,966</b></u></u>	<u><u><b>1,729,910</b></u></u>

The accompanying notes form part of these financial statements.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

**NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES**

The financial report is a general purpose financial report that has been prepared in accordance with the *Corporations Act 2001* and Australian Accounting Standards - Reduced Disclosure Requirements, Interpretations and other applicable authoritative pronouncements of the Australian Accounting Standards Board.

The financial report covers Basketball NSW and its consolidated entities. NSW Basketball Association Ltd is a company limited by guarantee, incorporated and domiciled in Australia. NSW Basketball Association Ltd is a not-for-profit entity for the purpose of preparing the financial statements.

The financial report was approved by the directors as at the date of the directors' report.

The following are the significant accounting policies adopted by the group in the preparation and presentation of the financial report. The accounting policies have been consistently applied, unless otherwise stated.

**(a) Basis of preparation of the financial report**

*Historical Cost Convention*

The financial report has been prepared under the historical cost convention, as modified by revaluations to fair value for certain classes of assets and liabilities as described in the accounting policies.

*Significant accounting estimates and judgements*

The preparation of the financial report requires the use of certain estimates and judgements in applying the group's accounting policies. Those estimates and judgements significant to the financial report are disclosed in Note 2 to the financial statements.



**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

**NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(b) Principles of consolidation**

The consolidated financial statements are those of the consolidated entity ("the group"), comprising the financial statements of the parent entity and all of the entities the parent controls. The group controls an entity where it has the power, for which the parent has exposure or rights to variable returns from its involvement with the entity, and for which the parent has the ability to use its power over the entity to affect the amount of its returns.

The financial statements of subsidiaries are prepared for the same reporting period as the parent entity, using consistent accounting policies. Adjustments are made to bring into line any dissimilar accounting policies which may exist.

All inter-company balances and transactions, including any unrealised profits or losses have been eliminated on consolidation. Subsidiaries are consolidated from the date on which control is transferred to the group and are de-recognised from the date that control ceases.

Equity interests in a subsidiary not attributable, directly or indirectly, to the group are presented as non-controlling interests. Non-controlling interests are initially recognised either at fair value or at the non-controlling interests' proportionate share of the acquired entity's net identifiable assets. This decision is made on an acquisition-by-acquisition basis. Non-controlling interests in the results of subsidiaries are shown separately in the consolidated statement of comprehensive income and the consolidated statement of financial position respectively.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

**NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(c) Revenue from contracts with customers**

Revenue is recognised at an amount that reflects the consideration to which the company is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the company: identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

*Registration Fees*

Membership fees are recognised as revenue when no significant uncertainty as to its collectibility exists, if the fee relates only to membership and all other services or products are paid for separately, or if there is a separate annual subscription. Membership fees are recognised on a basis that reflects the timing, nature and value of the benefit provided if the fee entitles the member to services or publications to be provided during the membership period, or to purchase goods or services at prices lower than those charged to non-members.

*Sale of goods*

Revenue from the sale of goods is recognised at the point in time when the customer obtains control of the goods, which is generally at the time of delivery.

*Event income*

Revenue from organising and hosting events is recognised in the period in which the events are held.

*Rendering of services*

Revenue from a contract to provide services including development programs and competition fees are recognised over time as the services are rendered based on either a fixed price or an hourly rate.

*Contract liabilities*

A contract liability represents the company's obligation to transfer goods or services to the customer for which the company has received consideration (or an amount of consideration is due) from the customer. Amounts recorded as contract liabilities are subsequently recognised as revenue when the company transfers the contracted goods or services to the customer.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

**NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(d) Other revenue and other income**

*Grant Revenue*

Grant funding that contain specific conditions on the use of those funds are recognised as and when the company satisfies its performance obligations by providing those goods and services to its customers. A contract liability is recognised for unspent grant funds for which a refund obligation exists in relation to the funding period and the performance obligations of the grant agreements are not met or have been partially met. General grants that do not impose specific performance obligations on the company are recognised as income when the company obtains control of those funds, which is usually on receipt.

Government grants include amounts received or receivable under the Federal Government's JobKeeper Payment Scheme and Cash Flow Boost Scheme, which provide temporary subsidies to eligible businesses significantly affected by coronavirus (COVID-19).

*Dividend and other distributions*

Dividend and other distribution revenue is recognised when the right to receive a dividend or other distribution has been established. Dividends and other distributions received from associates and joint venture entities are accounted for in accordance with the equity method of accounting.

*Interest*

Interest revenue is measured in accordance with the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

*Leases*

Lease revenue from operating leases is recognised on either a straight-line basis over the lease term. .

*Other Revenue*

Other revenue is recognised when it is received or when the right to receive payment is established.

All revenue is measured net of the amount of goods and services tax (GST).

**(e) Income tax**

Group subsidiaries are not tax exempt. Current income tax expense or revenue is the tax payable by subsidiaries on the current period's taxable income based on the applicable income tax rate adjusted by changes in deferred tax assets and liabilities.

Deferred tax assets and liabilities are recognised for temporary differences at the applicable tax rates when the assets are expected to be recovered or liabilities are settled. Deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not recognised if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss.

NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020

**NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(e) Income tax (Continued)**

Deferred tax assets are recognised for deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Current and deferred tax balances attributable to amounts recognised directly in equity are also recognised directly in equity.

**(f) Cash and cash equivalents**

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

Bank overdrafts also form part of cash equivalents for the purpose of consolidated statement of cash flows and are presented within current liabilities on the consolidated statement of financial position.

**(g) Inventories**

Inventories are measured at the lower of cost and net realisable value. Cost of inventory is determined using the first-in-first-out basis and is net of any rebates and discounts received.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the costs necessary to make the sale. Net realisable value is estimated using the most reliable evidence available at the reporting date and inventory is written down through an obsolescence provision if necessary.

**(h) Financial instruments**

*Initial recognition and measurement*

Financial assets and financial liabilities are recognised when the group becomes a party to the contractual provisions of the instrument. For financial assets, this is equivalent to the date that the group commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value adjusted for transaction costs, except where the instrument is classified as fair value through profit or loss, in which case transaction costs are immediately recognised as expenses in profit or loss.

*Classification of financial assets*

Financial assets recognised by the group are subsequently measured in their entirety at either amortised cost or fair value, subject to their classification and whether the group irrevocably designates the financial asset on initial recognition at fair value through other comprehensive income (FVtOCI) in accordance with the relevant criteria in AASB 9.



**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

**NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(h) Financial instruments (Continued)**

Financial assets not irrevocably designated on initial recognition at FVtOCI are classified as subsequently measured at amortised cost, FVtOCI or fair value through profit or loss (FVtPL) on the basis of both:

- (a) the group's business model for managing the financial assets; and
- (b) the contractual cash flow characteristics of the financial asset.

*Trade and other receivables*

Trade and other receivables arise from the group's transactions with its customers and are normally settled within 30 days.

Consistent with both the group's business model for managing the financial assets and the contractual cash flow characteristics of the assets, trade and other receivables are subsequently measured at amortised cost.

*Term deposits and loans to related parties*

Term deposits and loans to related parties are classified (and measured) at amortised cost on the basis that:

- (a) they are held within a business model whose objective is achieved by the group holding the financial asset to collect contractual cash flows; and
- (b) the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

**(i) Property, plant and equipment**

Each class of property, plant and equipment is measured at cost or fair value less, where applicable, any accumulated depreciation and any accumulated impairment losses.

*Property*

Freehold land and buildings are measured at revalued amounts, being the fair value at the date of the revaluation, less any subsequent accumulated depreciation and any accumulated impairment losses. At each reporting date the carrying amount of each asset is reviewed to ensure that it does not differ materially from the asset's fair value at reporting date. Where necessary, the asset is revalued to reflect its fair value.

Increases in the carrying amounts arising on revaluation of land and buildings are recognised in other comprehensive income and accumulated in equity. To the extent that the increase reverses a decrease of the same class of asset previously recognised in profit or loss, the increase is recognised in profit or loss. Decreases that offset previous increases of the same class of asset are recognised in other comprehensive income; all other decreases are recognised in profit or loss.

*Plant and equipment*

Plant and equipment is measured on the cost basis.

**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

**NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(i) Property, plant and equipment (Continued)**

*Depreciation*

Land is not depreciated. The depreciable amount of all other property, plant and equipment is depreciated over their estimated useful lives commencing from the time the asset is held available for use, consistent with the estimated consumption of the economic benefits embodied in the asset.

**(j) Discontinued operations**

A discontinued operation is a component of the group that has been disposed of in the current, or prior, reporting period or is classified as held for sale at the reporting date, and that represents a separate major line of business or geographical area of operations, is part of a single co-ordinated plan to dispose of such a line of business or area of operations, or is a subsidiary acquired exclusively with a view to resale. The results of discontinued operations are disclosed separately in the consolidated statement of comprehensive income.

**(k) Investments in associates**

An associate is an entity over which the group is able to exercise significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control of those policies.

The group's interests in associates are accounted for using the equity method after initially being recognised at cost. Under the equity method, the group's share of the profits or losses of the associate is recognised in the group's profit or loss and the group's share of other comprehensive income items is recognised in the group's other comprehensive income.

Unrealised gains and losses on transactions between the group and an associate are eliminated to the extent of the group's interest in the associate.

**(l) Intangible assets**

*Goodwill*

Goodwill represents the future economic benefits arising from other assets acquired in a business combination that are not individually identifiable or separately recognised. Goodwill is initially recognised at an amount equal to the excess of: (a) the aggregate of the consideration transferred, the amount of any non controlling interest, and the acquisition date fair value of the acquirer's previously held equity interest (in case of step acquisition); over (b) the net fair value of the identifiable assets acquired and liabilities assumed. For accounting purposes, such measurement is treated as the cost of goodwill at that date.

Goodwill is not amortised, but is tested for impairment annually, or more frequently if events or changes in circumstances indicate that it might be impaired. Subsequent to initial recognition, goodwill is measured at cost less any accumulated impairment losses.

**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

**NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(l) Intangible assets (Continued)**

*IT software development costs*

Costs incurred in developing IT software are initially recognised as an asset, and are subsequently amortised over their estimated useful lives commencing from the time the asset is available for use. The amortisation method applied to an intangible asset is consistent with the estimated consumption of economic benefits of the asset. Subsequent to initial recognition, IT software development costs recognised as an intangible asset are measured at cost, less accumulated amortisation and any accumulated impairment losses.

**(m) Leases**

At the commencement date of a lease (other than leases of 12-months or less and leases of low value assets), the group recognises a lease asset representing its right to use the underlying asset and a lease liability representing its obligation to make lease payments.

*Lease assets*

Lease assets are initially recognised at cost, comprising the amount of the initial measurement of the lease liability, any lease payments made at or before the commencement date of the lease, less any lease incentives received, any initial direct costs incurred by the group, and an estimate of costs to be incurred by the group in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories.

Subsequent to initial recognition, lease assets are measured at cost (adjusted for any remeasurement of the associated lease liability), less accumulated depreciation and any accumulated impairment loss.

Lease assets are depreciated over the shorter of the lease term and the estimated useful life of the underlying asset, consistent with the estimated consumption of the economic benefits embodied in the underlying asset.

*Lease liabilities*

Lease liabilities are initially recognised at the present value of the future lease payments (i.e., the lease payments that are unpaid at the commencement date of the lease). These lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined, or otherwise using the group's incremental borrowing rate.

Subsequent to initial recognition, lease liabilities are measured at the present value of the remaining lease payments (i.e., the lease payments that are unpaid at the reporting date). Interest expense on lease liabilities is recognised in profit or loss (presented as a component of finance costs). Lease liabilities are remeasured to reflect changes to lease terms, changes to lease payments and any lease modifications not accounted for as separate leases.

Variable lease payments not included in the measurement of lease liabilities are recognised as an expense when incurred.

*Leases of 12-months or less and leases of low value assets*

NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020

**NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(m) Leases (Continued)**

Lease payments made in relation to leases of 12-months or less and leases of low value assets (for which a lease asset and a lease liability has not been recognised) are recognised as an expense on a straight-line basis over the lease term.

**(n) Employee benefits**

*(i) Short-term employee benefit obligations*

Liabilities arising in respect of wages and salaries, annual leave and other employee benefits (other than termination benefits) expected to be settled wholly before twelve months after the end of the reporting period are measured at the (undiscounted) amounts based on remuneration rates which are expected to be paid when the liability is settled. The expected cost of short-term employee benefits in the form of compensated absences such as annual leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables in the consolidated statement of financial position.

*(ii) Long-term employee benefit obligations*

The provision for other long-term employee benefits, including obligations for long service leave and annual leave, which are not expected to be settled wholly before twelve months after the end of the reporting period, are measured at the present value of the estimated future cash outflow to be made in respect of the services provided by employees up to the reporting date. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee turnover, and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that are denominated in the currency in which the benefits will be paid. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the change occurs.

Other long-term employee benefit obligations are presented as current liabilities in the consolidated statement of financial position if the group does not have an unconditional right to defer settlement for at least twelve months after the reporting date, regardless of when the actual settlement is expected to occur. All other long-term employee benefit obligations are presented as non-current liabilities in the consolidated statement of financial position.

*(iii) Retirement benefit obligations*

*Defined contribution superannuation plan*

The group makes superannuation contributions to the employee's defined contribution superannuation plan of choice in respect of employee services rendered during the year. These superannuation contributions are recognised as an expense in the same period when the related employee services are received. The group's obligation with respect to employee's defined contributions entitlements is limited to its obligation for any unpaid superannuation guarantee contributions at the end of the reporting period. All obligations for unpaid superannuation guarantee contributions are measured at the (undiscounted) amounts expected to be paid when the obligation is settled and are presented as current liabilities in the consolidated statement of financial position.



**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

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**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

**NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**(o) Goods and services tax (GST)**

Revenues, expenses and purchased assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the consolidated statement of financial position are shown inclusive of GST.

Cash flows are presented in the consolidated statement of cash flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

**(p) Comparatives**

Where necessary, comparative information has been reclassified and repositioned for consistency with current year disclosures.

**NOTE 2: SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS**

*(a) Impairment of goodwill*

Goodwill is allocated to a cash generating unit or units (CGU's) according to management's expectations regarding which assets will be expected to benefit from the synergies arising from the business combination that gave rise to the goodwill. The recoverable amount of a CGU is based on value in use calculations.

**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

**NOTE 2: SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)**

The directors make estimates and judgements during the preparation of these Consolidated financial statements regarding assumptions about current and future events affecting transactions and balance.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

*Impairment of property, plant and equipment*

The Group assesses impairment at the end of each reporting period by evaluating conditions specific to the Group that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

*Fair value of financial instruments*

The Group has certain financial assets and liabilities which are measured at fair value. Where fair value has not been able to be determined based on quoted price, a valuation model has been used. The inputs to these models are observable, where possible, however these techniques involve significant estimates and therefore fair value of the instruments could be affected by changes in these assumptions and inputs.

*Receivables*

The receivables at reporting date have been reviewed to determine whether there is any objective evidence that any of the receivables are impaired. An impairment provision is included for any receivable where the entire balance is not considered collectible. The impairment provision is based on the best information at the reporting date.

*Control Assessment*

The Company is an equal shareholder in IFMG Holdings Pty Limited and owns 50% of the voting interest. The other shareholder owns 50% of the voting interest. Based on the voting patterns and power able to be exerted by New South Wales Basketball Association Ltd, management has determined that IFMG Holdings Pty Limited is not controlled by New South Wales Basketball Association Ltd and therefore has been accounted for as an associated entity.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
<b>NOTE 3: REVENUE FROM CONTRACTS WITH CUSTOMERS</b>		
Revenue from contracts with customers		
Stadium income	380,790	728,756
Canteen income	68,910	266,354
Registration fees	2,498,215	2,770,134
Sale of Goods	84,476	114,916
Development fees, events and other revenue	<u>1,313,148</u>	<u>2,393,986</u>
	<u><u>4,345,539</u></u>	<u><u>6,274,146</u></u>

**NOTE 4: OTHER REVENUE AND OTHER INCOME**

Other revenue		
Interest income	3,993	3,584
Donations and grants	361,799	346,829
Rental income	(5,250)	-
Government subsidies	1,229,270	-
Management fees	<u>40,211</u>	<u>-</u>
	<u>1,264,231</u>	<u>-</u>
	<u><u>1,630,023</u></u>	<u><u>350,413</u></u>
Other Income		
Profit / (loss) on sale of non current assets	<u>(7,696)</u>	<u>1,470</u>
Other Income	<u><u>(7,696)</u></u>	<u><u>1,470</u></u>

**NOTE 5: OPERATING PROFIT**

Profit / (losses) before income tax has been determined after:

Net gain on disposal of non-current assets:		
- Profit / (Loss) on sale of property, plant and equipment	(7,696)	1,470
Cost of sales		
- Purchases/Materials used	1,172,623	2,213,059
Finance costs	6,816	18,868
Depreciation	83,543	80,347
Bad and doubtful debts	39,880	68,481
Employee benefits:		
- Superannuation guarantee contributions	198,535	268,297

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD

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NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020

	2020 \$	2019 \$
<b>NOTE 5: OPERATING PROFIT (CONTINUED)</b>		
Share of associated profit before tax		
- Share of associated company profit before tax	(17,045)	43,463

**NOTE 6: INCOME TAX**

**(a) Components of tax expense**

Current tax	-	24,385
Deferred tax	<u>1,539</u>	<u>22,236</u>
	<u>1,539</u>	<u>46,621</u>

Income tax expense attributable to discontinued operations of \$20,353 is included in the comparative total of \$46,621.

**(b) Current tax**

Current tax relates to the following:

*Current tax liabilities / (assets)*

Opening balance	(4,574)	(3,010)
Income tax	-	24,385
Tax payments	<u>(209)</u>	<u>(25,949)</u>
Current tax liabilities / (assets)	<u>(4,783)</u>	<u>(4,574)</u>

**(c) Deferred tax**

Deferred tax relates to the following:

*Deferred tax assets*

The balance comprises:

Employee benefits	9,978	41,340
Accruals	<u>7,021</u>	<u>3,826</u>

The balance comprises:

Accrued Income	8,424	5,835
Prepayments	<u>2,874</u>	<u>-</u>

Net deferred tax assets / (liabilities)	<u>5,701</u>	<u>39,331</u>
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**(d) Deferred tax assets not brought to account**

The Group does not regard it as appropriate to recognise in its financial statements any possible future income tax benefit arising from the below tax losses as there is no probability of recovery of this benefit. The losses noted are the gross tax losses.

Operating tax losses	70,113	-
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**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
<b>NOTE 7: CASH AND CASH EQUIVALENTS</b>		
Cash on hand	1,875	2,175
Cash at bank	<u>1,958,091</u>	<u>1,727,735</u>
	<u><u>1,959,966</u></u>	<u><u>1,729,910</u></u>
Basketball NSW holds \$58,850 (2019: 191,665) in trust for member associations. This cash is restricted and is not available for use by Basketball NSW in its operations.		
<b>NOTE 8: RECEIVABLES</b>		
<b>CURRENT</b>		
Receivables from contracts with customers	336,316	1,091,079
Allowance for credit losses	<u>(5,241)</u>	<u>(36,838)</u>
	331,075	1,054,241
Loans to member associations	<u>-</u>	<u>9,227</u>
	<u><u>331,075</u></u>	<u><u>1,063,468</u></u>
<b>NON CURRENT</b>		
Rental bond deposits	13,750	13,750
Loans to member associations	<u>600</u>	<u>41,851</u>
	<u><u>14,350</u></u>	<u><u>55,601</u></u>

Trade debtors and the receivables from wholly owned entities are non-interest bearing. Trade debtors are generally on 30 days net terms. It is expected that all trade debtors will be received when due.

*Impairment of receivables from contracts with customers and other receivables*

The group applies the simplified approach under AASB 9 to measuring the allowance for credit losses for receivables from contracts with customers, contract assets and lease receivables. Under the AASB 9 simplified approach, the group determines the allowance for credit losses for receivables from contracts with customers, contract assets and lease receivables on the basis of the lifetime expected credit losses of the instrument. Lifetime expected credit losses represent the expected credit losses that are expected to result from default events over the expected life of the financial asset.

The group determines expected credit losses using a provision matrix based on the group's historical credit loss experience, adjusted for factors that are specific to the financial asset as well as current and future expected economic conditions relevant to the financial asset. When material, the time value of money is incorporated into the measurement of expected credit losses. There has been no change in the estimation techniques or significant assumptions made during the reporting period.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**  
**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

	2020 \$	2019 \$
<b>NOTE 9: INVENTORIES</b>		
CURRENT		
<i>At cost</i>		
Basketballs, basketball equipment, apparel, uniforms and trophies	145,877	140,723
Stadium canteen stock	<u>6,529</u>	<u>8,917</u>
	<u>152,406</u>	<u>149,640</u>
<b>NOTE 10: OTHER FINANCIAL ASSETS</b>		
CURRENT		
<i>Financial assets measured at amortised cost</i>		
Term deposits	<u>102,650</u>	<u>100,000</u>
<b>NOTE 11: OTHER ASSETS</b>		
CURRENT		
Prepayments	211,896	541,782
Accrued income	<u>32,400</u>	<u>52,678</u>
	<u>244,296</u>	<u>594,460</u>
<b>NOTE 12: INVESTMENTS ACCOUNTED FOR USING EQUITY METHOD</b>		
NON CURRENT		
Equity accounted associated entities	<u>35,208</u>	<u>52,252</u>

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**  
**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

	2020 \$	2019 \$
<b>NOTE 13: INTANGIBLE ASSETS</b>		
Goodwill at cost	-	76,137
Provision for impairment loss	-	-
	-	76,137
Capitalised costs	-	61,192
Accumulated amortisation and impairment	-	(49,020)
	-	12,172
Software cost	14,715	15,815
Accumulated amortisation and impairment	(14,715)	(14,715)
	-	1,100
Total intangible assets	-	89,409

**(a) Reconciliations**

Reconciliation of the carrying amounts of intangible assets at the beginning and end of the current financial year

<i>Goodwill at cost</i>		
Opening balance	76,137	76,137
Disposals	(76,137)	-
Closing balance	-	76,137
<i>Development Costs</i>		
Opening balance	12,172	21,775
Disposals	(6,381)	-
Amortisation	(5,791)	(9,603)
Closing balance	-	12,172
<i>Formation Costs</i>		
Opening balance	1,100	1,100
Disposals	(1,100)	-
Closing balance	-	1,100

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

**NOTE 14: LEASE ASSETS AND LEASE LIABILITIES**

**Lease arrangements (31 December 2020)**

The following information relates to the current reporting period only, and is presented in accordance with AASB 16 *Leases* (which was applied by the group for the first time in the current reporting period).

**(a) Lease assets**

Land and buildings

Motor vehicles

Motor vehicles under lease	60,137	60,137
Accumulated depreciation	<u>(20,660)</u>	<u>(5,626)</u>
	<u>39,477</u>	<u>54,511</u>
Total carrying amount of lease assets	<u><u>39,477</u></u>	<u><u>54,511</u></u>

**Reconciliations**

Reconciliation of the carry amount of lease assets at the beginning and end of the financial year:

*Motor vehicles*

Opening carrying amount	54,511	-
Additions	-	60,137
Depreciation	<u>(15,034)</u>	<u>(5,626)</u>
Closing carrying amount	<u><u>39,477</u></u>	<u><u>54,511</u></u>

**(b) Lease liabilities**

**CURRENT**

Motor Vehicles	<u>14,826</u>	<u>14,035</u>
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**NON CURRENT**

Motor Vehicles	<u>26,084</u>	<u>40,910</u>
Total carrying amount of lease liabilities	<u><u>40,910</u></u>	<u><u>54,945</u></u>

**(c) Lease expenses and cashflows**

Interest expense on lease liabilities	2,704	1,059
Depreciation expense on lease assets	15,034	5,626
Cash outflow in relation to leases	16,739	6,252



**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**  
**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

	2020	2019
	\$	\$
<b>NOTE 15: PROPERTY, PLANT AND EQUIPMENT</b>		
<b>Land and buildings</b>		
At valuation	2,475,000	2,140,000
Accumulated depreciation	<u>(16,131)</u>	<u>(67,814)</u>
	<u>2,458,869</u>	<u>2,072,186</u>
<b>Plant and equipment</b>		
Plant and equipment at cost	280,481	275,757
Accumulated depreciation	<u>(164,697)</u>	<u>(155,795)</u>
	115,784	119,962
Canteen equipment	4,887	13,121
Accumulated depreciation	<u>(4,708)</u>	<u>(12,605)</u>
	179	516
Computer equipment at cost	100,092	80,494
Accumulated depreciation	<u>(60,773)</u>	<u>(50,279)</u>
	<u>39,319</u>	<u>30,215</u>
Total plant and equipment	<u>155,282</u>	<u>150,693</u>
Total property, plant and equipment	<u><u>2,614,151</u></u>	<u><u>2,222,879</u></u>

**(a) Valuations**

The fair values of freehold land, and buildings on freehold land have been determined by based upon independent valuations previously obtained dated 17 June 2020. Such valuations are performed on a fair value basis, being the amounts for which the assets could be exchanged between market participants in an arm's length transaction at the valuation date.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
<b>NOTE 15: PROPERTY, PLANT AND EQUIPMENT (CONTINUED)</b>		
<b>(b) Reconciliations</b>		
Reconciliation of the carrying amounts of property, plant and equipment at the beginning and end of the current financial year		
<i>Land and buildings</i>		
Opening carrying amount	2,072,186	2,093,602
Net revaluation increments / decrements	414,682	-
Depreciation expense	<u>(27,999)</u>	<u>(21,416)</u>
Closing carrying amount	<u><u>2,458,869</u></u>	<u><u>2,072,186</u></u>
<i>Plant and equipment</i>		
Opening carrying amount	120,478	93,567
Additions	18,266	86,624
Disposals	(4,149)	(20,382)
Depreciation expense	<u>(18,632)</u>	<u>(39,331)</u>
Closing carrying amount	<u><u>115,963</u></u>	<u><u>120,478</u></u>
<i>Computer equipment</i>		
Opening carrying amount	30,215	35,954
Additions	25,362	12,881
Disposals	(172)	(3,037)
Depreciation expense	<u>(16,086)</u>	<u>(15,583)</u>
Closing carrying amount	<u><u>39,319</u></u>	<u><u>30,215</u></u>

**NOTE 16: PAYABLES**

**CURRENT**

*Unsecured liabilities*

Trade creditors	202,945	166,040
Deposits	4,791	4,596
Sundry creditors and accruals	<u>480,494</u>	<u>933,959</u>
	<u><u>688,230</u></u>	<u><u>1,104,595</u></u>

Basketball NSW holds \$58,850 (2019: 191,665) in trust for member associations. These funds are included in sundry creditors and accruals above.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**  
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**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

	2020	2019
	\$	\$
<b>NOTE 17: BORROWINGS</b>		
CURRENT		
<i>Secured liabilities</i>		
Bank loans	<u>-</u>	<u>84,513</u>

**(a) Assets pledged as security**

The bank and mortgage loans are secured by first registered mortgages over the property of the parent entity, located at units 27 and 28 Underwood Road Homebush, and a fixed and floating charge over the assets of the parent company.

**NOTE 18: PROVISIONS**

CURRENT		
Annual leave	(a) 128,496	217,052
Long service leave	(a) <u>29,912</u>	<u>45,803</u>
	<u>158,408</u>	<u>262,855</u>
NON CURRENT		
Long service leave	(a) <u>48,327</u>	<u>25,696</u>
(a) Aggregate employee benefits liability	206,735	288,551

**NOTE 19: OTHER LIABILITIES**

CURRENT		
Deferred income	607	50,831
Contract liabilities	<u>717,176</u>	<u>1,869,380</u>
	<u>717,783</u>	<u>1,920,211</u>

A contract liability represents the company's obligation to transfer goods or services to the customer for which the company has received consideration (or an amount of consideration is due) from the customer or through a grant arrangement. A contract liability arises in relation to grants, development fees, events and other revenue when consideration is received from the customer in advance of the performance obligations being satisfied. Amounts recorded as contract liabilities are subsequently recognised as revenue when the company transfers the contracted goods or services to the customer or satisfy the performance obligations of the grant agreements. Services are generally provided by the company within 12 months of the receipt of an advance payment from a customer.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

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**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

	<b>2020</b>	<b>2019</b>
	<b>\$</b>	<b>\$</b>
<b>NOTE 20: RESERVES</b>		
Property Revaluation Reserve	704,724	290,042
Country Development Grant Reserve	<u>-</u>	<u>29,972</u>
	<u><u>704,724</u></u>	<u><u>320,014</u></u>

The asset revaluation reserve is used to record increments and decrements on the revaluation of non-current assets.

The country development grant reserve is used to record the provision of grants to country athletes and officials as well as country basketball associations. Each year applications for grants will be requested and selected applications will be given a grant. There are requirements that are required to be met by each applicant. Going forward, country grants will be budgeted and expended in the same year rather than utilising a reserve.

**NOTE 21: RETAINED EARNINGS**

Retained earnings at beginning of year	2,355,547	2,211,943
Net profit	760,162	149,604
Transfers from / (to) reserves	29,972	-
Dividends provided for or paid	<u>-</u>	<u>(6,000)</u>
	<u><u>3,145,681</u></u>	<u><u>2,355,547</u></u>

**NOTE 22: NON-CONTROLLING INTERESTS**

Retained Earnings (Deficit)	<u>-</u>	<u>27,659</u>
	<u><u>-</u></u>	<u><u>27,659</u></u>

**NOTE 23: MEMBERS' GUARANTEE**

The group is incorporated under the *Corporations Act 2001* and is a group limited by guarantee. If the group is wound up, the Constitution states that each member is required to contribute to a maximum of \$100 each towards meeting any outstandings and obligations of the group. At 31 December 2020 the number of members was 81. The combined total amount that members of the group are liable to contribute if the group is wound up is \$8,100 (2019: \$8,200).

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**  
**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

**NOTE 24: INTERESTS IN ASSOCIATES AND JOINT ARRANGEMENTS**

*(a) Associates and Joint Ventures*

Investments in associates and joint ventures are accounted for using the equity method.

Interests are held in the following associated companies:

	Nature of relationship	Ownership interest		Measurement basis	Quoted fair value (if available)	
		2020 %	2019 %		2020 \$	2019 \$
Associate						
IFMG Holdings Pty Limited & its controlled entity, International Facility Management Group Pty limited	Associate	50	50	Equity accounted	-	
Country of incorporation: Australia						
Principal place of business: Australia						

*Associates*

The associated entity does not have the same year end as the parent entity. The financial year end is 30 June, and the balances noted below are for the financial year ended 30 June 2020.

There are no significant restrictions on the ability of associates to transfer funds to the Group in the form of cash dividends or to repay loans or advances made by the entity.

*Material Associates*

The following information is provided for associates that are material to the Group and is the amount per the associate's financial statements, adjusted for fair value adjustments at acquisition date and differences in accounting policies, rather than the Groups' Share.

	2020 \$	2019 \$
<i>IFMG Holdings Pty Limited &amp; International Facility Management Group Pty Limited</i>		
Current assets	64,967	132,220
Non-current assets	38,260	33,755
Current liabilities	(32,812)	(61,472)
Non-current liabilities	-	-
<b>Net assets</b>	<u>70,415</u>	<u>104,503</u>



**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

**NOTE 24: INTERESTS IN ASSOCIATES AND JOINT ARRANGEMENTS (CONTINUED)**

*(Continued)*

*Summarised Consolidated Statement of profit or loss and other comprehensive income*

Revenue	339,352	427,092
Expenses	(373,441)	(374,088)
Income tax expense	<u>-</u>	<u>(14,078)</u>
<b>Profit/ (loss) from continuing operations</b>	<b><u>(34,089)</u></b>	<b><u>38,926</u></b>

The above results include in management fee of \$27,273 paid to Basketball New South Wales during the year.

Balance at beginning of year	52,252	48,789
50% Share of (Loss) / profit after tax	(17,045)	19,463
Dividend received from associated entity	-	(40,000)
Carrying value adjustment	<u>-</u>	<u>24,000</u>
Carrying amount of investment	<b><u>35,207</u></b>	<b><u>52,252</u></b>

**NOTE 25: INTERESTS IN SUBSIDIARIES**

*(a) Subsidiaries*

The following are the group's significant subsidiaries:

Subsidiaries of NSW Basketball Association Ltd:	Country of incorporation	Ownership interest held by the group	
		2020	2019
		%	%
Basketball NSW Education Pty Limited	Australia	-	100
Sport Stadium Management Pty Limited	Australia	100	100
All States Trading Pty Limited (dormant)	Australia	100	100
Horizon Group Travel Pty Limited	Australia	-	70

\* The percentage of ownership interest held is equivalent to the percentage voting rights for all subsidiaries.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**

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**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2020**

<b>2020</b>	<b>2019</b>
<b>\$</b>	<b>\$</b>

**NOTE 26: DISCONTINUED OPERATIONS**

A former subsidiary of the Group, Horizon Group Travel Pty Limited, operated a sports travel agency business. This business was significantly impacted by the responses of the Australian and international governments to the coronavirus pandemic, which included significant domestic and international travel restrictions being implemented at the start of 2020. These travel restrictions significantly impacted this subsidiary's ability to operate and thus, its ability to generate revenue was significantly reduced. As a result of these conditions, the subsidiary has incurred significant losses and entered into administration on 30 March 2020, at which point Basketball New South Wales lost control of the entity and, the entity was derecognised from the Group.

As a result of the subsidiary entering into administration the parent entity has not realised any of the net assets of the subsidiary as part of the administration process. \$76,137 in goodwill has been written off to form part of the loss from discontinued operations in the statement of profit or loss in relation to Horizons Group Travel Pty Limited.

**(a) Cash flow information**

Net cash provided by / (used in) operating activities	(311,212)	-
Net cash provided by / (used in) investing activities	<u>(201,884)</u>	<u>-</u>
Net cash flow	<u>(513,096)</u>	<u>-</u>

**NOTE 27: CASH FLOW INFORMATION**

**(a) Reconciliation of cash**

Cash at the end of the financial year as shown in the consolidated statement of cash flows is reconciled to the related items in the consolidated statement of financial position is as follows:

Cash on hand	1,875	2,175
Cash at bank	<u>1,958,091</u>	<u>1,727,735</u>
	<u>1,959,966</u>	<u>1,729,910</u>

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**  
**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

**NOTE 28: RELATED PARTY TRANSACTIONS**

**(a) Transactions with related parties**

**Transactions with related parties**

**Receivable from and payable to related parties**

At the current reporting date, New South Wales Basketball Association Ltd had trade payables of \$5,361 due to Sports Stadium Management Pty Ltd.

**Loans to/from related parties**

At the current reporting date, New South Wales Basketball Association Ltd had a loan receivable of \$NIL from Sports Stadium Management Pty Ltd (2019 \$NIL).

**NOTE 29: KEY MANAGEMENT PERSONNEL COMPENSATION**

Total compensation received by key management personnel	<u>880,152</u>	<u>881,289</u>
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**NOTE 30: EVENTS SUBSEQUENT TO REPORTING DATE**

There has been no matter or circumstance, which has arisen since 31 December 2020 which has significantly affected or which may significantly affect:

1. The operations, in financial years subsequent to 31 December 2020,
2. The results of those operations, or
3. State of affairs, in financial years subsequent to 31 December 2020.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**  
**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

	2020	2019
	\$	\$

**NOTE 31: PARENT ENTITY DETAILS**

Summarised presentation of the parent entity, New South Wales Basketball Association Ltd, financial statements:

**(a) Summarised statement of financial position**

**Assets**

Current assets	2,647,273	1,895,369
Non-current assets	<u>2,652,217</u>	<u>2,459,850</u>
Total assets	<u>5,299,490</u>	<u>4,355,219</u>

**Liabilities**

Current liabilities	1,459,502	1,652,359
Non-current liabilities	<u>60,083</u>	<u>59,743</u>
Total liabilities	<u>1,519,585</u>	<u>1,712,102</u>
Net assets	<u>3,779,905</u>	<u>2,643,117</u>

**Equity**

Share capital	-	-
Retained earnings	3,075,181	2,323,103
Reserves		
Asset revaluation reserve	704,724	290,042
General reserve	<u>-</u>	<u>29,972</u>
Total equity	<u>3,779,905</u>	<u>2,643,117</u>

**(b) Summarised statement of profit or loss and other comprehensive income**

Profit for the year	722,106	76,872
Other comprehensive income for the year	<u>414,682</u>	<u>-</u>
Total comprehensive income for the year	<u>1,136,788</u>	<u>76,872</u>

**(c) Parent entity contingent liabilities**

The parent entity did not have any contingent liabilities as at 31 December 2020 or 31 December 2019.

**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**  
**ABN: 98 003 359 680**

**NOTES TO FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

**NOTE 32: ENTITY DETAILS**

The registered office of the group is:

NSW Basketball Association Ltd

Unit 27

11-21 Underwood Road

Homebush NSW 2140



**NEW SOUTH WALES BASKETBALL ASSOCIATION LTD**


**ABN: 98 003 359 680**


**DIRECTORS' DECLARATION**

The directors of the company declare that:

1. In the directors opinion, the financial statements and notes thereto, as set out on pages 9 - 41, are in accordance with the *Corporations Act 2001*, including:
  - (a) complying with Australian Accounting Standards - Reduced Disclosure Requirements and the *Corporations Regulations 2001*; and
  - (b) giving a true and fair view of the financial position of the Group as at 31 December 2020 and its performance for the year ended on that date.
2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director:   
\_\_\_\_\_  
Jennifer Dean

Director:   
\_\_\_\_\_  
Darryl Connoley

Dated this            22nd            day of            April            2021

## **INDEPENDENT AUDITOR'S REPORT**

### **TO THE MEMBERS OF NEW SOUTH WALES BASKETBALL ASSOCIATION LIMITED**

**ABN 98 003 359 680**

#### **Report on the Financial Report**

##### ***Opinion***

We have audited the financial report of New South Wales Basketball Association Limited ('the Company') and its subsidiaries ('the Group'), which comprises the consolidated statement of financial position as at 31 December 2020, the consolidated statement of profit or loss, consolidated statement of other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and the directors' declaration.

In our opinion, the accompanying financial report of the Group is in accordance with the *Corporations Act 2001*, including:

- a) giving a true and fair view of the Group's financial position as at 31 December 2020 and of its performance for the year ended; and
- b) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

##### ***Basis for Opinion***

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (Including Independence Standards)* "the Code" that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Group, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

##### ***Other Information***

The directors are responsible for the other information. The other information comprises the information included in the Directors Report for the year ended 31 December 2020, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially consistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### ***Responsibilities of the Directors for the Financial Report***

The directors of the Group are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Group's to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

### ***Auditor's Responsibilities for the Audit of the Financial Report***

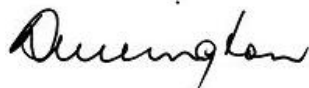
Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

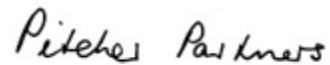
- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



C R MILLINGTON  
Partner



PITCHER PARTNERS  
Sydney

22 April 2021