



ANNUAL REPORT 21

Acknowledgement of Country

Basketball NSW acknowledges the Traditional Custodians of Country throughout New South Wales and their connection to land, sea and community in which we gather, meet and play. We pay our respect to their Elders past and present, and extend that respect to all Aboriginal and Torres Strait Islander peoples.

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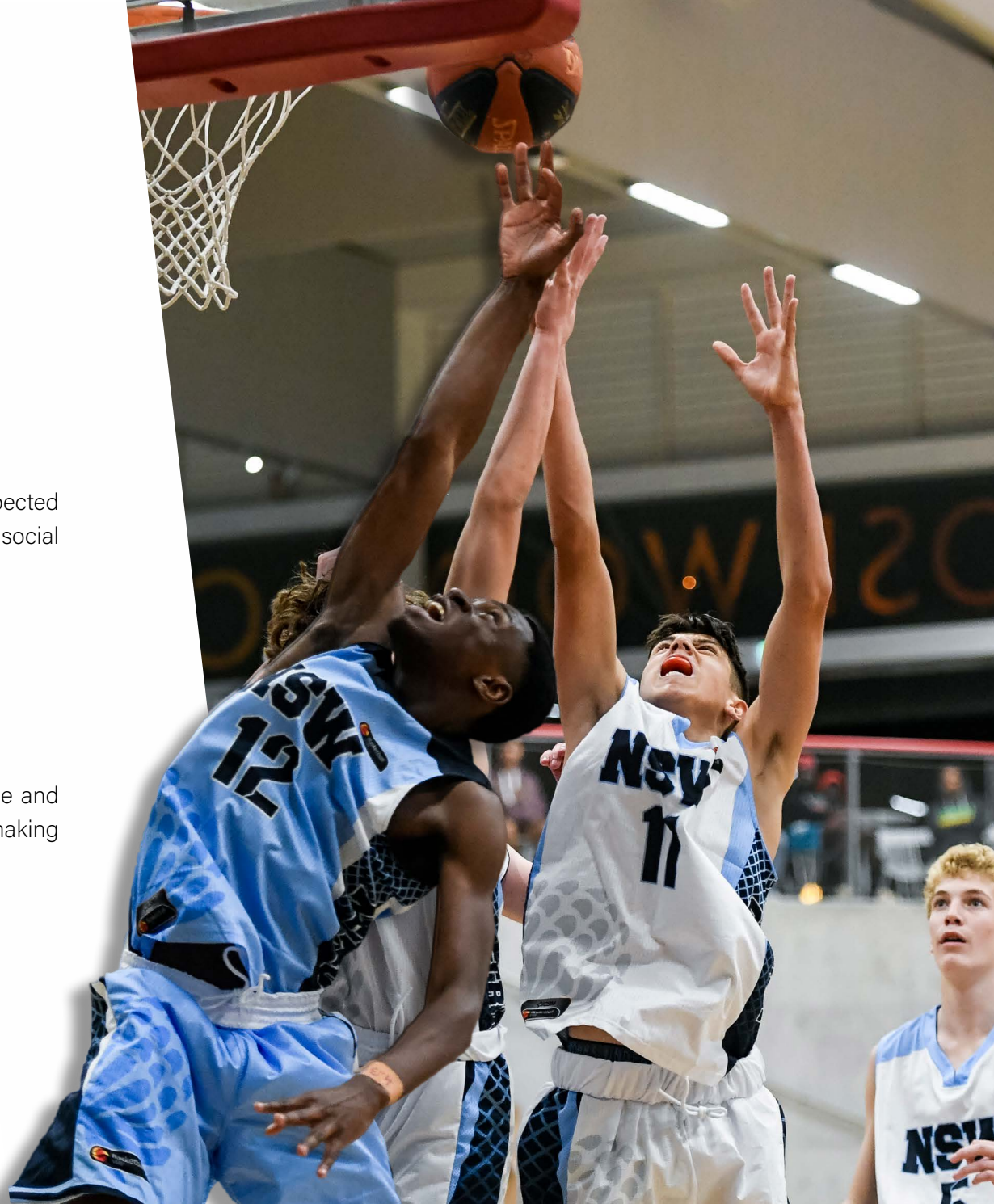
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VISION

Our vision is that basketball is the sport of choice for families in NSW, respected as a tier 1 sport by all its stakeholders, impacting and supporting local, social and community goals in all areas of nsw making it everyone's game.

PURPOSE

Our aim is to provide our members with the necessary tools, knowledge and expertise to help grow the game of basketball within their community making basketball everyone's game.



MINISTER FOR SPORT MESSAGE

This is an exciting time for basketball in NSW.

The sport is enjoying significant growth as a result of its global appeal and the success of some of Australia's most talented players on the world stage.

These achievements were recognised with Basketball NSW being awarded Organisation of the Year at the 2021 NSW Champions of Sport Ceremony.

The NSW Government is facilitating the growth of the sport through its support of a number of programs and events, most notably the FIBA Women's Basketball World Cup 2022, the flagship women's competition and one of the most prestigious competitions in international basketball.

Over 10 days in September and October, players from the world's 12 best nations will compete at Sydney Olympic Park for the title of World Champion.

The tournament will leave a significant legacy through a number of initiatives, including a women's leadership program for 480 women and girls that will continue until the end of 2023.

Basketball is an inclusive sport that provides opportunities for all genders, ages and abilities.

This approach is helping to break down barriers in women's sport, and the organisation's support of the NSW Government's women in sport strategy, Her Sport Her Way, can be seen through its female-specific participation, development and leadership programs.

I commend Basketball NSW on a successful year in 2021 and look forward to a memorable year for the sport in 2022.

Stuart Ayres

Minister for Tourism and Sport



THANKS

On behalf of everyone here at Basketball New South Wales, I would like to extend our warmest regards and thank everyone who has played a part in our organisation's success during the last 12 months.

In a year that has seen COVID-19 continue to impact the lives and livelihoods of so many people, I am proud of the way our team has supported each other, both personally & professionally as well as continuing to support our associations and members.

Sport continues to bring us all together, and in the last year I would say that this has never been so prevalent. We have continued to work with our association leaders to provide the best possible outcome for our game, recognising that each association needed specialised, individualised support in order to keep their members engaged and returning when legally safe to do so. Many of us shifted to the online world, and was a credit to all our athletes, officials and coaches continuing to reach out and apply themselves to our online course modules, something we will continue to offer post lockdowns.

Thank you for the continued support from the Office of Sport and other government departments, partners, sponsors, stakeholders and Basketball Australia for their tireless commitment to basketball in NSW. We look forward to continuing these relationships into the coming years. I would also like to take the opportunity to thank all our volunteers that are the backbone of our sport, the hours and dedication you put in is not unnoticed.

Thank you for your ongoing support to help make '***basketball everyone's game!***'

Maria Nordstrom
Chief Executive Officer





ABOUT US

Basketball NSW is the governing body for basketball in New South Wales. We are an affiliated member of Basketball Australia (BA), the national governing body.

Our aim is to grow, develop and promote the game by supporting our members, stakeholders and the basketball family in general. We have been playing and enjoying “the game” since 1938!

We have 865,598 active participants over the 2016-2021 BNSW strategic plan.

Basketball is an all-inclusive sport with opportunities to play across all genders, ages and disabilities.

MEMBERS



Albury Basketball Association



Armidale Basketball Association



Ballina Basketball Association



Bankstown Basketball Association



Batemans Bay Basketball Association



Bathurst Basketball Association



Bellinger Valley Basketball Association



Blue Mountains Basketball Association



Bombala Basketball Association



Byron Bay Basketball Association



Camden Valley Basketball Association



Casino Basketball Association



Central Coast Basketball Inc



Central Coast Waves Basketball Association



Cessnock Basketball Association



City of Blacktown Basketball Association



City Of Sydney Basketball Association



Coffs Harbour Basketball Association



Cooma Basketball Association



Cootamundra Basketball Association



Deniliquin Basketball Association



Dubbo Basketball Association



Forbes Basketball Association



Gilgandra Basketball Association



Glebe Spirit Basketball Association



Glen Innes Basketball Association



Gloucester Basketball Association



Goulburn Basketball Association



Grafton Basketball Association



Griffith Basketball Association



Gundagai Basketball Association



Hawkesbury and District Basketball Association



Hills Basketball Association



Hornsby Ku-ring-gai Basketball Association



Illawarra Basketball Association



Inner West Basketball Association



Inverell Basketball Association



Junnee Basketball Association



Kempsey Basketball Association



Kiama Basketball Association



Leeton Basketball Association



Lismore Basketball Association



Lithgow Basketball Association



Macarthur Basketball Association



Maitland Basketball Association



Manly Warringah Basketball Association



Merimbula Basketball Association



Milton Ulladulla Basketball Association



Moruya Basketball Association



Moss Vale Basketball Association



Mudgee Basketball Association



Murwillumbah Basketball Association



Muswellbrook Basketball Association



Narrabri Basketball Association



Narrandera Basketball Association



Newcastle Basketball Association



Northern Suburbs Basketball Association



Orange Basketball Association



Penrith Basketball Association



Port Macquarie Basketball Association



Queanbeyan Basketball Association



Quirindi Basketball Association



Scone Basketball Association



Shoalhaven Basketball Association



Singleton Heights Basketball Association



Springwood Basketball Association



St George Basketball Association



Sutherland Basketball Association



Tamworth Basketball Association



Taree Basketball Association



Temora Basketball Association



Tumbarumba Basketball Association



Tumut Basketball Association



Ungarie Basketball Association



Wagga Wagga Basketball Association



West Sydney Wolves Basketball Association



West Wyalong Basketball Association



Wollondilly Basketball Association



Yamba Basketball Association



Yass Basketball Association

*Member associations that had registered participants in 2021

BOARD MEMBERS



CHAIR Jennifer Dean



DIRECTOR Paul Beale



DIRECTOR Laurretta Claus



DIRECTOR Lisa Yen



DIRECTOR Tom Moore



DIRECTOR Steve Lennon

BNSW STAFF

CEO Maria Nordstrom
CFO & HR MANAGER Caroline McLuckie
AR/AP Ruth Sabado
ASSISTANT ACCOUNTANT Lucinda Khawly
GRANTS WRITER Luisa Mastrangelo-Clarke
GM: OFFICIALS & COMPETITIONS Debbie Keirs (Resigned March 2021)
MEMBER PROTECTION OFFICER & DISCIPLINARY TRIBUNAL MANAGER David Watts
HEAD OF TECHNICAL OFFICIALS Steve Clark
TECHNICAL OFFICIALS DEVELOPMENT OFFICERS Adam McIntyre & Peter Baxter (Resigned May 2021)
MANAGER: COMPETITIONS & LEAGUES Chanelle Bailey
COMPETITIONS COORDINATOR Emma Rance & Ricky Hetherington
COMPETITIONS & GAME DAY ADMINISTRATOR Michelle Nicholas
GM: GROWTH & MARKETING Geoff Tripp
PROGRAM MANAGER WOMEN AND GIRLS Rachel Herrick & Martha Lourey-Bird
I AM A GIRL COORDINATOR Karen Irwin
COMMUNITY GROWTH PROGRAMS ADMINISTRATOR Amy Nolan
PROGRAMS MANAGER: ICALD Jacqui Dover (Resigned November 2021), Darren Allie
REGIONAL DEVELOPMENT OFFICER Ben Bagoly (South), Isabel Forbes (Riverina), Cristi Juffermans (North), Lauren King (Far North), Adam Marjoram (West)
DATABASE COORDINATOR Alisha Sixtus
COMMUNICATIONS & DIGITAL MEDIA OFFICER Jaylee Ismay
GM: COACHING & DEVELOPMENT Brett Coxsedg
COACH DEVELOPMENT MANAGER Jarrod Moore
COACHING & DEVELOPMENT ADMINISTRATOR Antonio Rosina
HIGH PERFORMANCE COACHES Curtis Sardi (Country) & Will Lopez (Metro) (Resigned September 2021)
IKON PERFORMANCE, SPORTS SCIENTIST & WOMEN & GIRLS LEADERSHIP SCHOLARSHIP PROGRAMS MANAGER Martha Lourey-Bird
XYPHER, INFRASTRUCTURE PROJECTS CONSULTANT Simon Haire
RELIONIT, IT SUPPORT George Vourvahakis
OFFICE MAINTENANCE SUPPORT Paul Nakad

LIFE MEMBERS

Mr. E. L. Callaway (1954 – 1983)
 Mr. J. D. Small OAM (1958 – 1992)
 Miss L. W. Molly (1960 – 1973)
 Mr. W. G. Young (1960 – 1974)
 Mr. G. W. Francis (1964 – 2000)
 Mr. R. S. Luke OBE (1964 – 1989)
 Mr. M. E. Emms (1968 – 2003)
 Mr. A .M. Ramsay MBE (1972 –2021)
 Mr. S. J. Taylor OAM (1972 – 2016)
 Mr. R. A. Elphinston OAM (1978 –)
 Mr. R. E. Staunton OAM (1978 – 1990)
 Mrs P. Willmette OAM (1980 – 2013)
 Mr. N. T. McNevin (1981 – 1998)
 Mr. K. B. Fenton (1982 – 2011)
 Mr. P. J. Yeend (1982 – 2015)
 Mr. J. F. Martin (1985 –)
 Dr. J. Raschke OAM (1985 – 1992)
 Mr. C. Ammit (1988 – 1990)
 Mrs L. M. Landon (1990 –)
 Mr. R. H. Brettell (1991 – 2005)
 Mr. D .G Kibble (1991 –)
 Mrs V. L. Croucher (1993 –)
 Ms. B. Jansen (1994 –)

Mr. R. Whittaker (1994 – 2019)
 Miss L. Hines (1995 –)
 Mr. L. T. Moore (1995 –)
 Mrs. M. M. Elphinston (1997 – 2021)
 Mr. K. R. Harvey (1998 – 2019)
 Mr. J. G. Davidson (2000 –)
 Mr. D. W. Brettell (2002 –)
 Mr. D. R. Pollock (2005 – 2010)
 Mr. P. W. Beale (2007 –)
 Mr. R. J. Boyle (2007 –)
 Mr. B. Leonard (2015 – 2020)
 Mrs. L. Palmer (2015 –)
 Mr. W. Goodman (2016 – 2017)
 Mr. A. Bacic (2017 –)
 Mr. K. Murphy (2017 –)
 Mr. E. Bennett (2018 –)
 Mr. R. McGugan (2018 –)
 Ms. C. Corkeron (2021 –)

*The first year listed indicates the year Life Membership was awarded, the reference to a second year indicates the year the life member passed away.



Alistair Ramsay MBE OAM



Maureen Elphinston

HALL OF FAME

Class of 2011



Alistair Ramsay
MBE OAM



John Raschke
OAM (dec)



Charlie Ammit
(dec)



Robbie Cadee



Eric Callaway



Karen Dalton



Bob Elphinston
OAM



Merv Emms
(dec)



Trish Fallon



Keith Fenton
(dec)



Ken Finch



Bruce Flick
(dec)



John Gardiner
(dec)



Les Gough



Nancy Hill



Dr. Adrian Hurley
OAM



Maree Jackson



Lauren Jackson



Lorraine Landon
OAM



John Martin



Mervyn Moy



Jack Small (dec)



Robert Staunton
OAM (dec)



Sid Taylor AM
(dec)



George Thompson
(dec)



Pamela Wilmette
OAM (dec)



Michael Wrublewski
OAM (dec)

Class of 2013



Evan Bennett



Harry Burgess
(dec)



Ken Cole



Terry Charlton



Melva Hancock



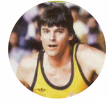
Colin Dewhurst Sr
(dec)



Ken Harvey
(dec)



Gordon McLeod



Brad Dalton



Troy Sachs



Vickie Croucher



Roger Shiels

Class of 2015



Ross Graham



Tom York OAM



Peter Yeend
(dec)



Ron Luke



Liesl Tesch



Robert McGugan



Ken Clifford
(dec)



Denis Kibble



Matthew Nielsen



Wendy Laidlaw



Ray Rosbrook
(dec)

Class of 2017



Tom Penrose



Lisa Edmonds



Gordon Young



Debbie Cadee



Paul Beale



Terese Kennedy



Bruce Leonard



Annie La Fleur

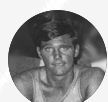


Ian Davies



Patrick Hunt

Class of 2019



Jeff Davies



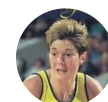
Gerry Hewson



Carl Rodwell



Damien Keogh



Shelly Gorman



Barrie Meadows



Andrew Lazaris
OAM



Eve Craddock



Rob Beveridge



Steve Bignell



Laurretta Claus

Legends



Alistair Ramsay
MBE OAM

Elevated in 2013



Dr. John Raschke
OAM

Elevated in 2015



Robert Staunton
OAM

Elevated in 2015



Dr. Adrian Hurley
OAM

Elevated in 2017



Bob Elphinston
OAM

Elevated in 2019



Lauren Jackson
AO OLY

Elevated in 2019



ROADMAP TO SUCCESS

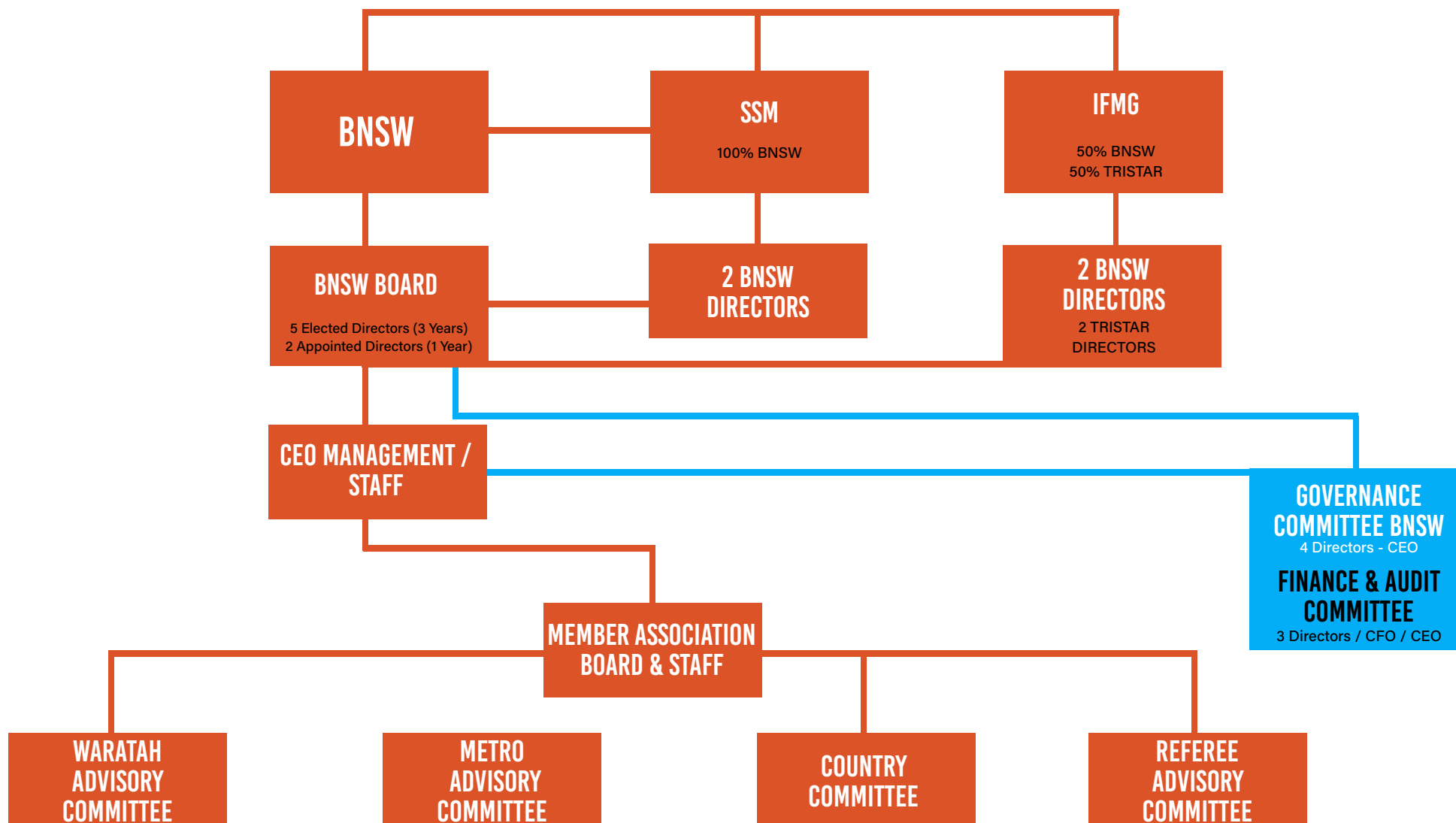
WE YIELD
A BETTER
SPORT

WE GET
THE IMPORTANT
CRITICAL
TASKS RIGHT

WE BUILD
UP FROM
GOOD
LEADERSHIP



GOVERNANCE STRUCTURE



CHAIR REPORT

2021 started out as a year of hope and a return to normality as all our competitions were able to restart both at a local and state level but by mid year once again NSW was in various stages of lockdowns and restrictions causing our various competitions to end prematurely.

On behalf of my fellow directors, I want to take this opportunity to thank our association members for the amazing job you have done throughout this very challenging year.

The 2021 lockdown was even more challenging financially for our associations and BNSW due to the lower level of economic support provided by the government. Therefore, all those responsible for operations and financial management across the state should be commended as all our member associations survived economically.

I also wish to personally thank the BNSW staff who were able to quickly adjust to the pandemic restrictions being reintroduced and continue to introduce new programs and products.

In particular, I wish to call out the highly successful Online Festival held in the school holidays where over 12,500+ individuals attended the remote sessions covering everything from basketball training, leadership, coaching and discussions of the Olympics and the upcoming FIBA Women's Basketball World Cup. A special thank you to all the presenters including the participation of elite players, coaches and referees.

I would also like to acknowledge the outstanding leadership shown during this difficult year by our CEO, Maria Nordstrom and the BNSW Senior Leadership Team. Maria and her team worked tirelessly through the lockdown, endeavouring to address the many significant and unpredictable issues that emerged as a result of the cessation of competition. This hard work was recognised with Maria being nominated for the Sport NSW Administrator of the Year.

Speaking of the Sport NSW Awards, it was my privilege to celebrate with all our hardworking staff when Basketball NSW was recognised as the 2021 Sports NSW State Organisation of the Year. This award sums up the continued focus of the BNSW staff on innovation and constantly improving the sport. Some of the other key areas of achievement during the year were:

- * The finalisation of the BNSW Strategic Plan. Although we have been unable to do a large-scale launch due to the need to delay the State Conference, Maria, I and other Directors are attending Board meetings to discuss this strategy and hear directly from you. Please reach out if you wish to schedule a session.

- * The continuing implementation of the World Cup Legacy program with great attendance across the state for the I AM A GIRL and Indigenous Basketball Australia (IBA) programs with the Dads and Daughters program launching in May 2022.

- * Reset of the Technical Officials program across the state with the hiring of Steve Clark. This will include a focus on resilience and mental health. Without referees and other officials at both community and elite level - we do not have the ability to play games!

- * Although our U16 State Teams were unable to participate at the Australian Junior Championships, we must celebrate the Gold medal won by our Under 20 Women last year in Mackay, Queensland with Chyra Evans being named MVP of the tournament. Chyra, Mille Prior & Isabelle Morgan then combined in the U19 Women's Australian team to score a Silver Medal. Well done also to our U18 State Teams who also represented NSW with pride and passion during the U18 Australian Junior Championships in Werribee, Victoria.

CONTINUED ON NEXT PAGE

CHAIR REPORT

* The induction of one legend and six new members into the Basketball NSW Hall of Fame. Although we have not been able to celebrate their achievements in person yet (scheduled for November 2022), I wish to call these wonderful achievements again. The mother of Australian basketball, Lorraine Landon will be elevated to Legend status whilst the following individuals will be inducted into the Hall of Fame:

Suzy Batkovic (Player)

Belinda Snell (Player)

Kylie Gauci (Player)

Maureen Elphinson (Player/Administrator)

Brad Giersch (Referee)

Matthew Wells (Referee)

Thank you to my fellow Directors who provided amazing support and stepped in individually to help with specific issues throughout the year. Governance in a sporting environment can be very challenging as we are at the forefront of most of the issues facing our local communities. A special shout out to my fellow Chairs and Directors from our member associations who also demonstrated the same commitment and stepped up to meet the challenge.

Looking forward to 2022 is very exciting as we have been able to restart and launch our competitions.

The reimagined Spalding Waratah Junior Premier League has commenced which allows for all qualified teams across the state to play each other at least once. The NBL1 East has successfully started with one key match up a week televised on Kayo and we also saw the successful return to the court of Australia's best basketball in Lauren Jackson providing national press. Our state teams have been able to once again participate at a National level with the Under 18's, Under 20's, Kevin Coombs Cup & Ivor Burge Junior Championships just being held.

And last but not least, Sydney hosting the biggest event in women's basketball - the 2022 FIBA Women's World Cup. We have been overwhelmed by the amount of volunteers from the basketball community as well as the early ticket sales. I encourage all of you to attend and buy your tickets. In addition, watch out for a festival of basketball to surround the test games against Japan in May.

On a final note, I take this opportunity to thank the whole basketball community for their resilience over the last year and look forward to the exciting times ahead for our sport.

Jennifer Dean
Chair
BNSW



Elevated to Legend

Lorraine Landon
OAM



Suzy Batkovic
OLY



Belinda Snell
OLY



Kylie Gauc
PLY



Maureen
Elphinson



Brad Giersch



Matthew Wells

Class of 2021

CEO REPORT

2021 was a year of “recovery” for the world, our state, the BNSW organisation and members, as a result of COVID-19 and other natural disasters. We were planning to launch our new strategic plan for 2022-2025 but due to some residual COVID-19 challenges, we held the launch over to the first half of 2022.

The launch will now be a phased rollout in each country region and with each association in metro. The new strategic plan which was developed over the last 18 months is based on consumer insights and association feedback coupled to our new vision and brand.

We formed a partnership with University of Sydney SPRINTER Group commencing a bi-annual research program to gain consumer insights to strategically set up the sport for growth and diversity. We also conducted focus groups across our customer segments: referees, technical officials, managers, representative players, parents, coaches and association directors. All this feedback was fed back into the strategic plan.

Despite the challenges 2021 brought, we successfully launched Women & Girls and Indigenous and Cultural Linguistically Diverse Programs, in line with the Legacy

outcomes of the FIBA Women's Basketball World Cup 2022. This includes a partnership with Indigenous Basketball Australia to provide Indigenous pathway programs, camps and tournaments across NSW.

We also formed a working group and commenced the work on developing a Reconciliation Action Plan to provide practical actions that will develop respectful relationships and create meaningful opportunities in Basketball for Aboriginal and Torres Strait Islander peoples across the state.

In the second half of 2021 we launched the Basketball NSW Foundation. The aim of the foundation is to raise funds through a few key initiatives each year. In the latter part of 2021 the first initiative was a giving campaign setup through the registrations. We raised \$15,000 through this initiative which will be rolled out in May 2022 through the Dream Hoops 1000 program aiming to get 1,000 more kids access to basketball who do not have the means to play.

We aimed to launch a State Wheelchair League to provide a NSW based competition for NSW and ACT based wheelchair athletes and a new competition pathway. Due to ongoing COVID-19 challenges this will now commence in July 2022.

We refocused our Technical Official's development and hired Steve Clark to head up the department. Steve's main focus is to build a new strategic plan for all our technical official roles with a primary focus on referees in the first stage.

Our aim in the new strategic plan for referee development is to build our community referee programs around a de-centralised education model creating a culture of inclusion and cohesion creating the biggest tribe of referees we have ever had to support the growth of the game.

Infrastructure is our highest priority and we hired Simon Haire to work with us to finalise the NSW infrastructure plan which is being created in Active Exchange SportsEye and work across 10 projects in the state including five in Metro leading into the next state election cycle to maximise more places to play. We put in place a dedicated team to focus on the development of the State Basketball Centre. Land for the new centre has been identified and allocated and a business case will be completed in the first half of 2022. There are many infrastructure projects in the pipeline and the aim in the next strategic plan is to have at least 88 courts completed by 2025 to meet next strategic plans growth targets.

In 2021 we continued embedding our revised junior competition model and committed to providing clear communication to our community on the progression of the league into 2022 and regularly seek participation feedback online from participants and their families and associations on all our leagues.

CONTINUED ON NEXT PAGE

CEO REPORT

We also prepared and engaged our associations on the transition to NBL1 East from Waratah 1 in 2022 and worked with the participating associations on the transition plans and license agreements supporting everyone to ensure we have a smooth transition into the new league format.

We focused on continuing to build our inclusive and transparent culture across the whole business breaking down barriers and building our sport towards ONE TEAM.

A HIGHLIGHT WAS BNSW WINNING NSW SPORTING ORGANISATION OF THE YEAR AND OUR CEO FINALIST IN THE CEO OF YEAR CATEGORY.

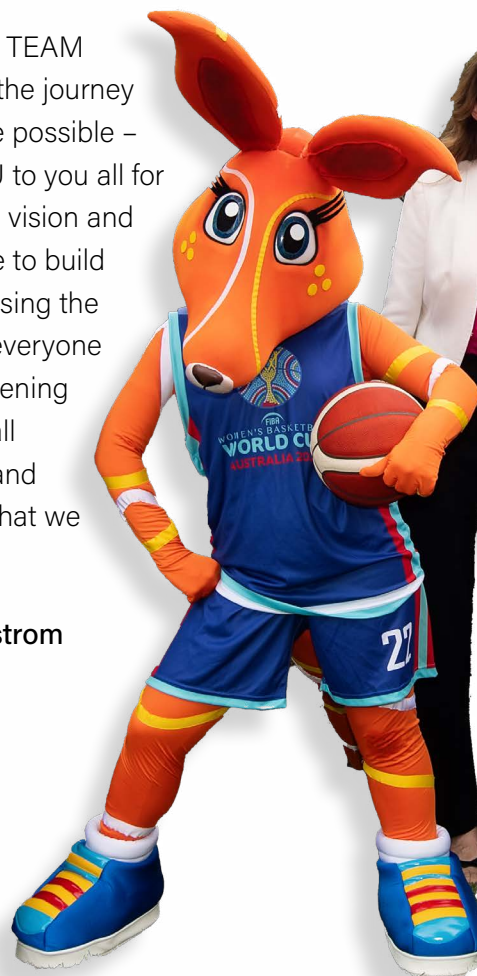
We THANK our community for being patient and working with us during another year of disruptions. Our aim was to be clear and concise in our communication to all our main stakeholders and we hope you all saw some improvement in this area. We also THANK everyone who participated and provided feedback through our focus groups and surveys. Your input and feedback always is and will continue to be invaluable.

We also would like to THANK the Office of Sport and Sport NSW for the ongoing support especially during this very trying time for everyone in the community.

I would also like to THANK our partners V-insurance, GameDay, ActiveExchange, iAthletic, Soul Sports, Codex, and Allied Couriers you were there supporting us every step of the way during a year that could have been even more challenging but with partners like you everything becomes easier so THANK YOU.

Lastly, to our TEAM without you the journey would not be possible – THANK YOU to you all for believing the vision and let's continue to build towards realising the potential of everyone and strengthening our basketball community and be the best that we can be.

Maria Nordstrom
CEO
BNSW



Abbey Phillis
Adam Berry
Adam Hennessy
Adam Smith
Adina Jacobs
Adrian Lees
Adrian Lees
Ainsley King
Aja Price
Alex Tarney
Alice Faye Howard
Alison Ashmore
Alison Avery
Alison Billings
Alissa Burger
Allan Murray
Allison Tran
Amanda Gibson
Amba Addinsall
Amelia Riddle
Amie Huntsdale
Ana DeQuintal
Anastasia Merkouris
Andrew Lang
Angela Peden
Anja Lineen
AnnaE Ford
Ann Bridges

Annette Mead
Ann Kellett
Antony Benedetto
Arminder Gill
Arturo Olivares
Ash Hastings
Asma Johansson
Barney Davis
Belinda Crosbie
Belinda Preston
Benjamin Dudley
Benjamin Shade
Ben Knight
Biljana Beric
Birribi Dillon
Bonita Johnson-Jacquot
Bradley Harriss
Bree Armstrong
Brent Roulstone
Bridget Wadling
Bronwyn Klinger
Bryony Davis
Cameron Ward
Camilla Lardi Rizzotto
Caren Matthews-Lane
Carla Widloecher
Carmen Klanberck
Caroline Chappell

Carolyn Wilson
Caterina Kuipers
Catherine Watson
Catherine Woodside
Cat McLean
Caton Hicks
Charlie Heuston
Max and Evie Cole
Cheryl Cooper
Chris Dalton
Chris Jones
Chris Stanton
Christina Stone
Christine Nicholls
Christine Tomas
Chris Bradley
Christopher Marquis
Chrystofora Lykopantis
Cindy Liu
Cindy Richards
Claire Hirst
Claire Mowbey
Claire Owen
Cleo Belthikiotis
Craig Bacic
Craig Killian
Cristy Riddell
Cubitt Betham

Daniel Boyd
Daniel Chhuy
Daniella Barda
Danielle Worthey
Daniel Murray
Danny Germanos
David Hodgkinson
Dean Brown
Debbie Faulkner
Debbie Jones
Deborah Wixted
Deep Kumar
Denise Palko
Edmond Massih
Elise Eliakim
Elizabeth Doyle
Elizabeth Errington
Emily Harrison
Emma Denniss
Emma Moustakas
Emma Newell
Emma O'Callaghan
Emma Seale
Emma Wood
Erin Murphy
Evan Pitkin
Fatouma Diallo
Fayrouz Adlouni

Fernan Rallestan
Fiona Bushell
Fion Lai
Frances Wilson
Gary Osullivan
Geoff Smyth
George Kerswell
George Mourtzakis
Ghada Nough
Giir Yel
Glen Brown
Graham Jessop
Greg Barton
Greg Calderwood
Greg Hayden
Gregory King
Gregory Peake
Hayden Garn
Hayley Howarth
Hayley Ryan
Hayley Skirk
Heather Fillery
Heidi Cummins
Heidi Lambert
Hiroshi Narushima
Hyunglak Park
Ieva Vaityte
Ilona Norman

Ineka Hawe
Ivan Popovic
Jackie Hickson
Jack Xia
Jacqueline White
James d'Apice
James Reilly
Jarod Addinsall
Jason Skarstrom
Jenny Peters
Jeremy Lewis
Jessica Maxwell
Jeunesse Meldrum
Jill Azmi
Jim O'Keeffe
Joanna Elliott
Joanne Mayer
Jodie Russell
Joel Archer
Joel Hayne
Johnny Ha
Jo Morrissey
Josephine Borovac
Jovan Davidovic
Judit Hagen-Foti
Julia Sweeney
Julie Lambert
Julienne Shepherd

Justin Smith
Kandace Lindeberg
Karen Ingram
Karen Ji
Karen Tangye
Katarzyna Musial-Gabrys
Kate Harris
Kate Macdessi
Kate Parrington
Katherine Davison
Katie Donno
Katie Ercan
Katie Vandenberg
Katrina Nadschlaeger
Kaylee White
Kellie Stansell
Kelly Gatmaitan
Kelly Latimer
Keneti Tumanuvao
Kersten Tuckey
Kieran Beattie
Kim Baffo
Kimbilee Jamieson
Kim Francois
Kim Heperi
Kremena Kavrakova
Krista Angwin
Kristy Celoni

THANK YOU TO OUR GENEROUS COMMUNITY OF DONORS, AND TO OUR MANY DONORS WHO WISH TO REMAIN ANONYMOUS

Kylie Ah Wong
Kym RizzoLiu
Kym Treharne
Lance Kalish
Lara Lewis
Lauren Moreland
Lawrence Conopio
Leanne Kirby
Leanne Stokes
Leigh Host
Leigh Meagher
Leisa Zaharis
Liam Monaghan
Lily Wong
Linda Hetherington
Lindsey Clark
Lisa Hamilton
Lisette Dzajkovski
Lisha Torralba
Llew Dowley
Loretta Chapple
Lori Moses
Lorraine Gregory
Lotte Latukefu
Lucian Pearce
Lucie Strudwick
Lucinda Tutt
Luisa Taveuveu
Lukas Junker
Luxmi Selvakumaran

Lyndsey Plush
Lynne Dallas
Samer Odeh
Mahsa Razavi
Malini Stephen
Manal Taouk
Marc Roennfeldt
Maree Gair
Marg Butler
Margot Cotter-Melton
Mariam James
Mariam Kassis
The Ruiters Family
Marilyn Carlin
Marissa Buenavista
Mark Coleman
Mark Houston
Mark Latham
Marko Cavlovic
Martin Dillon
Maryanne Maruncic
Maryann Udeh
Mary Jane Mabbott
Mary-Jane Toole
Matthew Coonan
Matthew Graham
Matt Storey
Mawien Mawien
Megan Evans
Meir Sadra

Melanie Lukin
Melanie Watson
Melda Wangsa
Melinda Williams
Melissa Barton
Melissa Holmes
Melissa Mitchell
Melissa Spagnol
Melissa Vescio
Michael Cootes
Michael Easton
Michael McLucas
Michael Sobotta
Michael Walsh
Michelle Abbey
Michelle Griffiths
Michelle McFarlane
Michelle Parsons
Miranda Purnell
Monique Heinke
Muhammad Yunusa
Myles Lagolago-Craig
Nadine Rowland
Nardi Simpson
Natalie Micsko
Natalie Miller
Natalie O'Brien
Natalie Riddell
Natalie Summerland
Nathalie Vernier

Nathan Sebbens
Nelson Lam
Nicholas Hatzis
Nichole Ramos
Nick Brady
Nicola Riley
Nicole Armit
Nicole Gillespie
Nicole Jones
Nikki Sher
Noleen Grogan
Oscar Cavalletto
Oscar Saavedra
Paige Finnegan
Pam Markellos
Paula Lewis
Paul Constable
Penny Pen
Peter Stepto
Phi Nguyen
Priscilla Howard
Rachael Roberts
Rachel Crossman
Rachel Hair
Rachel Kallen
Rachel Williams
Ray Jesuadian
Rayner Scutts
Rebecca Colwell
Rebecca Houlihan

Rebecca Rae
Reem Alnaghy
Regan Smees
Reid Swift
Renae James
Renee Blyth
Rhiannon Ralph
Robert Jennings
Roberto Casablanca
Robert Rawson
Roderick Proctor
Rodger Labib
Rodney Abel
Roslyn French
Rowena Power
Ruth Holt
Sal Barone
Sally Buckingham
Sally Galovic
Sally Gangemi
Sally Josefik
Sally Taylor
Samantha Hutchence
Samantha Irons
Sam Evans
Samuel Leung
Sara Dominguez
Sarah Ammon
Sarah Farnese
Sarah Gilchrist

Sarah Lillis
Sarah Oquist
Sela Taumalolo
Seleisa Duddy
Shane Raidal
Sharon Mitchell
Sharon Pettit
Sharyn Jenkins
Sheree Abela
Silvana Benditti
Evan and Oliver Wiltshire
Simon McInerney
Simon Pichler
Sonia Keogh
Sonya Cornally
Oisin Comerton
Sophie Brettell
Sotheary Wilson
Stacey Palmer
Stacey Sciberras
Stephen Oakley
Stephen Parker
Stephen Watt
Steven Kennedy
Sue Rossi
Susannah Fortin
Susie Croll
Suzanne Lawrence
Suzanne Luburic
Suzy Munro-Williams

Sylvana Fiore
Tammy Footit
Tammy Oldfield
Tammy Wilson
Tara Eldred
Tara Harvey
Theresa Wamsley
Tina Piccione
Tom Harvey
Sophia Catton
Tony Pelosi
Tracy Breen
Trish Sullivan
Tristan Moon
Vanessa Boys
Vanessa Gaynor
Veronica Klumper-Peters
Vicki Chase
Victoria Vanegas
Vivian Kalotheos
Warren Reynolds
Wayne Moldez
Wick Collins
William Dang
Zsuzsi McGovern

MEMBER REPORT

REGISTERED MEMBERS	Y1 2016 ACTUALS	Y2 2017 ACTUALS	Y3 2018 ACTUALS	Y4 2019 ACTUALS	Y5 2020 ACTUALS	Y6 2021 ACTUALS	2021 TARGET	YO Y 2016-2017	YO Y 2017-2018	YO Y 2018-2019	YO Y 2019-2020	YO Y 2020-2021	2016-2021	% OF 2021 TARGET ACHIEVED AS OF 31 DEC 2020
COUNTRY	23,307	23,204	24,374	27,905	26,611	27,687	26,200	↓ -0.4%	↑ 5.0%	↑ 14.5%	↓ -4.6%	↑ 4.0%	↑ 18.8%	↑ 105.7%
METRO	30,592	31,758	36,412	39,736	34,834	36,285	37,500	↑ 3.8%	↑ 14.7%	↑ 9.1%	↓ -12.3%	↑ 4.2%	↑ 18.6%	↓ 96.8%
TOTALS	53,899	54,962	60,786	67,641	61,445	63,972	63,700	↑ 2.0%	↑ 10.6%	↑ 11.3%	↓ -9.2%	↑ 4.1%	↑ 18.7%	↑ 100.4%
FEMALE PARTICIPATION	32%	30%	29.5%	28.7%	28.3%	27%	38%	↓ -2.0%	↓ -0.5%	↓ -0.8%	↓ -0.4%	↓ -1.3%	↓ -5.0%	↓ 71.1%
ASSOCIATIONS														
REGISTERING MEMBERS	83	82	82	81	81	81								
PROGRAMS SPORTING SCHOOLS														
PROGRAMS	246	257	282	295	318		10% YO Y							
PARTICIPANTS	11,316	12,748	29,500	30,710	29,085	33,009		↑ 12.7%	↑ 131.4%	↑ 4.1%	↓ -5.3%	↑ 13.5%		
PROGRAMS AUSSIE HOOPS														
PARTICIPANTS	4,200	4,859	5,439	6,738	4,698	6,199	10% YO Y	↑ 15.7%	↑ 11.9%	↑ 23.9%	↓ -30.3%	↑ 31.9%		
TOTAL PARTICIPANTS*	71,000	80,309	136,952	198,318	183,810	195,209	200,000	↑ 13.1%	↑ 70.5%	↑ 44.8%	↓ -5.7%	↓ 4.3%		↓ 97.6%

Revised Target

* Recognised Participants includes registered members, plus Aussie Hoops, Sporting Schools, Parents of Junior participants, 3x3 Community Hustle participants, Walking Basketball participants, Directors of associations, NSW Legacy Programs and database administrators.

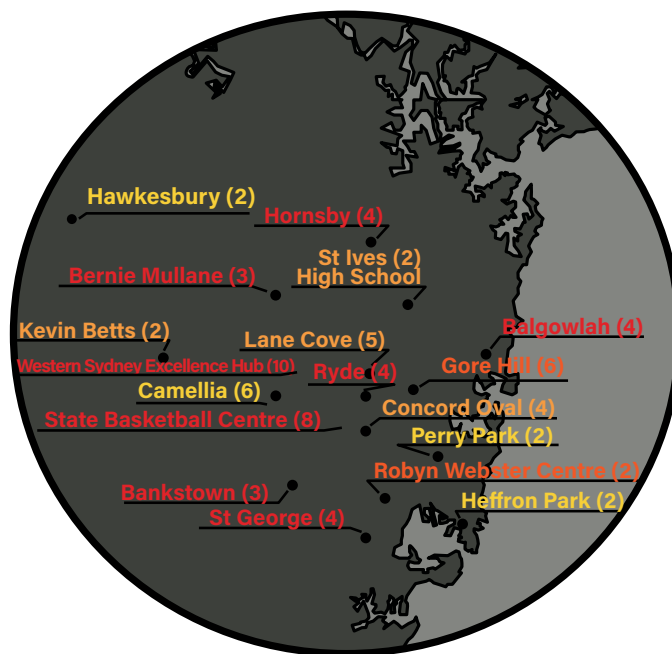
INFRASTRUCTURE - FACILITIES

To unlock Basketball growth, more indoor venues are required across the state. Basketball NSW are pro-actively focused on moving from a static facilities strategy to a state-wide dynamic facilities strategy updated annually to support this strategic goal.

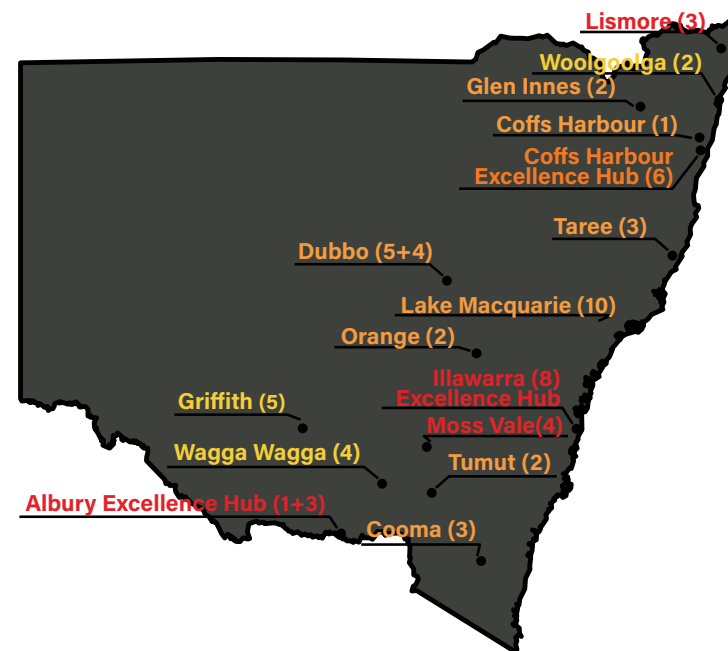
The facilities strategy will use Active Xchange/ SportsEye as the preferred platform in line with NSW government's desire for sport to move to the online platform.

This plan outlines the current facilities priority pipeline, and it identifies where the projects are in the pipeline. The current focused expansion plan includes 141 new courts across both Greater Sydney and regional NSW.

Constraint in specified locations is based around the association's inability to accept more participants as well as providing service to other sports on top of basketball's demand. All proposed facilities are multi-sport indoor sports venues.



73
NEW COURTS
IN METRO NSW



68
NEW COURTS IN
COUNTRY NSW

59

In planning based on
high priority areas

14

Community consultation
and business cases
completed

45

Funded and In design
process and/or DA for
completion in 2023 and
2024

23

Construction
commenced for
completion in 2022

HIGH PRIORITY ITEMS:

Dynamic state facilities strategy reviewed annually in Active Xchange and aligned to Future Needs of Sport. Basketball NSW to expand resources and work in collaboration with its associations to maximise facilities growth. Centre of Excellence and Excellence Hubs completed and BNSW has moved to the new facility. Access agreements in place with School Infrastructure NSW for facilities across the state.

COMMUNITY GROWTH

Participation

Despite the problems posed by lockdowns, basketball in NSW has seen an upswing, with a large number of associations across the State experiencing an increase in registrations.

Participants who had been affected by the COVID-19 lockdowns were once again eligible for discounted membership fees. This has amounted to around \$1.4 million since COVID-19 lockdowns began in 2020.

We also welcomed two new basketball associations to the family: Gundagai and Tumbarumba, both of which held their first board meetings in November and will begin learn to play programs in 2022.

2021 RESULTS

63,972 PARTICIPANTS

27% FEMALE

195,209 RECOGNISED PARTICIPANTS

3,567 INDIGENOUS*

795 PARTICIPANTS WITH A DISABILITY*

5,068 CULTURALLY AND LINGUISTICALLY DIVERSE*

**Data collected during the registration process, questions are optional to answer.*

METRO PARTICIPANTS
2016 **30,592** >> 2021 **36,285** **18.6%** ▲

COUNTRY PARTICIPANTS
2016 **23,307** >> 2021 **27,687** **18.8%** ▲

FEMALE PARTICIPANTS
2016 **32%** >> 2021 **27%** **5%** ▼

Aussie Hoops

Aussie Hoops is Basketball Australia's official introductory program. It provides a fun and inclusive Basketball experience for 5-10 year-olds that introduces a lifetime of involvement in the game. Besides promoting healthy and active lifestyles, the program serves as a platform for social development and inclusion - fostering more substantial and more vibrant communities and individuals.

We appreciate the 51 associations that have continued to support the Aussie Hoops program; thanks to everyone's efforts, a total of 6,199 youngsters participated in Aussie Hoops this year.

In November Basketball Australia and the States/Territories commenced a review of the Aussie Hoops program, with a view to identifying how it can continue to grow.

The review was facilitated by Sport Australia who spoke with a range of Aussie Hoops Centres, associations that do not run Aussie Hoops, operational staff national and state/territory level and partners to the program. The report of the review will be completed in Q1 2022.

2021 PROGRAM RESULTS

51 AUSSIE HOOPS CENTRES

6,199 PARTICIPANTS

29.5% FEMALE

PARTICIPANTS
2016 **4,200** >> 2021 **6,199** **47.6%** ▲

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COMMUNITY GROWTH

Active Kids

The Active Kids voucher program was introduced as a significant initiative by the NSW Government in 2018. The program aims to increase school-enrolled children's participation in sport and physical activity by providing two \$100 vouchers per child to help cover the costs of the sport.

The NSW Government's second voucher (introduced in 2019) continued to positively impact as we saw a significant increase in the number of vouchers redeemed with basketball across the 200 providers, saving basketball families over \$3.98 million in 2020.

Basketball was the 10th most popular sport for girls and 4th for boys and 7th overall.

The NSW Government has committed to funding the Active Kids program until June 2023, and since its inception, over \$14.05 million of the Active Kids budget spent on basketball activities.

Sporting Schools

Sporting Schools is a \$320 million Australian Government initiative designed to help schools increase children's participation in sport and connect them with community sport opportunities.

Sporting Schools programs are provided free to children and their families to help students build the confidence and capability to be active for life.

With 33,009 children participating in a Sporting Schools program at the end of the year, an increase of 3,924 children from the previous year and considering that NSW was in lockdown for much of term 3 and restrictions placed on schools into term 4, this is a remarkable result for our sport.

2021 PROGRAM RESULTS

#1 STATE/TERRITORY FOR BASKETBALL

371 PROGRAMS

33,009 PARTICIPANTS

PARTICIPANTS
2016 **11,316** >> 2021 **33,009** **191%** ▲▲

Walking Basketball

Basketball Australia received Move It Aus - Better Ageing funding from Sport Australia to deliver a national Walking basketball program across every Australian State and Territory.

Walking Basketball was introduced to provide an alternative program that allowed adults & seniors to play Basketball as a gentle exercise. It will enable people to stay involved in the sport they may have been a part of for some time, try a new sport altogether, and learn new skills.

Not only does it allow participants to be physically active, but it also reduces social isolation and increases community inclusion. Participants of Walking Basketball can also participate in a fun, safe environment while maintaining their zest for life and confidence in their abilities.

The Walking Basketball initiative was extended through to June 2021 due to the lockdowns of 2020. With this extended program Basketball NSW along with associations were able to deliver an additional 68 programs taking the total number of programs delivered through the initiative to 95. As part of the initiative, a program was defined as 4x1hr sessions.

A positive result is that there are still a number of associations and councils that have continued their programs beyond the funding period to continue to provide opportunities for participation.

NSW PROGRAM TARGETS

1,300 PARTICIPANTS

87 PROGRAMS

40 LGA'S

2021 PROGRAM RESULTS

1,157 PARTICIPANTS*

95 PROGRAMS*

29 LGA'S*

**Funding Targets Extended to June 2021*

CONTINUED ON NEXT PAGE

COMMUNITY GROWTH

Mental Health

NICK BRACKS

Nick Bracks

Basketball New South Wales partnered with leading Mental Health advocate Nick Bracks in a landmark program to align physical health with mental wellbeing across our basketball community.

During the year 10,000 participants from our high-performance programs for players, coaches and officials, Dream Hoops recipients and administrators were provided with access to Nick Bracks specialised mental health training program.



Red Cross

Basketball NSW was a recipient of the NSW Ministry of Health grant and partnered with the Australian Red Cross to launch 'Mental Health Matters' - a free program that gave members of our basketball community living in regional and remote areas of NSW access to free mental health training.

The program was delivered via interactive online workshops and led by experts in their field so that participants can better recognise the signs of mental health concerns within their communities, and offer practical advice for responding to mental health challenges.

There were 10 workshops delivered that covered the areas of mental illness definition, impacts of mental illness, recognition and support of mental illness, crisis situations, understanding your role of support, achieving and awareness of mental health awareness and mental illness support and assistance.

The Basketball Network

The Basketball Network (TBN) is the overarching name used by Basketball Australia for a whole of sport technology solutions. The Basketball Network comprises of a range of extensive products for competition and membership management. Through Basketball Australia's partnership with Sports TG, these products are all provided free of any licence fees to all associations and clubs across the country.

In 2021 GameDay undertook significant work in releasing a UI/UX refresh to their platform plus they released add-on product functionality, allowing organisations to sell things like uniforms, merchandise and collect donations via membership or event registrations forms.

In addition to the above major releases, the platform also benefited from some exciting new features related to GameDay Events including Event Entry, Sub-Events and Event Participant ID Management.

From a customer support perspective, we resolved 937 support tickets in 2021, submitted by players and parents when having registration issues, with an average first response time under 8 hours. Association support and training continued to be conducted mostly online with more than 35 video training sessions conducted throughout the year with various association staff as required.

TRANSACTIONS THROUGH THE GAMEDAY GATEWAY

2016 11,316 >> 2021 33,009

27%▲

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COMMUNITY GROWTH



Pride in Sport

Basketball NSW became a member of Pride in Sport in October.

Pride in Sport is a sporting inclusion program, developed by ACON Health (Australia's largest LGBTQ+ health organisation), that is specifically designed to assist sporting organisations at all levels with the inclusion of employees, players, coaches, volunteers and spectators with diverse sexualities and genders.

Through a solidified partnership with Sport Australia and the Australian Human Rights Commission, Pride in Sport is empowered to support and drive sports in Australia across LGBTQ+ areas of inclusion, mental health and wellbeing including areas such as:

- Annual Strategy Planning Meeting
- Policy and governance development,
- Visibility practices,
- Community engagement initiatives,
- Education and training,
- As well as research

On the back of this partnership, Basketball NSW launched 'Pride in Basketball.'

Basketball NSW is dedicated to providing a safe, enjoyable, and inclusive environment for persons of all sexualities and genders. Being a diverse sport represents not only our basic principles, but also the variety of our NSW communities.

Any type of bullying, harassment, or vilification of people of different sexualities and genders is unacceptable to us. Homophobia, biphobia, and transphobia are examples of this.

Basketball NSW is committed to assisting people in leading happy, healthy, and active lives while recognising and celebrating diversity in sex, gender identity, gender expression, sexual orientation, intersex status, ability, skill, cultural background, ethnicity, location, religious or political beliefs, and life stage.

Everyone, precisely as they are, has a place in our sport.

In addition to our membership with Pride in Sport, Basketball NSW also welcomes both the Sydney Spectres a proud LGBTIQA+ basketball club and Queer Sporting Alliances Australia and NZ's largest LGBTIQA+ sporting club to the basketball in NSW family.



MARKETING & SOCIAL MEDIA

BNSW's strong relationship with the media continued in 2021 through traditional local & national news outlets as well as the organisation's own social media channels.

A major milestone of BNSW was the development and implementation of a new, user-friendly website that was launched in September after numerous years of consulting with developers and our users. As well as being a more engaging site, with a more modern and appealing look and features, the new website is now the portal for our community to find all our various programs, competitions and upcoming events all in one destination with the option to deliver such events saved directly to their calendars. We would like to thank the team at Codex for their continued support in this space.

During the second half of the year, our Marketing & Media Team were presented with another unique opportunity to captivate fans while in lockdown which consisted of user generated content and online live events. One substantial event that enthralled members from all across the state was our school holiday online festival hosted by influential guests that delivered key, interactive learnings from all corners of the game.

The BNSW continued to engage strongly with fans across its social media channels, with the main pages for Facebook, Instagram and Twitter reaching 43+ thousand in total (38.9% increase), which is a significant leap in the digital space during the reporting period.

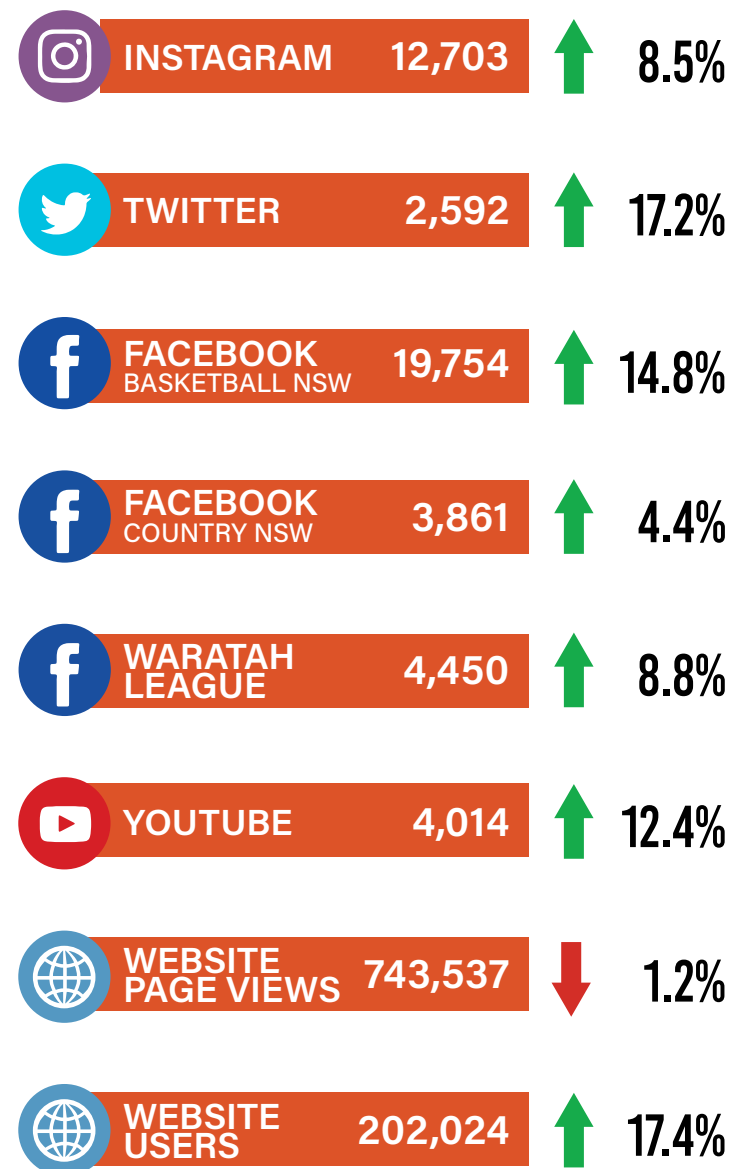
The organisation also enjoyed strong support on its website with 743,537 page views and website users of 202,024.

Despite significant challenges in the global economy, all of our major commercial sponsors continued their support of basketball during the pandemic. BNSW acknowledges and thanks all our sponsors and government partners for their support of basketball during 2021.

In 2022, BNSW's media team will work more closely with Basketball Australia and with the Local Organising Committee for the FIBA Women's Basketball World Cup to continue to strive towards growing the game on the court at the grassroots level and in the digital space to highlight each and every aspect of the sport.



Social Followers



HER SPORT, HER WAY

Basketball NSW were successful recipients of the Her Sport Her Way grant program, a key action under the whole-of-government NSW Womens Strategy.

A four-year strategy that aims to build a stronger sport sector where women and girls are valued, recognised and have equal choices and opportunities to lead and participate. It provides a clear role for the NSW Government to work with the sector and new partners in innovative ways to shape the future of women's sport.

Basketball NSW in its grant application conducted the following:

- **Bounce in Basketball**, a program aims to encourage females to participate in skill development and game readiness within a basketball context to foster growth in order for the participant to join a structured competition post-program.

Bounce in Basketball is structured as a 4-6 week program for all females ages 18+ who may be new to the sport or looking for an all female inclusive program to enhance their development. We like to thank both the Central Coast Waves and the Lithgow Lazars who agreed to pilot this program.

- **Young Leader Forums**, provided a space for young women and girls in basketball to network, share their ideas as we develop a community of young leaders who will assist Basketball NSW in addressing female adolescent drop rates and increase women and girls participation in basketball.

The Young Leaders Forum were open to women and girls aged between 15-23.

These forums examined the latest research and insights, explored innovative solutions to reduce barriers and increase participation, showcased promising initiatives, and provided guidance in the preparation of projects for consideration under the Her Sport Her Way grant program.

5 Young Leader Forums were held: Blacktown, Wagga, Lennox Head, Coffs Harbour and Wollongong. A total of 95 women and girls participated in these 2 hour forums.

- **I AM A GIRL Online Campaign**, 6 videos to highlight why young girls love basketball. The videos featured on the Basketball NSW Facebook page with the call to action to encourage girls to attend a I AM A GIRL skills session.
- **Women in Basketball (WiB) Network**, professional development forums to share best practice and empower female 'champions of change' to amplify their impact on the sport of basketball.

The WiB event was impacted by the COVID-19 lockdowns and has been scheduled to be held in 2022.

The outcomes from our activations are shared with the Office of Sport, and data from all the grant recipients is compiled and presented at the Trendspotter Forums.



NSW LEGACY PROGRAMS

On the 11th of May at the celebration of 500 days to go for the FIBA Womens Basketball World Cup, the then NSW Minister of Sport Geoff Lee announced a \$1 million investment into legacy programs, that are being delivered by Basketball NSW.

Co-funded with the NSW Government and Basketball NSW, the NSW Legacy Program is being run as a pilot program for the wider legacy program being rolled out nation-wide, and internationally.

Delivered by Basketball NSW across three years, the Strategic Legacy Program in New South Wales includes sport development, female-specific participation programs, female leadership programs, indigenous participation programs as well as better access to play and participate in basketball for residents in regional and remote areas of New South Wales.

The Legacy Program is supporting the New South Wales Governments Strategic Focus on women and girls in sport through the 'Her Sport Her Way' program and basketball's goal to move towards gender equality.

The programs include:

- I AM A GIRL Leadership Scholarship Program.
- I AM A GIRL Skills Sessions.
- I AM A GIRL Daughters and Dads Program, developed the University of Newcastle.
- Delivery of culturally specific 'Daughters and Dads' program delivered in partnership with Savannah Pride.
- I AM A GIRL WNBL Week, a program created to generate better awareness of the Sydney Uni Flames.
- Indigenous pathways and organisation capacity building program in the coach and referee education. Delivered in partnership with Indigenous Basketball Australia and Savannah Pride.
- BNSW & Indigenous Basketball Australia school holiday camps.
- BNSW & Indigenous Basketball Australia 3x3 Basketball Tournaments delivered state-wide.

Collectively the combined outcomes aim to increase participation by girls in basketball, increase the number of females coaching the game, officiating the game and administering the sport.

In addition to this reducing the barriers of participation for our indigenous and culturally diverse communities.

More detailed information regarding the NSW Legacy Programs can be found on the Basketball NSW website.



BNSW FOCUS GROUPS

As part of the development of the Basketball NSW 2012-2025 Strategic Plan, the sport is aiming for 100,000 registered participants by 2025.

To assist with identifying the key areas of focus for the Basketball NSW 2021-2025 Strategic Plan, targeted segments of customers who participate in leagues conducted by Basketball NSW were invited to participate in an online survey and focus group interview sessions.

Phase 1: We invited the following segments to participate in an online survey;

- Directors of Associations
- Parents of Junior Representative Players involved in the 2021 Spalding Waratah Leagues
- Coaches involved in the 2021 Spalding Waratah League
- Referees involved in the 2021 Spalding Waratah Senior League
- Scoretable Officials involved in the 2021 Spalding Waratah League
- Statisticians involved in the 2021 Spalding Waratah League

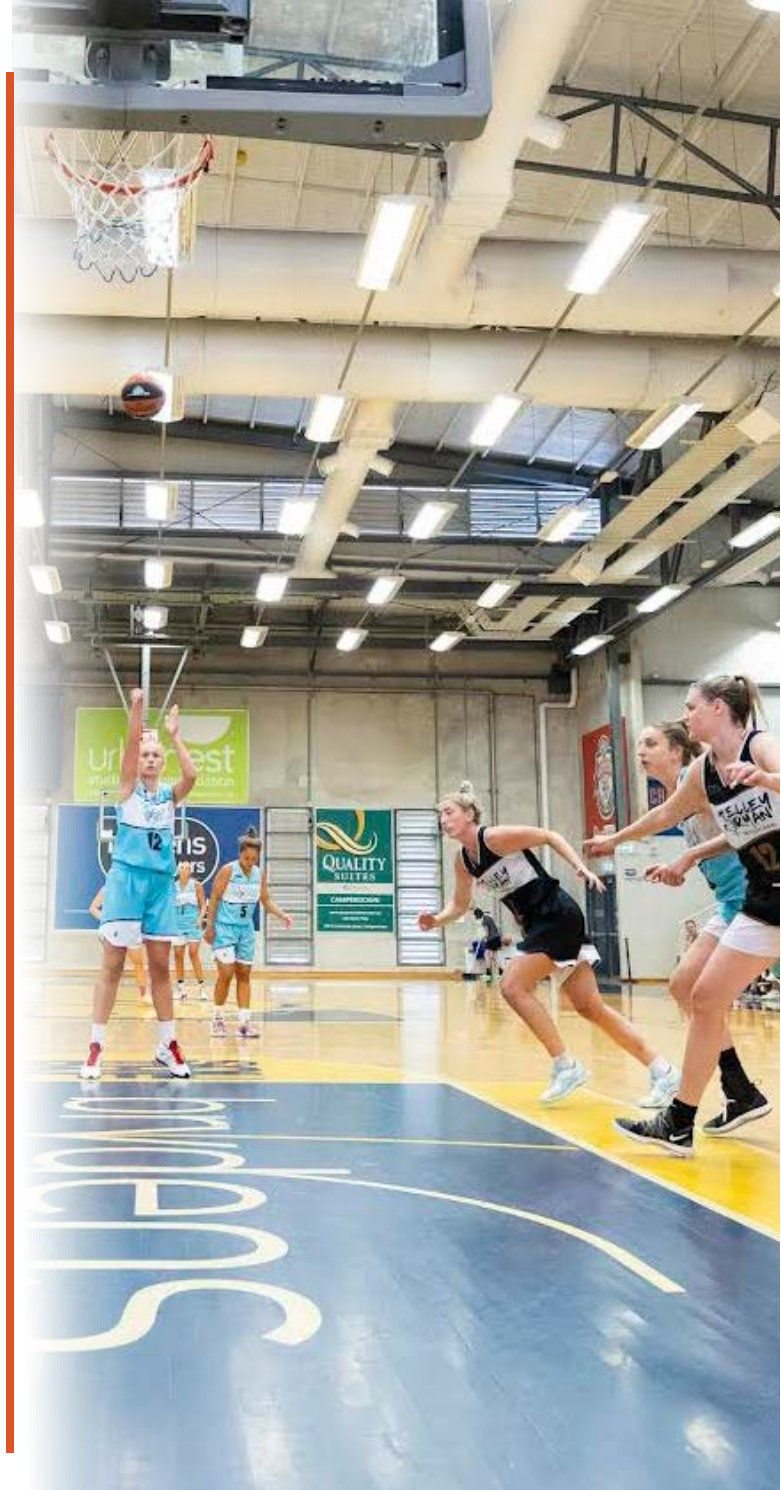
The Online Surveys were conducted between Monday 26th April through to Monday 17th of May, 2021, with a total of 358 people completing the survey.

Phase 2: Those who participated in phase 1 indicated their interest in participating in Focus Group Interviews.

These were conducted between Monday 10 May 2021 through to Thursday 4th of June 2021 and were all conducted online using Zoom. There were a total of 17 focus group sessions with 93 participating.

The goals and outcomes we sought via the online survey and focus group sessions were to:

- To share with the community Basketball NSW goal to achieve 100,000 registered participants by 2025
- To identify initiatives that would enable Basketball NSW to achieve this goal
- To address any immediate areas of concern and identify ways to mitigate or remove those concerns
- To identify ways to enhance communication between Basketball NSW and consumers of representative basketball and high-performance programs
- To identify any gaps in education, training and or development
- To identify any recruitment and retention strategies



ONLINE BASKETBALL FESTIVAL

The online basketball festival was held during the September school holidays when the majority of the state was in lockdown restrictions and itching to continue to be involved in basketball in any shape or form and was provided free to all participants.

The online festival featured over 21 individual, interactive, fun sessions that catered for every age group, skill ability and offered sessions for not just athletes but also parents, coaches, officials and basketball enthusiasts.

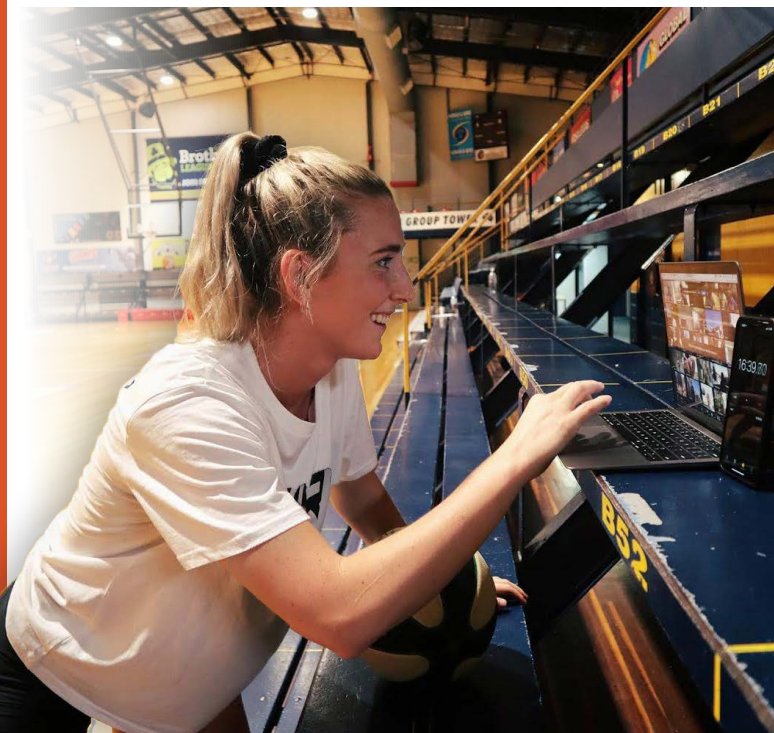
A few highlights from the four days included hearing from Lauren Jackson AO express her excitement regarding 'one year to go' for the FIBA Women's World Cup 2022, an indepth conversation from the Boomers Gold Medal Coach Brian Goorjian and various skill sessions from the Illawarra Hawks, Brydens Sydney Uni Flames and Sydney Kings.

We would like to say a huge thank you to all our sponsors, hosts and 12,596 registered participants that joined in to deliver a fantastic event and boost the morale of our members during the school holidays.

The Online Basketball Festival included:

- Athlete Recovery & injury prevention with Adam Messenger from Momentum Physio
- Aussie Hoops with Lauren Nicholson & Jarrod Moore
- BA Pathways for USA college with Darren Smith & special guest Kristy Wallace
- BNSW Fitness Session with Curtis Sardi
- BNSW Skills Session with Will Lopez
- Brydens Sydney Uni Flames Skills Session with Shane & Shyla Heal
- Coaches Discussion with Brian Goorjian
- Coaches discussion with Shaun Roger
- COE: Post Moves with Peter Lonergan, Chyra Evans & Isla Juffermans
- FIBA Women's Basketball World Cup 2022 with Lauren Jackson, Lorraine Landon, Maria Nordstrom
- Goal setting & self regulation with Dr Juanita Weissensteiner at the Office of Sport
- I am a Girl, Come & try with Karen Irwin
- Illawarra Hawks Skills Session with Tim Coenraad
- Indigenous Basketball Australia with Tyson Demos & Angus Glover
- NBA Global Academy – Strength & Conditioning Session with Shane Connolly, Matt Blue and the NBA Global Academy athletes Josh Dent & Tyrese Proctor

- Nutrition & eating to perform with Renee Kennedy from Motivate Nutrition
- Officiating: Referee Pathways & Opportunities with Steve Clarke, Haylee Cole and Jacqui Dover
- Paralympics with Sarah Graham, Tom O'Neill-Thorne, Ella Sabljak and Georgia Munro-Cook. Hosted by Janna Mizens
- Staying Positive in Challenging times with Renae Garlepp & Nicola O'Leary at Sports Chaplaincy Australia
- Sydney Kings Skills Session with Matt Flinn and Shaun Bruce
- Tokyo Wrap Up with NSW Olympians Nick Kay & Katie Rae Ebzery – hosted by former NBL player Damian Martin



COMPETITIONS REPORT

The Spalding Waratah Senior League, which is the state's premier competition, continued to provide a significant pathway to progress to the elite level.

During the state-wide lockdown, we made the cautious decision to conclude the competition during this time with winners awarded based on the ladder standings when the league was cancelled.

- **2021 Waratah 1 Men Champions**
Centre of Excellence & Manly Warringah Sea Eagles
- **2021 Waratah 1 Women Champions**
Sutherland Sharks & Newcastle Hunters
- **2021 Waratah 1 Youth Men Champions**
Central Coast Crusaders
- **2021 Waratah 1 Youth Women Champions**
Canberra Nationals Academy & Central Coast Crusaders
- **2021 Waratah 2 Men Champions**
St George Saints
- **2021 Waratah 2 Youth Men Champions**
Inner West Bulls Black & Inner West Bulls White

Unfortunately the planned Waratah Wheelchair League was unable to start their inaugural season due to the COVID-19 outbreak. This competition will be set to tip off in July 2022.

BNSW also administered several other junior competitions and representative tournaments in 2021 which saw the implementation of the new competition formats across Metro & Country NSW.

The Junior Premier League was introduced early in the year for the country associations to put forward their best teams to play off at Central Venues. This allowed for associations that are geographically based apart to compete against each other outside of their own region.

In Metro, a Premier Division was introduced to act as preparation for these teams to join Country teams in the 2022 season, making it truly a statewide competition.

Thankfully during this year we were able to host finals weekends for a number of regions before the lockdown halted all sport for several months.

- Western Junior League - Finals held at Bathurst.
- Southern Junior League - Finals held at Illawarra & Shoalhaven.
- Northern Junior League - Finals held at Tamworth.

We unfortunately were unable to stage junior finals for the following tournaments, however they were able to take the court for several rounds beforehand and winners were also awarded based on the ladder standings.

- Junior Premier League
- Eastern Junior League
- Metro Junior League



**Junior
Teams**



**Senior
Teams**

The Competitions Department also got off to an early start in the NBL1 East process, by engaging with Associations about opportunities to apply for the competition. NBL1 East will begin its inaugural season in 2022.

In a positive note, during lockdown the Competitions Team were able to have the opportunity to plan, finalise competitions and create new opportunities for our basketball community.

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COMPETITIONS REPORT

For 2022, planning was started on the potential to hold an Under 20's tournament to bridge the gap between the Under 18's age group and Youth League which is Under 23's.

This came about as many associations were worried that their Under 18's from the past two years have not been able to play out their final junior seasons and may not be interested in returning to basketball. This Under 20's tournament will start as a two – three weekend tournament in early 2022, and BNSW will look to grow the involvement in the coming years, with the aim to have it run as a full competition during the normal season timeframe.

Once the lockdown was lifted across the state, there were also three successful 3x3 Street Hustles that were run in regional hubs:

- Illawarra
- Port Macquarie
- West Wyalong



Hills hosted our annual BNSW State Champs Big Hustle in December which saw our biggest numbers yet. The winners of the junior age groups, all qualified to attend the National 3x3 tournament in Victoria in 2022.

The Waratah Advisory Committee (WAC) was again instrumental in assisting the Competitions Department in providing guidance through their extensive knowledge of the game. The WAC meets several times a year to help develop and give ideas on how to improve the competitions and its procedures.

The WAC consists of:

- Robert McGugan (Chair)
- Albert Joseph
- Bob Sim
- Duane Jordan
- Eric Kivi
- Peter Herrmann
- Tim Hudson

Basketball NSW would also like to thank the associations, their delegates, coaches, team managers, referees, scoretable officials, statisticians and our Program Managers for working with BNSW to provide competitions for all.

Also a thank you to our naming and ball rights partner, Spalding.



TECHNICAL OFFICIALS REPORT

This year has been another of significant challenge for everyone due to the pandemic, however the need to present our courses on line allowed us to put many new officials through the Community Level Course and as a result welcome many new officials to the Officiating Community in Basketball NSW.

With many months on the sideline due to the pandemic it created the opportunity to innovate and think about the way that education and development of our officials is approached in NSW.

This again provided us with the opportunity to present these courses with both metro and country officials able to sit in the same course when online.

In order to keep connected with our officials from across the state, regular zoom meetings and information sessions with all referees across the State were vital in pushing out information and supporting one another during the challenging times that we all faced.

In 2021 we ran the following courses;

COURSES CONDUCTED	PARTICIPANTS
0 NATIONAL DEVELOPMENT	
1 STATE	11
1 STATE DEVELOPMENT	12
1 ADVANCED	16
4 INTERMEDIATE	71
5 DEVELOPMENT	198
11 COMMUNITY	488
3 SCORETABLE 1	26
2 SCORETABLE 2	20
1 STATS	23
TOTAL PARTICIPANTS	865

In August 2021 Basketball NSW appointed a new Head Of Technical Officials, Steve Clark. Steve spent the last quarter of 2021 consulting the officiating community prior to planning for the education, development recruitment and retention of officials in Basketball NSW.



MEMBER PROTECTION

Basketball New South Wales is highly committed to the health, safety and well-being of each and every one of its 70,000+ registered members, and it is also dedicated to providing a safe sporting environment for all of its participants throughout NSW.

The positive aspects of involvement in our sport are well founded and evidenced by the many tens of thousands of people participating in basketball activities and competitions across the state each week. For these reasons BNSW has appointed specially trained staff to perform the role of Member Protection Officers. These persons actively work to minimise all areas of risk to member's safety, they also have the ability to investigate complaints, and then recommend a wide variety of sanctions in order to prevent this type of conduct recurring or spreading within our sport.

Instances of harassment or abuse in sport can have a devastating impact on not only those individuals directly involved, but also for each of the organisation(s) that may be indirectly affected. Apart from exposing the club or association to potential criminal or civil legal action, an unpleasant working environment for volunteers may develop, officials may develop low morale, there may

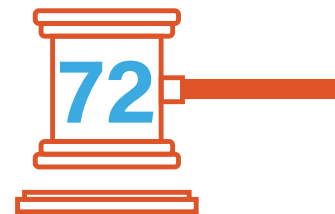
be a higher turnover of personnel, and there is the real prospect of long-term damage being done to the organisation(s) image and its reputation.

These are all preventable harms that BNSW takes proactive steps to prevent through its adoption of various State and National initiatives including the National Integrity Framework, the National Member Protection by-laws, BNSW Disciplinary by-laws, the BNSW Zero-Tolerance & Sports Rage Policy and the establishment of BNSW Codes of Conduct for each of the various participants within our sport. NSW's strict adherence to these guidelines, and the various statutory responsibilities that govern our sport, reflects BNSW's dedication to serving and protecting its members and participants throughout all levels of Basketball.

If an Association requires any assistance with how to deal with, or how to properly investigate, any type of complaint or other problem within our sport, please contact your Association's Member Protection Information Officer (MPIO), or email one of our Member Protection Officers on mpo@bnsw.com.au.

Season 2021 Outline:

Despite a shortened representative season due to COVID-19 restrictions, BNSW was still very busy dealing with many incidents both on & off the court involving our members and other participants:



Disciplinary Tribunals Conducted



Member Protection Complaints Investigated



Zero Tolerance Complaints Reported



General Complaints Finalised

HIGH PERFORMANCE REPORT

The Basketball NSW Coaching and Development Department again faced many challenges in 2021 due to COVID. However, when it came to delivering our programs and courses to the basketball community, BNSW were able to be creative and resilient.

Coach Education and Coach Development

The area of Coach Education and Coach Development continued to be a major area of importance as Basketball NSW continued to grow the number of qualified coaches coaching in competitions from Local to Representative level. While the lack of face-to-face learning and teaching opportunities posed some challenges, certain key educational activities were nonetheless carried out.

These included:



Player Development Programs

Player development opportunities were again disrupted in 2021. Given the difficulties in the middle part of the year, the end of the year saw a considerable resurgence, with numerous crucial player development possibilities being pursued.

The following were significant events:

634
Athletes attended
Talented Athlete Program
(TAP) Trials

346
Athletes attended
U12 Country Skills Days

496
Athletes attended
Country Development Program
(CDP) Camps

181
Athletes attended
Developing Athlete Program
(DAP)

162
Athletes attended
State Performance Program
(SPP) in Country and Metro

1080
Athletes attended
Country (491) and Metro (589)
High Performance Trials

TAP
U12s
CDP
DAP
SPP
HP

Due to COVID-19, all Development Tours (ACJBC, SCC and the ECC) were cancelled. However, Basketball NSW was able to operate three internal Tournaments (U14 - Sand Slam, U15/17 - Shootout and U16/18 - Hoopfest) with a total of 454 athletes and 94 coaches in attendance).

Representative Achievements

The following athletes were awarded scholarships at Basketball Australia's Centre of Excellence (CoE) and the NBA Global Academy:

CoE

Chyra Evans (Newcastle Falcons)
Alana Goodchild (Hornsby Ku Ring Gai Spiders)
Ruby-Belle MacDonald (Illawarra Hawks)
Millie Prior (Manly Warringah Sea Eagles)
Evan Kilminster (Newcastle Hunters)
Jack McWilliams (Camden Valley Wildfire)
Isla Juffermans (Coffs Harbour)

NBA Global Academy

Tyrese Proctor (Sutherland Sharks)
Josh Dent (Illawarra Hawks)

CONTINUED ON NEXT PAGE

HIGH PERFORMANCE REPORT

We had a number former NSW athletes, coaches and managers represent Australia at senior level at the Tokyo Olympics, Paralympic Games and the FIBA Women's Asia Cup, with the Boomers (Men's team) winning the their first ever medal at the Olympic Games (Bronze):

Tokyo Olympics

Josh Green - (Penrith Panthers/Hills Hornets)

Nick Kay - (Tamworth Thunderbolts)

Katie-Rae Ebzery - (Newcastle Falcons)

* Matisse Thybulle - (New South Wales Local)

Matthew Nielson - (Penrith Panthers) (Assistant Coach)

Jacob Jackomas - (Sydney Comets) (Analysis Coach)

Tokyo Paralympics

Georgia Munro-Cook - (Sydney)

Jessica Cronje - (Sydney)

Hannah Dodd - (Sydney)

Brett Stibners - (Wollongong)

Michael Auprince - (Sydney)

John McPhail - (Sydney)

Grant Mizens - (Sydney) (Assistant Coach)

Sarah Graham - (Sydney / ACT) (Assistant Coach)

FIBA Women's Asia Cup

Lauren Nicholson (Sutherland Sharks)

Kristy Wallace (Coffs Harbour Suns)

The following athletes also represented Australia at the U19 FIBA World Championships for Men (held in Latvia) and Women (held in Hungary), with the women winning the Silver Medal:

FIBA U19s World Cup

Biwali Bayles (Sydney Comets/Inner West Bulls)

Akoldah Gak (Penrith Panthers/Illawarra Hawks)

Chyra Evans (Newcastle Falcons)

Isabelle Morgan (Norths Bears)

Millie Prior (Manly Warringah Sea Eagles)

State Teams

The U18 and U20 Australian Junior Championships (AJC's) were the only Tournaments that NSW attended as all other competitions were impacted by COVID-19.

The U20 NSW Women's team broke a 13 year drought winning the Gold Medal beating Victoria in the final.

Chyra Evans was awarded winning the Bob Staunton Medal. This award goes to the athlete who produces an outstanding performance at the Australian Under 20 Championships and demonstrates the qualities of competitiveness, outstanding sportsmanship and team work.



OUR PARTNERS



New South Wales Basketball Association Ltd

ABN: 98 003 359 680

Consolidated Financial report

For the year ended 31 December 2021

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NEW SOUTH WALES BASKETBALL ASSOCIATION LTD

ABN: 98 003 359 680

DIRECTORS' REPORT

The directors present their report together with the financial report of the Group, being the New South Wales Basketball Association Ltd "the company" and its controlled entities, for the year ended 31 December 2021 and auditor's report thereon.

Directors names

The names of the directors in office at any time during or since the end of the year are:

Jennifer Dean

Paul Beale

Lauretta Claus

David Brettell (Resigned 19 May 2021)

Darryl Connoley (Resigned 19 May 2021)

Gina McClement (Resigned 19 May 2021)

Leslie Thomas Moore

Lisa Yen (Appointed 22 May 2021)

Steve Lennon (Appointed 15 July 2021)

The directors have been in office since the start of the year to the date of this report unless otherwise stated.

Principal activities

The principal activities of the Group during the financial year were the administration, development and promotion of the sport of basketball in the State of New South Wales, and the management of sports stadiums.

The Group discontinued its activities in relation to marketing of overseas sporting and other recreational tours (both inbound and outbound) during the year.

There were no other significant changes to the state of affairs of the Group for the year ended 31 December 2021.

Results

The surplus of the Group for the year amounted to \$393,071.

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD

ABN: 98 003 359 680

DIRECTORS' REPORT

After balance date events

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Group, the results of those operations, or the state of affairs of the Group in future financial years.

Members guarantee

The parent entity of the Group is incorporated under the *Corporations Act 2001* and is a company limited by guarantee. If the company is wound up, the Constitution states that each member is required to contribute to a maximum of \$100 each towards meeting any outstandings and obligations of the company. At 31 December 2021 the number of members was 81. The combined total amount that members of the parent entity are liable to contribute if the entity is wound up is \$8,100.

Meetings of directors

Directors	Directors' meetings	
	Number eligible to attend	Number attended
Jennifer Dean	10	10
Paul Beale	10	10
Lauretta Claus	10	10
David Brettell	4	4
Darryl Connoley	4	4
Gina McClement	5	4
Leslie Thomas Moore	10	10
Lisa Yen	5	5
Steve Lennon	4	4

Secretary

Christine Nicholls was appointed as company secretary on 17 June 2020 and continued in office at the date of this report.

Auditor's independence declaration

A copy of the auditor's independence declaration under section 307C of the *Corporations Act 2001* in relation to the audit for the financial year is provided with this report.

DIRECTORS' REPORT

Short-term and long-term objectives and strategies

The Group's vision is that Basketball is the sport of choice for families in NSW, respected as a tier 1 sport by all its stakeholders, impacting and supporting local, social and community goals in all areas of NSW making it everyone's game.

Key objectives of the Group are to:

- unify our sport and lead the growth, promotion and participation of Basketball in NSW by supporting our community at all levels;
- provide clear accessible pathways from grass-root to elite for players, coaches, technical officials and spectators;
- to be recognised as a gender neutral, all abilities community based sport; and
- to have close working relationships with all levels of government to ensure we have support in building indoor multi-sport facilities across NSW.

To achieve its short-term and long-term objectives, the Group has implemented the following strategies:

- A year of “recovery” for the organisation and members in 2021 as a result of COVID19, before launching a new strategic plan for 2022-2025. This will allow the organisation and members to get back to a level of normality in terms of programs, competitions, member numbers and governance.
- Launch BNSW’s new Strategic Plan with our associations with Year 1 priorities at the annual conference in November 2022 based on consumer insights and association feedback coupled to a marketing plan incorporating our vision and brand, campaigns to drive participation, brand/campaign merchandise and a communications plan.
- Continue Women & Girls and Indigenous and Cultural Linguistically Diverse Programs, in line with the Legacy outcomes of the FIBA Women’s Basketball World Cup 2022.
- Roll-out of year 1 of our Reconciliation Action Plan by providing practical actions that will develop respectful relationships and create meaningful opportunities in Basketball for Aboriginal and Torres Strait Islander peoples across the state.
- Continue our partnership with Indigenous Basketball Australia to provide Indigenous pathway programs, camps and tournaments.
- Prepare for launch of a State Wheelchair League to provide a NSW based competition for NSW and ACT based wheelchair athletes and a new competition pathway.
- Continue our partnership with University of Sydney SPRINTER commencing a bi-annual research program to gain consumer insights to strategically setup the sport for growth and diversity.
- Build our community referee programs around a de-centralised education model creating a culture of inclusion and cohesion creating the biggest tribe of referees we have ever had to support the growth of the game.

DIRECTORS' REPORT

Short-term and long-term objectives and strategies (Continued)

- Maximise grants, sponsorship and philanthropy funding to our programs and leagues with a priority focus on:
 - ☐ Waratah Wheelchair League
 - ☐ Women and Girls – “I am a Girl” programs
 - ☐ Dads and Daughters programs
 - ☐ Indigenous Programs
 - ☐ Multicultural Programs
 - ☐ High Performance Pathways programs
- Locked in a minimum of 6 infrastructure projects to drive into the next election cycle for Greater Sydney ensure plans are in place for each project with relevant feasibility studies by Mid-2022 to drive more places to play in Sydney.
- Embed our junior competition model and provide clear communication to our community on the progression of the league in to 2022 and regularly seek participation feedback online from participants and their families and associations on all our leagues.
- Prepare and engage with our associations on our transition to NBL1 East from Waratah 1 in 2022 and work with our associations on the transition plans and license agreements supporting everyone to ensure we have smooth transition into the new league format.
- Focus on continuing building our inclusive and transparent culture across the whole business breaking down barriers and build our sport towards ONE TEAM.

Information on directors

Jennifer Dean

Qualifications and Experience	<p>Jenny is currently Head of SmartMonday Solutions at the Future Super Group, an actuary, a former partner in the global professional services company Aon, and a graduate of the Australian Institute of Company Directors. At smartMonday, Jenny is responsible for overseeing the operations and growth strategy including governance, risk, product design investments, insurance, business strategy, resource management and regulatory compliance for the smartMonday suite of products.</p> <p>Jenny has led the board in recent years in governance and finance. She is also a passionate basketballer and has been involved in coaching for many years.</p>
Special responsibilities	<p>Chairwomen of the the Board of Directors; Chairwomen of the newly formed Risk and Compliance Committee.</p>

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD

ABN: 98 003 359 680

DIRECTORS' REPORT

Information on directors (Continued)

Paul Beale

Qualifications and Experience Paul has been involved in basketball for over five decades, notably being a three-time NSW Referee of the Year and officiating at numerous Australian Junior Championships and several international assignments including World University Games in Japan and Yugoslavia and the FIBA Oceania Championships. Paul has officiated in the NBL with 187 games in 12 years. He is also a life member of New South Wales Basketball.

Paul is a former Chairman of the Board.

Special responsibilities Chairman of the Country Committee; Member of the Finance and Audit Committee; Director of IFMG.

Lauretta Claus

Qualifications and Experience Lauretta is a Director of Educational Leadership of the Kogarah Principals Network. She played in the WNBL in the 1980s and represented NSW from 1979-1982.

Lauretta has been involved in basketball as a referee, coach and statistician over many years. She is currently the Chairperson for the Australian Basketball Statistics Committee and has coordinated the statistics for Women's World Basketball Championships, World Cup Wheelchair Basketball Championships and the Sydney Olympics and Paralympics.

Special responsibilities Female Participation; Director of Basketball NSW Education (non-operating); Member of the Metro Advisory Committee.

David Brettell

Qualifications and Experience David has significant leadership, strategic management, sales and marketing experience in corporate, non-for-profits, charities and sports sectors.

Following many years in senior sales and marketing roles with AMP, he managed the volunteer programs for Sydney 2000 Olympic and Paralympic Games, and consulted to the United Nations Development Program, to the Beijing Olympic Games Organising Committee, Rugby World Cup 2011 (NZ) and the Maccabiah Games 2005 (Israel) He was the CEO of Multiple Sclerosis Australia for two years and then CEO of the Australian Cancer Research Foundation for eleven years.

David has served as President of Basketball NSW and as a long-term Director from 1987 to 1997, and again between 1998 and 2005. His current Director term commenced in 2016. He is also currently a Director of Chris O'Brien Lifehouse, a cancer hospital in Sydney which treats and enhances the lives of cancer patients. He is also Director of Savannah Pride Association and Men's Kitchen Australia.

Special responsibilities Chairman of the Hall of Fame.

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD

ABN: 98 003 359 680

DIRECTORS' REPORT

Information on directors (Continued)

Darryl Connoley

Qualifications and Experience Darryl has worked in Finance, Markets and Treasury for several years and has performed many senior roles gaining a wide range of experience in stakeholder management and transformational business solutions, and with expertise in risk management, culture, internal audit, compliance and regulatory risk.

Special responsibilities Chairman of the Finance and Audit Committee.

Gina McClement

Qualifications and Experience Gina McClement is a GAICD qualified Non-Executive Director. Gina's executive career spanned twenty plus years working with some of the world's most recognisable brands including American Express, HSBC, Qantas and global sports marketing giant IMG. Gina has extensive leadership, marketing, brand and digital expertise as well as a deep background in sport, sponsorship and commercial partnerships.

Special responsibilities Member of the Nominations Committee; Member of the Risk and Compliance Committee..

Leslie Thomas Moore

Qualifications and Experience Tom was an Executive Committee member and Director of Basketball NSW from 1980 to 1988, and an employee of Basketball NSW for 38 years. His role included being involved liaising with associations and maintaining strong relationships with their members, administrators and Boards, Events Manager and IT Manager. Coached NSW State Teams from 1971 to 1986 including the NSW Junior Women's Team Tour to the USA in 1979-80. Vice President of the Sutherland Basketball Association from 1970 to 1981.

Tom was the acting CEO of ACT Basketball Association in 2014. Executive Director of the Sydney Basketball Council representing all Metropolitan Associations from 1980 to 1988. He was the BNSW Company Secretary and Secretary to the Board of Directors from 2016 to 2018, and Returning Officer from 1999 to 2016.

Special responsibilities Director of IFMG.

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD

ABN: 98 003 359 680

DIRECTORS' REPORT

Information on directors (Continued)

Lisa Yen

Qualifications and Experience Lisa is a Chartered Accountant and a Graduate of the Australian Institute of Company Directors. Lisa brings over 25 years of extensive financial experience in tax, business advisory and commercial acumen, within a range of local and international industries and in both private and non-profit sectors.

Lisa is the Chair of a non-profit organisation in the Education sector and has a passion for sports. For many years, she has managed basketball teams and has been on courtside on a weekly basis.


Special responsibilities Chair of the Finance and Audit Committee and Director of Sports Stadium Management.

Steve Lennon

Qualifications and Experience Steve is a senior strategy & technology advisor to Boards and C-Level executives, experienced audit & risk committee member and company director. He originally qualified as a Chartered Accountant and has served as managing director of a global creative agency and in senior leadership roles with several international engineering firms and technology services companies. Steve is a Graduate Member of the Australian Institute of Directors, a Board Member of Regional Development Australia, Sydney and a CEDA Trustee.

Special responsibilities Member of the Risk and Compliance Committee.

Signed on behalf of the board of directors.

Director: 

Jennifer Dean

Director: 

Lisa Yen

Dated this 26th day of April 2022

Level 16, Tower 2 Darling Park
201 Sussex Street
Sydney NSW 2000

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Sydney NSW 2001

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e. sydneypartners@pitcher.com.au

**AUDITOR'S INDEPENDENCE DECLARATION
TO THE DIRECTORS OF NEW SOUTH WALES BASKETBALL ASSOCIATION LIMITED
ABN: 98 003 359 680**

In relation to the independent audit for the year ended 31 December 2021, to the best of my knowledge and belief there have been:

- i. No contraventions of the auditor's independence requirements as set out in the *Corporations Act 2001*; and
- ii. No contraventions of APES 110 Code of *Ethics for Professional Accountants (including Independence Standards)*.

This declaration is in respect of NSW Basketball Association Ltd and the entities it controlled during the year.



M Godlewski
Partner

Pitcher Partners
Sydney

26 April 2022

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
ABN: 98 003 359 680

CONSOLIDATED STATEMENT OF PROFIT OR LOSS
FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	2021 \$	2020 \$
Revenue and other income			
Revenue from contracts with customers	3	5,087,409	4,345,539
Other revenue	4	1,036,041	1,630,023
Facility upgrade grants		<u>166,437</u>	<u>-</u>
		<u>6,289,887</u>	<u>5,975,562</u>
Less: expenses			
Direct costs		(1,641,764)	(1,264,308)
Facility upgrade grant expenditure		(166,437)	-
Depreciation and amortisation expense	5	(89,939)	(83,543)
Employee benefits expense		(2,774,012)	(2,571,519)
Finance costs		(2,664)	(6,816)
Insurance expense		(367,097)	(362,904)
Marketing expense		(102,567)	(33,103)
Occupancy expense		(187,222)	(184,338)
Professional fees		(232,534)	(146,674)
Other expenses		<u>(395,989)</u>	<u>(435,227)</u>
		<u>(5,960,225)</u>	<u>(5,088,432)</u>
Share of net profits / (losses) of associates and joint ventures accounted for using the equity method		<u>42,171</u>	<u>(17,045)</u>
Surplus from ordinary activities before income tax		371,833	870,085
Income tax (expense) / benefit	6	<u>21,238</u>	<u>(1,539)</u>
Surplus from continuing operations		<u>393,071</u>	<u>868,546</u>
Net surplus / (loss) after tax from discontinued operations		<u>-</u>	<u>(136,042)</u>
Surplus for the year		<u>393,071</u>	<u>732,504</u>

The accompanying notes form part of these financial statements.

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
ABN: 98 003 359 680

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	2021 \$	2020 \$
Surplus for the year		393,071	732,504
Other comprehensive income			
<i>Items that will not be reclassified subsequently to profit and loss</i>			
Revaluation of property, plant and equipment, net of tax		-	<u>414,682</u>
Other comprehensive income for the year		-	<u>414,682</u>
Total comprehensive income		<u>393,071</u>	<u>1,147,186</u>
Total comprehensive income is attributable to:			
- Members of New South Wales Basketball Association Ltd		393,071	1,174,844
- Non-controlling interests		-	<u>(27,658)</u>
		<u>393,071</u>	<u>1,147,186</u>

The accompanying notes form part of these financial statements.

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
ABN: 98 003 359 680

CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2021

	Note	2021 \$	2020 \$
Current assets			
Cash and cash equivalents	7	2,602,390	1,959,966
Receivables	8	907,420	331,075
Inventories	9	134,441	152,406
Other financial assets	10	103,885	102,650
Current tax assets	6	7,076	4,783
Other assets	11	<u>355,147</u>	<u>244,296</u>
Total current assets		<u>4,110,359</u>	<u>2,795,176</u>
Non-current assets			
Receivables	8	14,350	14,350
Investments accounted for using equity method	12	77,378	35,208
Intangible assets	13	33,453	-
Lease assets	14	24,442	39,477
Deferred tax assets	6	20,108	5,701
Property, plant and equipment	15	<u>2,591,719</u>	<u>2,614,151</u>
Total non-current assets		<u>2,761,450</u>	<u>2,708,887</u>
Total assets		<u>6,871,809</u>	<u>5,504,063</u>
Current liabilities			
Payables	16	769,813	688,229
Lease liabilities	14	15,663	14,826
Provisions	17	211,584	158,408
Other liabilities	18	<u>1,534,604</u>	<u>717,783</u>
Total current liabilities		<u>2,531,664</u>	<u>1,579,246</u>
Non-current liabilities			
Lease liabilities	14	10,434	26,084
Provisions	17	<u>86,234</u>	<u>48,327</u>
Total non-current liabilities		<u>96,668</u>	<u>74,411</u>
Total liabilities		<u>2,628,332</u>	<u>1,653,657</u>
Net assets		<u>4,243,477</u>	<u>3,850,406</u>
Equity			
Reserves	19	1,017,255	704,724
Retained surplus	20	<u>3,226,222</u>	<u>3,145,682</u>
Total equity		<u>4,243,477</u>	<u>3,850,406</u>

The accompanying notes form part of these financial statements.

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
ABN: 98 003 359 680

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 DECEMBER 2021

	Reserves \$	Retained surplus \$	Total equity \$
Consolidated			
Balance as at 1 January 2020	320,014	2,355,548	2,675,562
Surplus for the year	-	760,162	760,162
Other comprehensive income for the year	<u>414,682</u>	<u>-</u>	<u>414,682</u>
Total comprehensive income for the year	<u>414,682</u>	<u>760,162</u>	<u>1,174,844</u>
Transfers	<u>(29,972)</u>	<u>29,972</u>	<u>-</u>
Balance as at 1 January 2021	704,724	3,145,682	3,850,406
Surplus for the year	<u>-</u>	<u>393,071</u>	<u>393,071</u>
Total comprehensive income for the year	<u>-</u>	<u>393,071</u>	<u>393,071</u>
Transfers	<u>312,531</u>	<u>(312,531)</u>	<u>-</u>
Balance as at 31 December 2021	<u>1,017,255</u>	<u>3,226,222</u>	<u>4,243,477</u>

The accompanying notes form part of these financial statements.

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
ABN: 98 003 359 680

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	2021 \$	2020 \$
Cash flow from operating activities			
Receipts from customers		6,957,543	4,968,083
Government support		242,469	1,196,870
Payments to suppliers and employees		(6,453,624)	(5,159,652)
Dividends received		246	-
Interest received		1,247	3,993
Finance costs		(1,880)	(6,816)
Income tax refund		4,538	8,489
Net cash used in operating activities by discontinued operations		<u>-</u>	<u>(311,212)</u>
Net cash provided by operating activities		<u>750,539</u>	<u>699,755</u>
Cash flow from investing activities			
Payment for property, plant and equipment		(86,543)	(43,628)
Payment for investments		(1,236)	(2,651)
Loss on derecognition of subsidiary		<u>-</u>	<u>(201,884)</u>
Net cash provided by / (used in) investing activities		<u>(87,779)</u>	<u>(248,163)</u>
Cash flow from financing activities			
Repayment of borrowings		-	(84,513)
Principal portion of lease payments		(14,813)	(14,035)
(Loans to) / loan repayments received from related entities		-	9,827
(Repayment of) / Proceeds from trust funds		<u>(5,523)</u>	<u>(132,815)</u>
Net cash provided by / (used in) financing activities		<u>(20,336)</u>	<u>(221,536)</u>
Reconciliation of cash			
Cash at beginning of the financial year		1,959,966	1,729,910
Net increase in cash and cash and cash equivalents held		<u>642,424</u>	<u>230,056</u>
Cash at end of financial year	26(a)	<u>2,602,390</u>	<u>1,959,966</u>

The accompanying notes form part of these financial statements.

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The financial report is a general purpose financial report that has been prepared in accordance with the *Corporations Act 2001* and Australian Accounting Standards - Reduced Disclosure Requirements, Interpretations and other applicable authoritative pronouncements of the Australian Accounting Standards Board.

The financial report covers Basketball NSW and its consolidated entities. NSW Basketball Association Ltd is a company limited by guarantee, incorporated and domiciled in Australia. NSW Basketball Association Ltd is a not-for-profit entity for the purpose of preparing the financial statements.

The financial report was approved by the directors as at the date of the directors' report.

The following are the significant accounting policies adopted by the Group in the preparation and presentation of the financial report. The accounting policies have been consistently applied, unless otherwise stated.

(a) Basis of preparation of the financial report

Historical Cost Convention

The financial report has been prepared under the historical cost convention, as modified by revaluations to fair value for certain classes of assets and liabilities as described in the accounting policies.

Significant accounting estimates and judgements

The preparation of the financial report requires the use of certain estimates and judgements in applying the Group's accounting policies. Those estimates and judgements significant to the financial report are disclosed in Note 2 to the financial statements.

(b) Principles of consolidation

The consolidated financial statements are those of the consolidated entity ("the Group"), comprising the financial statements of the parent entity and all of the entities the parent controls. The Group controls an entity where it has the power, for which the parent has exposure or rights to variable returns from its involvement with the entity, and for which the parent has the ability to use its power over the entity to affect the amount of its returns.

The financial statements of subsidiaries are prepared for the same reporting period as the parent entity, using consistent accounting policies. Adjustments are made to bring into line any dissimilar accounting policies which may exist.

All inter-company balances and transactions, including any unrealised profits or losses have been eliminated on consolidation. Subsidiaries are consolidated from the date on which control is transferred to the Group and are de-recognised from the date that control ceases.

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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(c) Revenue from contracts with customers

Revenue is recognised at an amount that reflects the consideration to which the Group is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the company: identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

Registration Fees

Membership fees are recognised as revenue when no significant uncertainty as to its collectibility exists, if the fee relates only to membership and all other services or products are paid for separately, or if there is a separate annual subscription. Membership fees are recognised on a basis that reflects the timing, nature and value of the benefit provided if the fee entitles the member to services or publications to be provided during the membership period, or to purchase goods or services at prices lower than those charged to non-members.

Sale of goods

Revenue from the sale of goods is recognised at the point in time when the customer obtains control of the goods, which is generally at the time of delivery.

Event income

Revenue from organising and hosting events is recognised in the period in which the events are held.

Rendering of services

Revenue from a contract to provide services including development programs and competition fees are recognised over time as the services are rendered based on either a fixed price or an hourly rate.

Contract liabilities

A contract liability represents the company's obligation to transfer goods or services to the customer for which the company has received consideration (or an amount of consideration is due) from the customer. Amounts recorded as contract liabilities are subsequently recognised as revenue when the company transfers the contracted goods or services to the customer.

NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(d) Other revenue and other income

Grant Revenue

Grant funding that contain specific conditions on the use of those funds are recognised as and when the company satisfies its performance obligations by providing those goods and services to its customers. A contract liability is recognised for unspent grant funds for which a refund obligation exists in relation to the funding period and the performance obligations of the grant agreements are not met or have been partially met. General grants that do not impose specific performance obligations on the company are recognised as income when the company obtains control of those funds, which is usually on receipt.

Government grants include amounts received or receivable under the Federal Government's JobKeeper Payment Scheme and Cash Flow Boost Scheme as well as amounts received or receivable under the New South Wales Government's Jobsaver Scheme, which provided temporary subsidies to eligible businesses significantly affected by coronavirus (COVID-19).

Dividend and other distributions

Dividend and other distribution revenue is recognised when the right to receive a dividend or other distribution has been established. Dividends and other distributions received from associates and joint venture entities are accounted for in accordance with the equity method of accounting.

Interest

Interest revenue is measured in accordance with the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

Leases

Lease revenue from operating leases is recognised on either a straight-line basis over the lease term. .

Other Revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

All revenue is measured net of the amount of goods and services tax (GST).

(e) Income tax

Group subsidiaries are not tax exempt. Current income tax expense or revenue is the tax payable by subsidiaries on the current period's taxable income based on the applicable income tax rate adjusted by changes in deferred tax assets and liabilities.

Deferred tax assets and liabilities are recognised for temporary differences at the applicable tax rates when the assets are expected to be recovered or liabilities are settled. Deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not recognised if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss.

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(e) Income tax (Continued)

Deferred tax assets are recognised for deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Current and deferred tax balances attributable to amounts recognised directly in equity are also recognised directly in equity.

(f) Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

Bank overdrafts also form part of cash equivalents for the purpose of consolidated statement of cash flows and are presented within current liabilities on the consolidated statement of financial position.

(g) Inventories

Inventories are measured at the lower of cost and net realisable value. Cost of inventory is determined using the first-in-first-out basis and is net of any rebates and discounts received.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the costs necessary to make the sale. Net realisable value is estimated using the most reliable evidence available at the reporting date and inventory is written down through an obsolescence provision if necessary.

(h) Financial instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument. For financial assets, this is equivalent to the date that the Group commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value adjusted for transaction costs, except where the instrument is classified as fair value through profit or loss, in which case transaction costs are immediately recognised as expenses in profit or loss.

Classification of financial assets

Financial assets recognised by the Group are subsequently measured in their entirety at either amortised cost or fair value, subject to their classification and whether the Group irrevocably designates the financial asset on initial recognition at fair value through other comprehensive income (FVtOCI) in accordance with the relevant criteria in AASB 9.

NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(h) Financial instruments (Continued)

Financial assets not irrevocably designated on initial recognition at FVtOCI are classified as subsequently measured at amortised cost, FVtOCI or fair value through profit or loss (FVtPL) on the basis of both:

- (a) the Group's business model for managing the financial assets; and
- (b) the contractual cash flow characteristics of the financial asset.

Trade and other receivables

Trade and other receivables arise from the Group's transactions with its customers and are normally settled within 30 days.

Consistent with both the Group's business model for managing the financial assets and the contractual cash flow characteristics of the assets, trade and other receivables are subsequently measured at amortised cost.

Term deposits and loans to related parties

Term deposits and loans to related parties are classified (and measured) at amortised cost on the basis that:

- (a) they are held within a business model whose objective is achieved by the Group holding the financial asset to collect contractual cash flows; and
- (b) the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(i) Property, plant and equipment

Each class of property, plant and equipment is measured at cost or fair value less, where applicable, any accumulated depreciation and any accumulated impairment losses.

Property

Freehold land and buildings are measured at revalued amounts, being the fair value at the date of the revaluation, less any subsequent accumulated depreciation and any accumulated impairment losses. At each reporting date the carrying amount of each asset is reviewed to ensure that it does not differ materially from the asset's fair value at reporting date. Where necessary, the asset is revalued to reflect its fair value.

Increases in the carrying amounts arising on revaluation of land and buildings are recognised in other comprehensive income and accumulated in equity. To the extent that the increase reverses a decrease of the same class of asset previously recognised in profit or loss, the increase is recognised in profit or loss. Decreases that offset previous increases of the same class of asset are recognised in other comprehensive income; all other decreases are recognised in profit or loss.

Plant and equipment

Plant and equipment is measured on the cost basis.

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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(i) Property, plant and equipment (Continued)

Depreciation

Land is not depreciated. The depreciable amount of all other property, plant and equipment is depreciated over their estimated useful lives commencing from the time the asset is held available for use, consistent with the estimated consumption of the economic benefits embodied in the asset.

(j) Investments in associates

An associate is an entity over which the Group is able to exercise significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control of those policies.

The Group's interests in associates are accounted for using the equity method after initially being recognised at cost. Under the equity method, the Group's share of the profits or losses of the associate is recognised in the Group's profit or loss and the Group's share of other comprehensive income items is recognised in the Group's other comprehensive income.

Unrealised gains and losses on transactions between the Group and an associate are eliminated to the extent of the Group's interest in the associate.

(k) Intangible assets

IT software development costs

Costs incurred in developing IT software are initially recognised as an asset, and are subsequently amortised over their estimated useful lives commencing from the time the asset is available for use. The amortisation method applied to an intangible asset is consistent with the estimated consumption of economic benefits of the asset. Subsequent to initial recognition, IT software development costs recognised as an intangible asset are measured at cost, less accumulated amortisation and any accumulated impairment losses.

(l) Leases

At the commencement date of a lease (other than leases of 12-months or less and leases of low value assets), the Group recognises a lease asset representing its right to use the underlying asset and a lease liability representing its obligation to make lease payments.

NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(I) Leases (Continued)

Lease assets

Lease assets are initially recognised at cost, comprising the amount of the initial measurement of the lease liability, any lease payments made at or before the commencement date of the lease, less any lease incentives received, any initial direct costs incurred by the Group, and an estimate of costs to be incurred by the Group in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories.

Subsequent to initial recognition, lease assets are measured at cost (adjusted for any remeasurement of the associated lease liability), less accumulated depreciation and any accumulated impairment loss.

Lease assets are depreciated over the shorter of the lease term and the estimated useful life of the underlying asset, consistent with the estimated consumption of the economic benefits embodied in the underlying asset.

Lease liabilities

Lease liabilities are initially recognised at the present value of the future lease payments (i.e., the lease payments that are unpaid at the commencement date of the lease). These lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined, or otherwise using the Group's incremental borrowing rate.

Subsequent to initial recognition, lease liabilities are measured at the present value of the remaining lease payments (i.e., the lease payments that are unpaid at the reporting date). Interest expense on lease liabilities is recognised in profit or loss (presented as a component of finance costs). Lease liabilities are remeasured to reflect changes to lease terms, changes to lease payments and any lease modifications not accounted for as separate leases.

Variable lease payments not included in the measurement of lease liabilities are recognised as an expense when incurred.

Leases of 12-months or less and leases of low value assets

Lease payments made in relation to leases of 12-months or less and leases of low value assets (for which a lease asset and a lease liability has not been recognised) are recognised as an expense on a straight-line basis over the lease term.

NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(m) Employee benefits

(i) Short-term employee benefit obligations

Liabilities arising in respect of wages and salaries, annual leave and other employee benefits (other than termination benefits) expected to be settled wholly before twelve months after the end of the reporting period are measured at the (undiscounted) amounts based on remuneration rates which are expected to be paid when the liability is settled. The expected cost of short-term employee benefits in the form of compensated absences such as annual leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables in the consolidated statement of financial position.

(ii) Long-term employee benefit obligations

The provision for other long-term employee benefits, including obligations for long service leave and annual leave, which are not expected to be settled wholly before twelve months after the end of the reporting period, are measured at the present value of the estimated future cash outflow to be made in respect of the services provided by employees up to the reporting date. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee turnover, and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that are denominated in the currency in which the benefits will be paid. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the change occurs.

Other long-term employee benefit obligations are presented as current liabilities in the consolidated statement of financial position if the Group does not have an unconditional right to defer settlement for at least twelve months after the reporting date, regardless of when the actual settlement is expected to occur. All other long-term employee benefit obligations are presented as non-current liabilities in the consolidated statement of financial position.

(iii) Retirement benefit obligations

Defined contribution superannuation plan

The Group makes superannuation contributions to the employee's defined contribution superannuation plan of choice in respect of employee services rendered during the year. These superannuation contributions are recognised as an expense in the same period when the related employee services are received. The Group's obligation with respect to employee's defined contributions entitlements is limited to its obligation for any unpaid superannuation guarantee contributions at the end of the reporting period. All obligations for unpaid superannuation guarantee contributions are measured at the (undiscounted) amounts expected to be paid when the obligation is settled and are presented as current liabilities in the consolidated statement of financial position.

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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(n) Goods and services tax (GST)

Revenues, expenses and purchased assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the consolidated statement of financial position are shown inclusive of GST.

Cash flows are presented in the consolidated statement of cash flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

(o) Comparatives

Where necessary, comparative information has been reclassified and repositioned for consistency with current year disclosures.

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

NOTE 2: SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS

The directors make estimates and judgements during the preparation of these Consolidated financial statements regarding assumptions about current and future events affecting transactions and balance.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

Impairment of property, plant and equipment

The Group assesses impairment at the end of each reporting period by evaluating conditions specific to the Group that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

Fair value of financial instruments

The Group has certain financial assets and liabilities which are measured at fair value. Where fair value has not been able to be determined based on quoted price, a valuation model has been used. The inputs to these models are observable, where possible, however these techniques involve significant estimates and therefore fair value of the instruments could be affected by changes in these assumptions and inputs.

Receivables

The receivables at reporting date have been reviewed to determine whether there is any objective evidence that any of the receivables are impaired. An impairment provision is included for any receivable where the entire balance is not considered collectible. The impairment provision is based on the best information at the reporting date.

Control Assessment

The Company is an equal shareholder in IFMG Holdings Pty Limited and owns 50% of the voting interest. The other shareholder owns 50% of the voting interest. Based on the voting patterns and power able to be exerted by New South Wales Basketball Association Ltd, management has determined that IFMG Holdings Pty Limited is not controlled by New South Wales Basketball Association Ltd and therefore has been accounted for as an associated entity.

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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

	2021	2020
	\$	\$
NOTE 3: REVENUE FROM CONTRACTS WITH CUSTOMERS		
Stadium income	514,934	380,790
Canteen income	117,823	68,910
Registration fees	2,536,803	2,498,215
Sale of Goods	108,568	84,476
Development fees, events and other revenue	<u>1,809,280</u>	<u>1,313,148</u>
	<u>5,087,408</u>	<u>4,345,539</u>

NOTE 4: OTHER REVENUE AND OTHER INCOME

Other revenue		
Dividend income	246	-
Interest income	1,247	3,993
Donations	15,224	-
Grants and sponsorship	617,789	361,799
Rental income	13,387	(5,250)
Government subsidies	365,421	1,229,270
Management fees	<u>22,727</u>	<u>40,210</u>
	<u>1,036,041</u>	<u>1,630,022</u>

NOTE 5: OPERATING SURPLUS

Surplus before income tax has been determined after:		
Depreciation	89,939	83,543
Bad and doubtful debts	(3,850)	39,880
Employee benefits:		
- Superannuation guarantee contributions	217,079	198,535
Share of associated company profit/(loss) before tax	42,171	(17,045)

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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

	2021	2020
	\$	\$
NOTE 6: INCOME TAX		
(a) Components of tax expense (credit)		
Deferred tax	(14,407)	1,539
Under/(over) provision in prior years	<u>(6,831)</u>	<u>-</u>
	<u><u>(21,238)</u></u>	<u><u>1,539</u></u>
(b) Current tax		
Current tax relates to the following:		
<i>Current tax liabilities / (assets)</i>		
Opening balance	(4,783)	(4,574)
Tax Refunds	11,614	-
Tax payments	(7,076)	(209)
Under / (over) provisions	<u>(6,831)</u>	<u>-</u>
Current tax liabilities / (assets)	<u><u>(7,076)</u></u>	<u><u>(4,783)</u></u>
(c) Deferred tax		
Deferred tax relates to the following:		
<i>Deferred tax assets</i>		
The balance comprises:		
Employee benefits	15,746	9,978
Accruals	6,286	7,021
Bad Debts Expense	<u>1,123</u>	<u>-</u>
	<u><u>23,155</u></u>	<u><u>16,999</u></u>
<i>Deferred tax liabilities</i>		
The balance comprises:		
Accrued Income	-	8,424
Prepayments	<u>3,047</u>	<u>2,874</u>
	<u><u>3,047</u></u>	<u><u>11,298</u></u>
Net deferred tax assets / (liabilities)	<u><u>20,108</u></u>	<u><u>5,701</u></u>
(d) Deferred tax assets not brought to account		
The Group does not regard it as appropriate to recognise in its financial statements any possible future income tax benefit arising from the below tax losses as there is no probability of recovery of this benefit. The losses noted are the gross tax losses.		
Operating tax losses	91,147	70,113

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

	2021	2020
	\$	\$
NOTE 7: CASH AND CASH EQUIVALENTS		
Cash on hand	1,875	1,875
Cash at bank	<u>2,600,515</u>	<u>1,958,091</u>
	<u>2,602,390</u>	<u>1,959,966</u>
Basketball NSW holds \$37,926 (2021: \$58,850) in trust for member associations. This cash is restricted and is not available for use by Basketball NSW in its operations. In addition, \$312,531 of the cash balance has been set aside in reserves to be utilised for the purposes outlined in note 19.		
NOTE 8: RECEIVABLES		
CURRENT		
Receivables from contracts with customers	703,846	336,316
Allowance for credit losses	<u>(4,494)</u>	<u>(5,241)</u>
	699,352	331,075
Other receivables	<u>208,068</u>	<u>-</u>
	<u>907,420</u>	<u>331,075</u>
NON CURRENT		
Rental bond deposits	13,750	13,750
Loans to member associations	<u>600</u>	<u>600</u>
	<u>14,350</u>	<u>14,350</u>

Trade debtors and the receivables are non-interest bearing. Trade debtors are generally on 30 days net terms. It is expected that all trade debtors will be received when due.

Impairment of receivables from contracts with customers and other receivables

The Group applies the simplified approach under AASB 9 to measuring the allowance for credit losses for receivables from contracts with customers, contract assets and lease receivables. Under the AASB 9 simplified approach, the Group determines the allowance for credit losses for receivables from contracts with customers, contract assets and lease receivables on the basis of the lifetime expected credit losses of the instrument. Lifetime expected credit losses represent the expected credit losses that are expected to result from default events over the expected life of the financial asset.

The Group determines expected credit losses using a provision matrix based on the Group's historical credit loss experience, adjusted for factors that are specific to the financial asset as well as current and future expected economic conditions relevant to the financial asset. When material, the time value of money is incorporated into the measurement of expected credit losses. There has been no change in the estimation techniques or significant assumptions made during the reporting period.

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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

	2021	2020
	\$	\$
NOTE 9: INVENTORIES		
CURRENT		
<i>At cost</i>		
Basketballs, basketball equipment, apparel, uniforms and trophies	130,723	145,877
Stadium canteen stock	<u>3,718</u>	<u>6,529</u>
	<u><u>134,441</u></u>	<u><u>152,406</u></u>
NOTE 10: OTHER FINANCIAL ASSETS		
CURRENT		
<i>Financial assets measured at amortised cost</i>		
Term deposits	<u>103,885</u>	<u>102,650</u>
Total financial assets measured at amortised cost	<u><u>103,885</u></u>	<u><u>102,650</u></u>
NOTE 11: OTHER ASSETS		
CURRENT		
Prepayments	183,491	211,896
Accrued income	171,231	32,400
Other current assets	<u>425</u>	<u>-</u>
	<u><u>355,147</u></u>	<u><u>244,296</u></u>
NOTE 12: INVESTMENTS ACCOUNTED FOR USING EQUITY METHOD		
NON CURRENT		
Equity accounted associated entities	<u><u>77,378</u></u>	<u><u>35,208</u></u>

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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

	2021	2020
	\$	\$
NOTE 13: INTANGIBLE ASSETS		
Website development	35,850	-
Accumulated amortisation and impairment	<u>(2,397)</u>	<u>-</u>
	33,453	-
Software cost	14,715	14,715
Accumulated amortisation and impairment	<u>(14,715)</u>	<u>(14,715)</u>
	-	-
Total intangible assets	<u><u>33,453</u></u>	<u><u>-</u></u>

(a) Reconciliations

Reconciliation of the carrying amounts of intangible assets at the beginning and end of the current financial year

Development Costs

Opening balance	-	12,172
Additions	35,850	-
Disposals	-	(6,381)
Amortisation	<u>(2,397)</u>	<u>(5,791)</u>
Closing balance	<u><u>33,453</u></u>	<u><u>-</u></u>

Software Costs

Opening balance	-	1,100
Disposals	<u>-</u>	<u>(1,100)</u>
Closing balance	<u><u>-</u></u>	<u><u>-</u></u>

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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

	2021	2020
	\$	\$
NOTE 14: LEASE ASSETS AND LEASE LIABILITIES		
(a) Lease assets		
Motor vehicles under lease	60,137	60,137
Accumulated depreciation	<u>(35,695)</u>	<u>(20,660)</u>
	<u>24,442</u>	<u>39,477</u>
Total carrying amount of lease assets	<u>24,442</u>	<u>39,477</u>
Reconciliations		
Reconciliation of the carry amount of lease assets at the beginning and end of the financial year:		
<i>Motor vehicles</i>		
Opening carrying amount	39,477	54,511
Depreciation	<u>(15,035)</u>	<u>(15,034)</u>
Closing carrying amount	<u>24,442</u>	<u>39,477</u>
(b) Lease liabilities		
CURRENT		
Motor Vehicles	<u>15,663</u>	<u>14,826</u>
NON CURRENT		
Motor Vehicles	<u>10,434</u>	<u>26,084</u>
Total carrying amount of lease liabilities	<u>26,097</u>	<u>40,910</u>
(c) Lease expenses and cashflows		
Interest expense on lease liabilities	1,880	2,704
Depreciation expense on lease assets	15,035	15,034
Cash outflow in relation to leases	16,706	16,739

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
ABN: 98 003 359 680

NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

	2021	2020
	\$	\$
NOTE 15: PROPERTY, PLANT AND EQUIPMENT		
Land and buildings		
At valuation	2,475,000	2,475,000
Accumulated depreciation	<u>(45,951)</u>	<u>(16,131)</u>
	<u>2,429,049</u>	<u>2,458,869</u>
Plant and equipment		
Plant and equipment at cost	303,059	280,481
Accumulated depreciation	<u>(167,276)</u>	<u>(164,697)</u>
	135,783	115,784
Canteen equipment	4,887	4,887
Accumulated depreciation	<u>(4,787)</u>	<u>(4,708)</u>
	100	179
Computer equipment at cost	94,746	100,092
Accumulated depreciation	<u>(67,959)</u>	<u>(60,773)</u>
	<u>26,787</u>	<u>39,319</u>
Total plant and equipment	<u>162,670</u>	<u>155,282</u>
Total property, plant and equipment	<u><u>2,591,719</u></u>	<u><u>2,614,151</u></u>

(a) Valuations

The fair values of freehold land, and buildings on freehold land have been determined by based upon independent valuations previously obtained dated 17 June 2020. Such valuations are performed on a fair value basis, being the amounts for which the assets could be exchanged between market participants in an arm's length transaction at the valuation date.

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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

	2021	2020
	\$	\$
NOTE 15: PROPERTY, PLANT AND EQUIPMENT (CONTINUED)		
(b) Reconciliations		
Reconciliation of the carrying amounts of property, plant and equipment at the beginning and end of the current financial year		
<i>Land and buildings</i>		
Opening carrying amount	2,458,869	2,072,186
Net revaluation increments / decrements	-	414,682
Depreciation expense	<u>(29,820)</u>	<u>(27,999)</u>
Closing carrying amount	<u><u>2,429,049</u></u>	<u><u>2,458,869</u></u>
<i>Plant and equipment</i>		
Opening carrying amount	115,963	120,478
Additions	39,578	18,266
Disposals	-	(4,149)
Depreciation expense	<u>(19,658)</u>	<u>(18,632)</u>
Closing carrying amount	<u><u>135,883</u></u>	<u><u>115,963</u></u>
<i>Computer equipment</i>		
Opening carrying amount	39,319	30,215
Additions	11,115	25,362
Disposals	(618)	(172)
Depreciation expense	<u>(23,029)</u>	<u>(16,086)</u>
Closing carrying amount	<u><u>26,787</u></u>	<u><u>39,319</u></u>
NOTE 16: PAYABLES		
CURRENT		
<i>Unsecured liabilities</i>		
Trade creditors	130,906	202,945
Deposits	5,549	4,791
Sundry creditors and accruals	<u>633,358</u>	<u>480,493</u>
	<u><u>769,813</u></u>	<u><u>688,229</u></u>

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

		2021	2020
		\$	\$
NOTE 17: PROVISIONS			
CURRENT			
Annual leave	(a)	211,584	128,496
Long service leave	(a)	<u>-</u>	<u>29,912</u>
		<u><u>211,584</u></u>	<u><u>158,408</u></u>
NON CURRENT			
Long service leave	(a)	<u>86,234</u>	<u>48,327</u>
(a) Aggregate employee benefits liability		297,818	206,735

NOTE 18: OTHER LIABILITIES

CURRENT			
Deferred income		15,961	607
Contract liabilities		<u>1,518,643</u>	<u>717,176</u>
		<u><u>1,534,604</u></u>	<u><u>717,783</u></u>

A contract liability represents the company's obligation to transfer goods or services to the customer for which the company has received consideration (or an amount of consideration is due) from the customer or through a grant arrangement. A contract liability arises in relation to grants, development fees, events and other revenue when consideration is received from the customer in advance of the performance obligations being satisfied. Amounts recorded as contract liabilities are subsequently recognised as revenue when the company transfers the contracted goods or services to the customer or satisfy the performance obligations of the grant agreements. Services are generally provided by the company within 12 months of the receipt of an advance payment from a customer.

NOTE 19: RESERVES

Property Revaluation Reserve		704,724	704,724
Facilities/Infrastructure reserve		297,307	-
Donations reserve		<u>15,224</u>	<u>-</u>
		<u><u>1,017,255</u></u>	<u><u>704,724</u></u>

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

2021	2020
\$	\$

NOTE 19: RESERVES (CONTINUED)

The property revaluation reserve is used to record increments and decrements on the revaluation of non-current assets.

As part of BNSW long-term strategy, we are working with local and state governments to invest in new facilities and infrastructure. Any funds in reserve will go towards this strategy in accordance with the reserves policy.

The donations reserve includes donations that were made as part of the Pay it Forward Campaign, raising funds to support new participants entry into the sport from low socio-economic backgrounds.

NOTE 20: RETAINED SURPLUS

Retained surplus at beginning of year	3,145,682	2,355,548
Net surplus	393,071	760,162
Transfers from / (to) reserves	<u>(312,531)</u>	<u>29,972</u>
	<u><u>3,226,222</u></u>	<u><u>3,145,682</u></u>

NOTE 21: BORROWINGS

(a) Assets pledged as security

Basketball NSW holds an undrawn loan facility for \$900,000 at 31 December 2021. The loan facility is secured by first registered mortgages over the property of the entity, located at Units 27 and 28, 11-21 Underwood Road Homebush, and a fixed and floating charge over the assets of the company.

NOTE 22: MEMBERS' GUARANTEE

The company is incorporated under the *Corporations Act 2001* and is a company limited by guarantee. If the company is wound up, the Constitution states that each member is required to contribute to a maximum of \$100 each towards meeting any outstandings and obligations of the company. At 31 December 2021 the number of members was 81. The combined total amount that members are liable to contribute if the company is wound up is \$8,100 (2020: \$8,200).

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

NOTE 23: INTERESTS IN ASSOCIATES AND JOINT ARRANGEMENTS

(a) Associates and Joint Ventures

Investments in associates and joint ventures are accounted for using the equity method.

Interests are held in the following associated companies:

	Nature of relationship	Ownership interest		Measurement basis	Quoted fair value (if available)	
		2021	2020		2021	2020
		%	%		\$	\$
Associate						
IFMG Holdings Pty Limited & its controlled entity, International Facility Management Group Pty limited	Associate	50	50	Equity accounted	-	-
Country of incorporation: Australia						
Principal place of business: Australia						

Associates

The associated entity does not have the same year end as the parent entity. The financial year end is 30 June, and the balances noted below are for the financial year ended 30 June 2021.

There are no significant restrictions on the ability of associates to transfer funds to the Group in the form of cash dividends or to repay loans or advances made by the entity.

Material Associates

The following information is provided for associates that are material to the Group and is the amount per the associate's financial statements, adjusted for fair value adjustments at acquisition date and differences in accounting policies, rather than the Groups' Share.

	2021 \$	2020 \$
<i>IFMG Holdings Pty Limited & International Facility Management Group Pty Limited</i>		
Current assets	194,640	64,967
Non-current assets	26,953	38,260
Current liabilities	(68,636)	(32,812)
Net assets	152,957	70,415

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

NOTE 23: INTERESTS IN ASSOCIATES AND JOINT ARRANGEMENTS (CONTINUED)

(Continued)

Summarised Consolidated Statement of profit or loss and other comprehensive income

Revenue	476,387	339,352
Expenses	<u>(392,045)</u>	<u>(373,441)</u>
Profit/ (loss) from continuing operations	<u>84,342</u>	<u>(34,089)</u>

The above results include in management fee of \$27,273 paid to Basketball New South Wales during the year.

Balance at beginning of year	35,207	52,252
50% Share of (Loss) / profit after tax	<u>42,171</u>	<u>(17,045)</u>
Carrying amount of investment	<u>77,378</u>	<u>35,207</u>

NOTE 24: INTERESTS IN SUBSIDIARIES

(a) Subsidiaries

The following are the Group's significant subsidiaries:

Subsidiaries of NSW Basketball Association Ltd:	Country of incorporation	Ownership interest held by the group	
		2021	2020
		%	%
Sport Stadium Management Pty Limited	Australia	100	100
All States Trading Pty Limited (dormant)	Australia	100	100

* The percentage of ownership interest held is equivalent to the percentage voting rights for all subsidiaries.

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

2021	2020
\$	\$

NOTE 25: DISCONTINUED OPERATIONS

A former subsidiary of the Group, Horizon Group Travel Pty Limited, operated a sports travel agency business. This business was significantly impacted by the responses of the Australian and international governments to the coronavirus pandemic, which included significant domestic and international travel restrictions being implemented at the start of 2020. These travel restrictions significantly impacted this subsidiary's ability to operate and thus, its ability to generate revenue was significantly reduced. As a result of these conditions, the subsidiary has incurred significant losses and entered into administration on 30 March 2020, at which point Basketball New South Wales lost control of the entity and, the entity was derecognised from the Group.

As a result of the subsidiary entering into administration the parent entity has not realised any of the net assets of the subsidiary as part of the administration process. \$76,137 in goodwill has been written off to form part of the loss from discontinued operations in the statement of profit or loss in relation to Horizons Group Travel Pty Limited.

2021	2020
\$	\$

(a) Cash flow information

Net cash provided by / (used in) operating activities	-	(311,212)
Net cash provided by / (used in) investing activities	-	(201,884)
Net cash flow	-	(513,096)

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
ABN: 98 003 359 680

NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

2021	2020
\$	\$

NOTE 26: CASH FLOW INFORMATION

(a) Reconciliation of cash

Cash at the end of the financial year as shown in the consolidated statement of cash flows is reconciled to the related items in the consolidated statement of financial position as follows:

Cash on hand	1,875	1,875
Cash at bank	<u>2,600,515</u>	<u>1,958,091</u>
	<u>2,602,390</u>	<u>1,959,966</u>

NOTE 27: RELATED PARTY TRANSACTIONS

(a) Transactions with related parties

Receivable from and payable to related parties

At the current reporting date, New South Wales Basketball Association Ltd had trade receivables of \$1,042 due from Sports Stadium Management Pty Ltd (2020: payable of \$5,361)

2021	2020
\$	\$

NOTE 28: KEY MANAGEMENT PERSONNEL COMPENSATION

Total compensation received by key management personnel	<u>813,729</u>	<u>880,152</u>
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NOTE 29: EVENTS SUBSEQUENT TO REPORTING DATE

There has been no matter or circumstance, which has arisen since 31 December 2021 which has significantly affected or which may significantly affect:

1. The operations, in financial years subsequent to 31 December 2021,
2. The results of those operations, or
3. State of affairs, in financial years subsequent to 31 December 2021.

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

	2021	2020
	\$	\$
NOTE 30: PARENT ENTITY DETAILS		
Summarised presentation of the parent entity, New South Wales Basketball Association Ltd, financial statements:		
(a) Summarised statement of financial position		
Assets		
Current assets	3,896,337	2,647,273
Non-current assets	<u>2,698,247</u>	<u>2,652,217</u>
Total assets	<u>6,594,584</u>	<u>5,299,490</u>
Liabilities		
Current liabilities	2,352,999	1,459,501
Non-current liabilities	<u>74,148</u>	<u>60,083</u>
Total liabilities	<u>2,427,147</u>	<u>1,519,584</u>
Net assets	<u>4,167,437</u>	<u>3,779,906</u>
Equity		
Retained surplus	3,150,182	3,075,182
Reserves		
Property revaluation reserve	704,724	704,724
Centre of excellence reserve	297,307	-
Other reserves	<u>15,224</u>	<u>-</u>
Total equity	<u>4,167,437</u>	<u>3,779,906</u>
(b) Summarised statement of profit or loss and other comprehensive income		
Surplus for the year	387,531	722,107
Other comprehensive income for the year	<u>-</u>	<u>414,682</u>
Total comprehensive income for the year	<u>387,531</u>	<u>1,136,789</u>

(c) Parent entity contingent liabilities

The parent entity did not have any contingent liabilities as at 31 December 2021 or 31 December 2020.

NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
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NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

NOTE 31: ENTITY DETAILS

The registered office is:
Unit 27
11-21 Underwood Road
Homebush NSW 2140



NEW SOUTH WALES BASKETBALL ASSOCIATION LTD
ABN: 98 003 359 680

DIRECTORS' DECLARATION

The directors of the company declare that:

1. In the directors opinion, the financial statements and notes thereto, as set out on pages 9 - 39, are in accordance with the *Corporations Act 2001*, including:
 - (a) complying with Australian Accounting Standards - Reduced Disclosure Requirements and the *Corporations Regulations 2001*; and
 - (b) giving a true and fair view of the financial position of the Group as at 31 December 2021 and its performance for the year ended on that date.
2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director: 	Director: 
_____	_____
Jennifer Dean	Lisa Yen

Dated this 26th day of April 2022

Level 16, Tower 2 Darling Park
201 Sussex Street
Sydney NSW 2000

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Sydney NSW 2001

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**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF NEW SOUTH WALES BASKETBALL ASSOCIATION LIMITED
ABN 98 003 359 680**

Report on the Financial Report

Opinion

We have audited the financial report of New South Wales Basketball Association Limited ('the Company') and its subsidiaries ('the Group'), which comprises the consolidated statement of financial position as at 31 December 2021, the consolidated statement of profit or loss, consolidated statement of other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and the directors' declaration.

In our opinion, the accompanying financial report of the Group is in accordance with the *Corporations Act 2001*, including:

- a) giving a true and fair view of the Group's financial position as at 31 December 2021 and of its performance for the year ended; and
- b) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (Including Independence Standards)* "the Code" that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Group, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF NEW SOUTH WALES BASKETBALL ASSOCIATION LIMITED
ABN 98 003 359 680**

Other Information

The directors are responsible for the other information. The other information comprises the information included in the Directors Report for the year ended 31 December 2021 but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially consistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Group are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Group's to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF NEW SOUTH WALES BASKETBALL ASSOCIATION LIMITED
ABN 98 003 359 680**

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



M Godlewski
Partner

27 April 2022



Pitcher Partners
Sydney